

Marina Coast Water District

Marina Water & Wastewater
Ord Community Water & Wastewater
RUWAP
Regional Desalination Project

Approved

FY 2019-2020 Budget

June 25, 2019

TABLE OF CONTENTS

| Budget Calendar | 2 |
|---|---|
| Budget Memorandum | 3-8 |
| Summary of Rates, Fees and Charges | 9-11 |
| District Budget Summary and Comparison Reports and Graphs | 12-15 |
| District Operating Budget Revenue Administration Operations & Maintenance Laboratory Conservation Engineering Water Resources | 16-22 23-36 37-46 47-49 50-52 53-59 60-62 |
| District Capitalized Equipment | 63 |
| District Annual Capital Improvement Budget | 64-98 |
| District Investment Summary | 99 |
| District Reserve Detail | 100 |
| District Debt Summary | 101-102 |
| District Organizational Chart and Staff Positions | 103-104 |
| Salary Schedules | 105-113 |

Marina Coast Water District FY 2019/2020 Draft Budget Calendar (Includes Marina & Ord Community) Revised 05/10/2019

| <u>DATE</u> | RP | <u>MCWD</u> | <u>wwoc</u> | FORA | <u>DESCRIPTION</u> |
|----------------------------------|---------------------|-------------|-------------|-------------|---|
| 12/17/2018 | DAS/GM | X | | | Distribute 2019-2020 Draft Budget Schedule to MCWD Board |
| 12/19/2018 | DAS/GM | | X | | Distribute 2019-2020 Draft Budget Schedule to FORA |
| 02/12/2019 | DAS/DH | X | | | Distribute 2019-2020 Budget Worksheets to Department Heads |
| 02/19/2019 | DAS/GM | X | | | Present 2017-2018 Mid-Year Report to MCWD Board. PUBLIC MEETING |
| 02/19/2019 | DAS/DH | X | | | 2019-2020 Budget Worksheets due from Department Heads |
| 02/27/2019 | DAS/GM | X | X | | Present 2018-2019 Mid-Year Report and Draft 2019-2020 5-Year CIP Plan to WWOC. PUBLIC MEETING |
| 03/11/2019 | DAS/GM | X | | | Budget Workshop Meeting (Department Heads/Board). PUBLIC MEETING |
| 03/13/2019 | DAS/GM | X | X | | Present 2019-2020 Ord Community Draft Budget to WWOC. PUBLIC MEETING |
| 03/28/2019 Special Meeting | DAS/GM | | X | | Q&A with WWOC on 2019-2020 Ord Community Draft Budget and provide WWOC with updates from the Budget Workshop. PUBLIC MEETING |
| 04/11/2019 | DAS/GM | | X | | Further discussion 2019-2020 Ord Community Revised Draft Budget with WWOC. Possible WWOC recommendation to FORA Board. PUBLIC MEETING |
| 04/15/2019 | DAS/GM | X | | | Present Revised 2016-2020 Draft Budget to the Board. PUBLIC MEETING |
| 04/25/2019 Special Meeting | DAS/GM | | X | | Further discussion 2019-2020 Ord Community Revised Draft Budget with WWOC. Possible WWOC recommendation to FORA Board. PUBLIC MEETING |
| 05/10/2019 | DAS/GM FORAStaff | X | | X | FORA Board first vote to adopt 2019-2020 Ord Community Budgets. PUBLIC MEETING |
| 06/25/2019 | DAS//GM | X | | | MCWD Board adopts 2019-2020 District Budget. PUBLIC MEETING |

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

MEMORANDUM

Marina Coast Water District

DATE: June 25, 2019

TO: Board of Directors

FROM: Kelly Cadiente, Director of Administrative Services

SUBJECT: Budget Summary

Introduction.

On behalf of the District staff, I am pleased to present the Fiscal Year 2019-2020 Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs and is designed to assist in meeting the strategic goals of the Board.

The purpose of this Budget Summary is to provide an overview of the FY 2019–2020 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 6 separate cost centers:

- Marina Water
- Marina Wastewater Collection (Sewer)
- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Regional Urban Water Augmentation Project (RUWAP)
- Regional Desalination Project

In accordance with Article 7 of the Water Wastewater Facilities Agreement between Marina Coast Water District (MCWD) and Fort Ord Reuse Authority (FORA), the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Urban Water Augmentation Project (RUWAP). On October 25, 2006, the Board adopted Ordinance No. 43 which also requires the cost centers remain separate after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses which represent approximately 15% of the District's Operating Expenses. This approach is also referred to by "as all others" – essentially that general benefit functions mirror how the first 85% of the District's costs are accrued. These costs include Admin salaries and benefit costs, Board related costs, information technology related costs, accounting services, rate study costs etc. These functions serve the District as a whole and cannot be reasonably allocated on a direct basis or by one of the above metrics. The District contracted with Carollo Engineers in 2017 to review the District's cost

allocation methods and provide a Cost Allocation Plan that can be found on the District's website at following link:

http://www.mcwd.org/docs/financials/MCWD%20Cost%20Allocation%20Plan%20(f)%2026Feb.pdf

For FY 2019-2020, the assigned percentages are as follows:

| Marina Water | 23% | Ord Community Water | 57% |
|--------------|-----|---------------------|-----|
| Marina Sewer | 6% | Ord Community Sewer | 14% |

Over the past several years, direct operating expenses throughout the Ord Community has increased causing its allocation percentages of shared expenses to increase. These expenses include the administrative costs associated with fulfilling the District's responsibilities under the Facilities Agreement with the FORA and the operations and maintenance costs on the large and aged systems within the Ord Community.

The following tables are historical and current calculations of general allocation percentages:

¹Total Operating Expenses less depreciation/amortization. RUWAP operating expenses are included in Ord Water cost center for % allocation purposes for FY 2015-16 through FY 2019-20.

| All Cost | FY 2013-14 | FY 2015-16 | FY 2014-15 | FY 2016-17 | FY 2015-16 | FY 2017-18 | FY 2016-17 | FY 2018-19 | FY 2017-18 | FY 2019-20 |
|-----------|--------------------|------------|--------------------|------------|--------------------|------------|--------------------|------------|--------------------|------------|
| | | | | | | | | | | |
| Centers | Operating | Allocation |
| | Costs | % | Costs ¹ | % | Costs ¹ | % | Costs | % | Costs ¹ | % |
| Marina | | | | | | | | | | |
| Water | \$2,039,492 | 27% | \$2,015,266 | 26% | \$2,111,909 | 25% | \$2,277,038 | 24% | \$2,374,800 | 23% |
| Marina | | | | | | | | | | |
| Sewer | \$526,952 | 7% | \$550,054 | 7% | \$528,332 | 7% | \$621,365 | 7% | \$603,516 | 6% |
| Ord | | | | | | | | | | |
| Water | \$4,155,620 | 54% | \$4,294,101 | 54% | \$4,540,636 | 54% | \$5,236,646 | 54% | \$6,032,725 | 57% |
| Ord | | | | | | | | | | |
| Sewer | \$893,864 | 12% | \$1,002,451 | 13% | \$1,187,678 | 14% | \$1,476,337 | 15% | \$1,453,937 | 14% |
| Total | \$7,615,928 | 100% | \$7,861,872 | 100% | \$8,368,555 | 100% | \$9,611,386 | 100% | \$10,464,978 | 100% |
| Marina | FY 2013-14 | FY 2015-16 | FY 2014-15 | FY 2016-17 | FY 2015-16 | FY 2017-18 | FY 2016-17 | FY 2018-19 | FY 2017-18 | FY 2019-20 |
| Only Cost | Operating | Allocation |
| Centers | Costs ¹ | % |
| Marina | | _ | | 7 | | | | | | |
| Water | \$2.039.492 | 79% | \$2,015,266 | 79% | \$2,111,909 | 80% | \$2,277,038 | 79% | \$2,374,800 | 80% |
| Marina | 32,033,432 | 73/6 | \$2,013,200 | 73/0 | 32,111,505 | 80/6 | \$2,277,036 | 75/6 | 32,374,800 | 8076 |
| Sewer | \$526,952 | 21% | \$550,054 | 21% | \$528,332 | 20% | \$621,365 | 21% | \$603,516 | 20% |
| | | | | - | | | | | | |
| Ord Only | FY 2013-14 | FY 2015-16 | FY 2014-15 | FY 2016-17 | FY 2015-16 | FY 2017-18 | FY 2016-17 | FY 2018-19 | FY 2017-18 | FY 2019-20 |
| Cost | Operating | Allocation |
| Centers | Costs ¹ | % |
| Ord | | | | | | | | | | |
| Water | \$4,155,620 | 82% | \$4,294,101 | 81% | \$4,540,636 | 79% | \$5,236,646 | 78% | \$6,032,725 | 81% |
| Ord | | | | | | | | | | |
| Sewer | \$893,864 | 18% | \$1,002,451 | 19% | \$1,187,678 | 21% | \$1,476,337 | 22% | \$1,453,937 | 19% |

| Water | FY 2013-14 | FY 2015-16 | FY 2014-15 | FY 2016-17 | FY 2015-16 | FY 2017-18 | FY 2016-17 | FY 2018-19 | FY 2017-18 | FY 2019-20 |
|-----------|--------------------|------------|--------------------|------------|--------------------|------------|--------------------|------------|--------------------|------------|
| Only Cost | Operating | Allocation |
| Centers | Costs ¹ | % |
| Marina | | | | | | | | | | |
| Water | \$2,039,492 | 33% | \$2,015,266 | 32% | \$2,111,909 | 32% | \$2,277,038 | 30% | \$2,374,800 | 28% |
| Ord | | | | | | | | | | |
| Water | \$4,155,620 | 67% | \$4,294,101 | 68% | \$4,540,636 | 68% | \$5,236,646 | 70% | \$6,032,725 | 72% |
| Sewer | FY 2013-14 | FY 2015-16 | FY 2014-15 | FY 2016-17 | FY 2015-16 | FY 2017-18 | FY 2016-17 | FY 2018-19 | FY 2017-18 | FY 2019-20 |
| Only Cost | Operating | Allocation |
| Centers | Costs ¹ | % |
| Marina | | | | | | | | | | |
| Sewer | \$526,952 | 37% | \$550,054 | 35% | \$528,332 | 31% | \$621,365 | 30% | \$603,516 | 29% |
| Ord | | | | | | | | / | | |
| Sewer | \$893,864 | 63% | \$1,002,451 | 65% | \$1,187,678 | 69% | \$1,476,337 | 70% | \$1,453,937 | 71% |

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues in Marina and Ord Systems are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 6% water rate increase and a 7% sewer rate increase for Marina customers and a 5% water rate increase and 6% sewer rate increase for Ord customers.
- Proposed monthly rates are based on the 5-year rate study conducted in 2017-2018 and approved by the Board January 22, 2018. Water rates consist of a fixed charge and commodity rates.
 - The fixed charge generates the needed revenue to cover the District's fixed costs which include:
 - Base Costs operating and capital costs incurred by the water system to provide a basic level of service to each customer.
 - Peak Costs those operating costs incurred to meet peak demands in excess of base demand which include basic water supply and distribution costs.
 - Customer Costs Fixed expenditures that relate to operational support such as accounting, billing, customer services, administrative and technical support.
 - Service Costs Meter maintenance costs and capacity related costs including debt service.
 - The commodity rates generate revenue to cover base, peak and customer costs directly related to the production and distribution of water production. The rate study included the change from a 3-tier system to a 2-tier system for commodity rates. The rate study can be accessed on the District's website by clicking on the following link: http://www.mcwd.org/docs/financials/MCWD%202018%20CoS%20Rate%20Study%20Final%20Report.pdf.
- Wastewater collection rates consist of fixed costs to collect and transmit to the Monterey One Water Agency (M1W). The rate is calculated based on the total projected costs of the collection system (Base Costs and Customer Costs) divided by the projected equivalent dwelling units (edu) of the District.
- Proposed monthly rates with the proposed rate increases for the Marina customers and for Ord Community customers as follows:

Effective January 1, 2020

| Water Rate (monthly) | | Marina | Ord (| Community |
|----------------------|------------------|---------|-------|---------------|
| Meter Service Charge | е | \$25.21 | \$ | 43.62 |
| Tier 1 | (0 - 10 hcf) | 3.25 | | 4.37 |
| Tier 2 | (10+ hcf) | 4.95 | | 8.51 |
| Flat Rate Billing | | N/A | 1 | 72.7 <u>5</u> |
| Average monthly bill | (10 hcf) | \$59.01 | \$ | 87.32 |
| Wastewater Collectio | n Rate (monthly) | Marina | Ord (| Community |
| Flat Rate | | \$15.99 | \$ | 34.85 |

- The average combined water and wastewater collection monthly invoice increased 2.6% for Central Marina and 5% for the Ord Community respectively.
- Projected revenues and funding sources of \$43.613 million for all cost centers; Marina Water \$7.036 million, Marina Sewer \$2.761 million, Ord Community Water \$13.923 million, Ord Community Sewer \$7.422 million, and RUWAP \$12.471 million which includes contributions from FORA of \$1.000 million and \$11.440 million of loan proceeds from the State Revolving Fund which funded in April 2018.
- Projected expenses and CIP of \$42.855 million for all cost centers; Marina Water \$5.966 million, Marina Sewer \$1.784 million, Ord Community Water \$16.469 million, Ord Community Sewer \$6.122 million, and \$12.514 million for RUWAP.
- Scheduled debt (principal/interest) payments on the 2010 \$8 million bond that refinanced the Armstrong Ranch Promissory Note. June 1, 2020 will be the final payment on this debt.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Scheduled debt (principal/interest) payments on the \$2.800 million 2017 Santa Cruz County Bank Loan for the conversion of the Rabobank N.A. Construction Loan for the construction of the building leased to the Bureau of Land Management (BLM). Lease revenues from BLM will fund the debt service over the life of the loan.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Marina Water, \$0.100 million for Marina Sewer, \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.
- \$25.991 million of Capital Improvement Projects; Marina Water \$2.112 million, Marina Sewer \$0.778, Ord Community Water \$7.126 million, Ord Community Sewer \$3.851 million and RUWAP \$12.124 million.
- New Debt will need to be issued for approximately \$8.605 million in order to fund the needed capital equipment replacement as well as the scheduled capital improvement projects.

- Salaries adjusted 4.0% for Cost of Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the April Consumer Price Index.
- Support for a staff of 42 positions:
 - Administration 16
 - Operations & Maintenance 16
 - Laboratory 1
 - Conservation 1
 - Engineering 6
 - Water Resources 2
- Increased healthcare costs based on information received as of February 2019 (a 15% increase has been included).
- Continuation of various conservation rebate program costs.
- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2018-2019 the District recognized the following accomplishments:

- MCWD's 2017 Comprehensive Annual Financial Report (CAFR) was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting. This marks the tenth consecutive award for MCWD, indicative of our efforts to be transparent and prudent with our financial reporting. The District is confident that the 2018 CAFR, submitted to the GFOA in December 2018, will also receive the award.
- In December 2018, the District presented its second Year in Review for FY 2017-2018 as part of the District's ongoing commitment to communication, transparency and collaboration with the community.
- On February 20, 2018, the District held its groundbreaking of the RUWAP Transmission Pipeline. MCWD awarded the construction contract to Mountain Cascade, Inc. in the amount of \$22,648,480 to build the RUWAP pipeline and the Blackhorse Recycled Water Reservoir. Construction is substantially complete and awaits the completion of M1W's Pure Water Monterey Advanced Water Treatment Plant in order to provide advanced treated water to our customers as well as to the Pure Water Monterey.
- On April 28, 2018 The District received an additional \$11.4 million Proposition 1 (the Water Quality, Supply, and Infrastructure Improvement Act of 2014 and the Clean Water State Revolving Fund) low-interest loan and grant for the RUWAP distribution system.

In April 2018, the District submitted an application to the Local Agency Formation Commission ("LAFCO) for annexation of the current service area of MCWD known as Central Marina and the Ord Community service areas within the former Fort Ord. The Municipal Services Review was conducted in February/March 2019. Once annexation is complete, ratepayers within the Ord Community will have the ability to vote for the District's Board of Directors and thereby receive direct representation from the Board. Currently, Ord Community ratepayers receive indirect representation via the FORA Board through a facilities contract between the District and FORA.

.

MARINA

WATER & WASTEWATER SYSTEM

RATES, FEES and CHARGES FY 2019 - 2020

Effective July 1, 2019 and January 1, 2020

| | | Current Rates July 1, 2019 | _ | _ | January 1, 2020 |
|---------------------------|---------------------------|-------------------------------|------------|-------------|-----------------------|
| Water Consumption Charge | | | | | |
| 0 - 10 hcf | First Tier | 3.25 per hcf | 0 - 10 hcf | First Tier | 3.38 per hcf |
| 10+ hcf | Second Tier | 4.95 per hcf | 10+ hcf | Second Tier | 5.15 per hcf |
| Monthly Minimum Water Cha | rges | | | | |
| <u>Size</u> | | <u>Fee</u> | | | <u>Fee</u> |
| 5/8" or 3/4" | | 24.24 per month | | | 25.21 per month |
| 1" | | 32.69 per month | | | 33.99 per month |
| 1 1/2" | | 53.80 per month | | | 55.95 per month |
| 2" | | 79.14 per month | | | 82.30 per month |
| 3" | | 146.72 per month | | | 152.57 per month |
| 4" | | 222.74 per month | | | 231.62 per month |
| 6" | | 433.91 per month | | | 451.22 per month |
| 8" | | 856.25 per month | | | 890.40 per month |
| Monthly Minimum Sewer Cha | rges | | | | |
| | Monthly Wastewater Charge | 15.37 per EDU | | | 15.99 per EDU |
| Temporary Water Service | | | | | |
| Meter Deposit Fee | | 676.00 | | | 704.00 |
| Hydrant Meter Fee (S | Set/Remove Fee) | 146.00 one time fee | | | 152.00 one time fee |
| Hydrant Meter Fee (F | Relocate Fee) | 146.00 per occurrence | е | | 152.00 per occurrence |
| Minimum Monthly Se | rvice Charge | 102.25 per month | | | 106.35 per month |
| Estimated Water Con | sumption Deposit | 1,144.00 minimum | | | 1,190.00 minimum |
| Private Fire Meter Charge | | | | | |
| Size | | <u>Fee</u> | | | <u>Fee</u> |
| 1" | | 1.73 per month | | | 1.80 per month |
| 1 1/2" | | 5.02 per month | | | 5.22 per month |
| 2" | | 10.70 per month | | | 11.13 per month |
| 2 1/2" | | 19.25 per month | | | 20.01 per month |
| 3" | | 31.09 per month | | | 32.33 per month |
| 4" | | 66.25 per month | | | 68.90 per month |
| 6" | | 192.43 per month | | | 200.13 per month |
| 8" | | 410.08 per month | | | 426.48 per month |
| Capacity Charges | | | | | |
| Water | | \$4,526.00 per edu | | | \$4,526.00 per edu |
| Sewer | | \$2,333.00 per edu | | | \$2,333.00 per edu |
| | | +-, po. oaa | | | , -, pa. aaa |

ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2019 - 2020

Effective July 1, 2019 and January 1, 2020

| | | Current July 1, | | | | .lanuar | y 1, 2020 |
|---------------------------|---|--------------------|----------------|------------|-------------|------------------|------------------------|
| Water Consumption Charge | | outy 1, | 2010 | | _ | Januar | y 1, 2020 |
| 0 - 10 hcf | First Tier | 4.13 | per hcf | 0 - 10 hcf | First Tier | 4.37 | per hcf |
| 10+ hcf | Second Tier | | per hcf | 10+ hcf | Second Tier | | per hcf |
| | Monthly Capital Surcharge (Connections after June | | | | | | |
| | 30, 2005 & before July 5, 2014) | | per EDU | | | | per EDU |
| | Flat Rate | 162.95 | per unit | | | 172.75 | per unit |
| Monthly Minimum Water Cha | rges | | | | | | |
| Size | | <u>Fee</u> | | | | <u>Fee</u> | |
| 5/8" or 3/4" | | 41.20 | • | | | 43.62 | • |
| 1" | | 57.88 | per month | | | 61.28 | per month |
| 1 1/2" | | 99.57 | per month | | | 105.43 | per month |
| 2" | | 149.61 | | | | 158.41 | per month |
| 3" 4" | | 283.05 433.16 | per month | | | 299.68 458.62 | per month |
| 6" | | 850.15 | | | | 900.12 | per month per month |
| 8" | | 1,684.12 | | | | 1,783.11 | per month |
| | | ., | por mona. | | | ., | por mona. |
| Monthly Minimum Sewer Cha | irges | | | | | | |
| | Monthly Wastewater Charge Monthly Capital Surcharge (Connections after June | 33.80 | per EDU | | | 34.85 | per EDU |
| | 30, 2005 & before July 5, 2014) | 5.00 | per EDU | | | 5.00 | per EDU |
| Temporary Water Service | | | | | | | |
| Meter Deposit Fee | | 702.00 | | | | 745.00 | |
| Hydrant Meter Fee (S | et/Remove Fee) | | one time fee | | | | one time fee |
| Hydrant Meter Fee (R | | | per occurrence | | | | per occurrence |
| Minimum Monthly Ser | | | per month | | | | per month |
| Estimated Water Con | | | minimum | | | | minimum |
| Private Fire Meter Charge | | | | | | | |
| <u>Size</u> | | Fee | <u>!</u> | | | Fee | <u>!</u> |
| 1" | | 2.44 | per month | | | 2.94 | per month |
| 1 1/2" | | 7.08 | per month | | | 7.51 | per month |
| 2" | | 15.11 | per month | | | 16.02 | per month |
| 2 1/2" | | 27.16 | per month | | | 28.79 | per month |
| 3" | | | per month | | | | per month |
| 4" | | 93.51 | per month | | | 99.12 | per month |
| 6" | | 271.61 | per month | | | 287.91 | per month |
| 8" | | 578.82 | per month | | | 613.54 | per month |
| Capacity Charges | | | | | | | |
| Water | | \$8,010.00 | per edu | | | \$8,010.00 | per edu |
| Sewer | | \$3,322.00 | | | | \$3,322.00 | |
| | | | | | | | |

MARINA & ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2019 - 2020

Effective July 1, 2019

| General Manager | \$176.00 per hour |
|--|-------------------|
| District Engineer | \$138.00 per hour |
| Director of Administrative Services | \$126.00 per hour |
| Senior Engineer | \$110.00 per hour |
| Associate Engineer | \$80.00 per hour |
| Engineering Administrative Assistant | \$77.00 per hour |
| Engineering Assistant | \$61.00 per hour |
| Lab Supervisor | \$103.00 per hour |
| O&M Manager | \$123.00 per hour |
| O&M Supervisor | \$112.00 per hour |
| O&M Electrical/Mechanical Supervisor | \$112.00 per hour |
| Operations & Maintenance System Operator 3 | \$108.00 per hour |
| Operations & Maintenance System Operator 2/Backflow Specialist | \$100.00 per hour |
| Operations & Maintenance System Operator 2 | \$96.00 per hour |
| Operations & Maintenance System Operator 1 | \$61.00 per hour |
| Conservation Specialist | \$87.00 per hour |
| Water Resources Manager | \$103.00 per hour |
| Water Resources Analyst | \$77.00 per hour |
| | |
| | |
| Work Truck | \$20.00 per hour |
| Backhoe Tractor | \$30.00 per hour |
| Front Loader Tractor | \$58.00 per hour |
| Vactor Truck | \$30.00 per hour |
| Dump Truck | \$30.00 per hour |

Photocopy Charges \$0.20 per copy

| <u>Size</u> | Meter Installation Fee |
|--------------|------------------------|
| 5/8" or 3/4" | \$350.00 |
| 1" | \$400.00 |
| 1 1/2" | \$450.00 |
| 2" | \$700.00 |
| | |

3" or Larger Actual direct and indirect cost to district.

Advance payment to be based on estimated cost.

| Preliminary Project Review Fee (large projects) | \$500.00 |
|---|----------|
| Plan Review Fees: | |

| \$200.00 per unit plus additional fees |
|--|
| \$400.00 per unit plus additional fees |
| \$500.00 per unit plus additional fees |
| |

Water/Sewer Permit Fee \$30.00 each
Small Project Inspection Fee (single lot) \$400.00 per unit

Large Project Inspection Fee (large projects) \$500.00 per unit plus 3% of water & sewer construction cost

Building Modification/Addition Fee \$200.00 per unit

Deposit for a Meter Relocation \$200.00 deposit, plus actual costs

Mark and Locate Fee (USA Markings) \$100.00 first mark and locate at no-charge, each additional for \$100

Backflow/Cross Connection Control Fee \$45.00 per device

Additional Backflow/Cross Connection Device \$30.00 per device

Deposit for New Account/Re-Establish Account \$35.00 per edu

Meter Test Fee \$15.00 for 3/4" meter, actual cost for 1" and larger

Returned Check Fee \$15.00 per returned item
Basic Penalty 10% of the delinquent amount

Additional Penalty 1.50% per month of the delinquent amount

Ground Penetrating Radar Uit

CCTV Camera

\$10.00 per hour

\$65.00 per hour

Marina Coast Water District Budget Summary Budget FY 2019-2020

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
|----|---|-----------|-----------|-------------|-----------|------------|-----|-------------|----|
| Ln | | MAR | | ORD COM | - | | | | Ln |
| # | REVENUE AND OTHER SOURCES | WATER | SEWER | WATER | SEWER | RUWAP | RDP | TOTAL | # |
| | WATER SALES | 4,095,244 | - | 7,599,670 | - | - | - | 11,694,914 | 1 |
| | FLAT RATE ACCOUNTS | - | - | 50,000 | - | - | - | 50,000 | 3 |
| | OTHER WATER SALES | - | - | 9,756 | <u>-</u> | - | - | 9,756 | |
| | SEWER SALES | - | 1,441,786 | - | 2,963,074 | - | - | 4,404,861 | 4 |
| | FIRE SYSTEM CHARGE | 99,345 | - | 241,308 | - | - | - | 340,652 | 5 |
| | HYDRANT METER WATER SALES | | | 243,613 | | | | 243,613 | 6 |
| | BACKFLOW PREVENTION | 22,000 | - | 30,000 | - | - | - | 52,000 | 7 |
| | LATE CHARGES | 18,000 | - | 100,000 | - | - | - | 118,000 | 8 |
| | PERMITS/PLAN CHECK | 3,000 | 1,500 | 25,000 | 11,000 | - | - | 40,500 | 9 |
| | WHEELING CHARGE | | | 24,000 | | | | 24,000 | 10 |
| | DEVELOPER FEES | - | - | 400,000 | 105,000 | - | - | 505,000 | 11 |
| | METER FEES | 1,500 | - | 300,000 | - | - | - | 301,500 | 12 |
| | CAPACITY FEES/CAPITAL SURCHARGE | 416,750 | 284,905 | 1,999,290 | 717,588 | | | 3,418,533 | 13 |
| | OTHER INCOME | 4,600 | 1,200 | 11,400 | 2,800 | - | - | 20,000 | 14 |
| | INTEREST INCOME | 60,566 | 26,540 | 84,500 | 25,085 | 200 | - | 196,891 | 15 |
| | DEFD REVENUE - BONDS | 14,071 | 7,720 | 71,090 | 23,395 | 31,355 | - | 147,631 | 16 |
| | GRANT REVENUE | 153,132 | - | 303,758 | - | - | - | 456,890 | 17 |
| | IOP RENTAL REVENUE | 51,503 | 14,715 | 91,969 | 25,751 | | | 183,938 | 18 |
| | BLM RENTAL REVENUE | 96,078 | 27,451 | 171,568 | 48,039 | | | 343,136 | 19 |
| | ARMSTRONG RANCH RENTAL REVENUE | - | - | - | - | | | - | 20 |
| | GAIN OR LOSS ON ASSET SALES | - | - | 16,200 | - | - | - | 16,200 | 21 |
| | FORA RUWAP CONTRIBUTION | - | - | - | - | 1,000,000 | - | 1,000,000 | 22 |
| | MIW RUWAP REIMBURSEMENT | | | | | - | | - | |
| 23 | LOAN PROCEEDS - STATE REVOLVING FUND ¹ | - | - | - | - | 11,440,000 | - | 11,440,000 | 23 |
| 24 | NEW DEB T PROCEEDS ² | 2,000,000 | 955,000 | 2,150,000 | 3,500,000 | - | | 8,605,000 | 24 |
| | | | , | | | | | | |
| 25 | TOTAL REVENUE AND OTHER SOURCES | 7,035,788 | 2,760,817 | 13,923,123 | 7,421,733 | 12,471,555 | - | 43,613,015 | 25 |
| | EXPENSES AND OTHER USES | | | | | | | | + |
| 26 | SALARIES & BENEFITS | 1,664,244 | 544,930 | 3,671,883 | 992,910 | _ | _ | 6,873,967 | 26 |
| | DEPT. EXPENSE | 1,867,727 | 202,891 | 4,017,715 | 632,961 | 1,200 | _ | 6,722,494 | 27 |
| | INTEREST EXPENSE | 166,251 | 81,541 | 719,737 | 233,629 | 388,454 | _ | 1,589,612 | 28 |
| | FRANCHISE & ADMIN FEES | - | - | 485,864 | 175,700 | - | _ | 661,564 | 29 |
| | | | | , | , | | | , | - |
| 30 | TOTAL C I P/CAPITALIZED EQUIPMENT | 2,267,565 | 954,620 | 7,574,126 | 4,086,980 | 12,124,582 | - | 27,007,873 | 30 |
| 31 | PRINCIPAL DEBT SERVICE | 589,703 | 195,494 | 1,388,499 | 414,252 | 228,850 | - | 2,816,797 | 31 |
| 32 | TRANSFER TO CAP REPLACEMENT FUND | 200,000 | 100,000 | 200,000 | 100,000 | - | - | 600,000 | 32 |
| 33 | TRANSFER TO/(FROM) RESERVES NET | 280,297 | 681,342 | (4,134,700) | 785,300 | (271,531) | - | (2,659,293) | 33 |
| 34 | TOTAL EXPENSES AND OTHER USES | 7,035,788 | 2,760,818 | 13,923,123 | 7,421,732 | 12,471,555 | - | 43,613,015 | 34 |
| | | | | | | | | • | |
| 35 | BALANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35 |

¹Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Distribution System Project

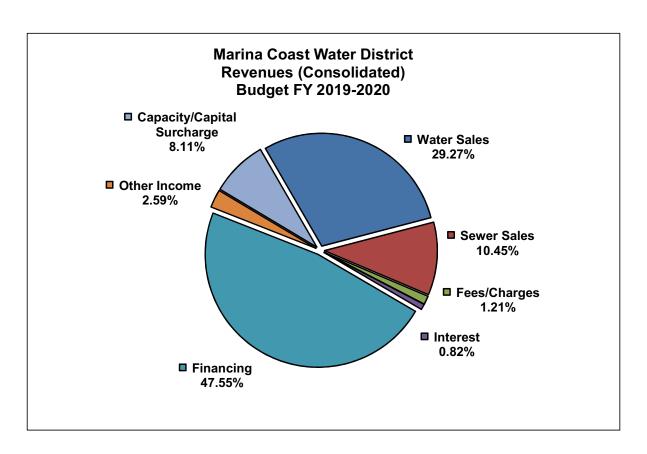
 $^{^2\}mbox{lncludes}$ proceeds from New Debt to be issued in FY 2019-2020

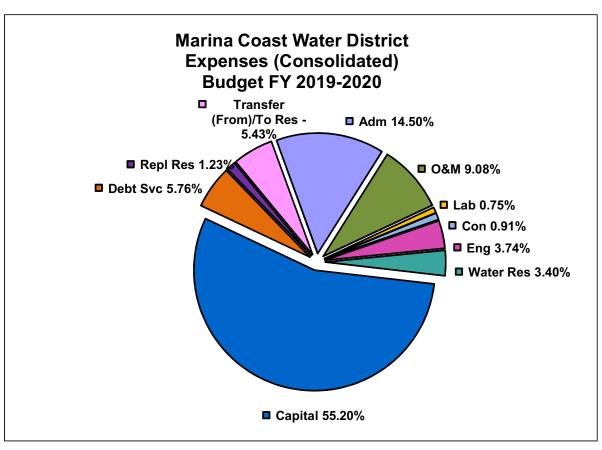
Marina Coast Water District Budget Expense Summary by Department Budget FY 2019-2020

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
|----------|---|----------------------|--------------------|------------------------|----------------------|----------------------|-----|--------------------------|----------|
| Ln # | EXPENSES | MAR WATER | SEWER | ORD CON WATER | IMUNITY SEWER | RUWAP | RDP | TOTAL | Ln # |
| , | ADMIN | | | | | | | | |
| | | 576,112 | 150,245 | 1,427,556 | 350,572 | | | 2,504,485 | 2 |
| 3 | | 568,885 | 80,845 | 1,477,263 | 208,922 | 1,200 | | 2,337,115 | 2 |
| 4 | INTEREST EXPENSE | 166,251 | 81,541 | 719,737 | 233,629 | 388,454 | | 1,589,612 | 4 |
| 5 6 | | - 1,311,248 | - 312,631 | 485,864 4,110,420 | 175,700 968,823 | 389,654 | _ | 661,564 7,092,776 | 5 6 |
| ľ | TOTAL - ADMINISTRATION EXP | 1,311,240 | 312,031 | 4,110,420 | 900,023 | 309,034 | - | 1,092,110 | ľ |
| | O & M | | | | | | | | 7 |
| 8 | | 615,225 | 337,397 | 1,195,054 | 502,002 | | | 2,649,679 | 8 |
| 9 | | 537,803 1,153,028 | 93,846 431,243 | 939,957 2,135,011 | 224,039 726,041 | - | | 1,795,645 4,445,324 | 9 10 |
| | | 1,100,020 | 101,210 | 2,100,011 | 720,011 | | | 1,110,021 | |
| | LABORATORY | CO 450 | | 100 100 | | | | 205 500 | 11 |
| 12 13 | SALARIES & BENEFITS DEPT. EXPENSE | 63,158 38,397 | | 162,408 104,731 | | | | 225,566 143,128 | 12 13 |
| 14 | | 101,555 | - | 267,139 | - | - | - | 368,694 | 14 |
| ۱,, | CONSTRUCTION | | | | | | | | ا ا |
| 15 | CONSERVATION SALARIES & BENEFITS | 57,095 | | 146,813 | | | | 203,908 | 15 16 |
| 17 | DEPT. EXPENSE | 93,080 | | 150,170 | | | | 243,250 | 17 |
| 18 | | 150,175 | - | 296,983 | - | - | - | 447,158 | 18 |
| 10 | ENGINEERING | | | | | | | | 40 |
| 20 | SALARIES & BENEFITS | 233,768 | 57,288 | 561.726 | 140,336 | | | 993,118 | 19 20 |
| 21 | DEPT. EXPENSE | 82,500 | 28,200 | 525,000 | 200,000 | | | 835,700 | 21 |
| 22 | TOTAL - ENGINEERING EXP | 316,268 | 85,488 | 1,086,726 | 340,336 | - | - | 1,828,818 | 22 |
| 23 | WATER RESOUCES | | | | | | | | 23 |
| 24 | SALARIES & BENEFITS | 118,886 | | 178,325 | | | | 297,211 | 24 |
| 25 | DEPT. EXPENSE | 547,062 | | 820,594 | | | | 1,367,656 | 25 |
| 26 27 | TOTAL - WATER RESOURCES EXP | 665,948 | - 000 000 | 998,919 | - 0.005.000 | 200.054 | - | 1,664,867 | 26 27 |
| 21 | TOTAL EXPENSES | 3,698,222 | 829,362 | 8,895,199 | 2,035,200 | 389,654 | - | 15,847,637 | 21 |
| 28 | | | | | | | | | 28 |
| 29 | CAPITAL IMPROVEMENT PROJ. | 2,111,625 | 778,400 | 7,125,710 | 3,850,800 | 12,124,582 | - | 25,991,117 | 29 |
| 30 31 | CAPITALIZED EQUIPMENT SEASIDE LAND TRANSFER | 155,940 | 176,220 | 438,660 9,756 | 236,180 | - | - | 1,007,000 9,756 | 30 31 |
| 32 | TOTAL CIP/CAPITALIZED EQUIPMENT | 2,267,565 | 954,620 | 7,574,126 | 4,086,980 | 12,124,582 | - | 27,007,873 | 32 |
| | TOTAL EVENIOUS A OID | F 00F 707 | 4 700 000 | 40,400,005 | 0.400.400 | 40.544.000 | | 10.055.540 | |
| 33 | TOTAL EXPENSES & CIP | 5,965,787 | 1,783,982 | 16,469,325 | 6,122,180 | 12,514,236 | - | 42,855,510 | 33 |
| ,, | DDINOIDAL DEDT OFFINIOS | | | | | | | | |
| 34 | PRINCIPAL DEBT SERVICE PRINCIPAL (2010 Bond) | 485,800 | 138,800 | 867,500 | 242,900 | | | 1,735,000 | 34 35 |
| 36 | | 79,600 | 49,750 | 477,600 | 159,200 | 228,850 | | 995,000 | 36 |
| 37 | SANTA CRÚZ COUNTÝ BANK LOAN (BLM) | 24,303 | 6,944 | 43,399 | 12,152 | , | | 86,797 | 37 |
| 38 | TOTAL - PRINCIPAL DEBT SERVICE | 589,703 | 195,494 | 1,388,499 | 414,252 | 228,850 | - | 2,816,797 | 38 |
| 39 | TRANSFER TO CAPITAL REPL FUND | 200,000 | 100,000 | 200,000 | 100,000 | | | 600,000 | 39 |
| 40 | TRANSFER (FROM)/TO DEBT RES | (237,866) | (67,961) | (424,740) | (118,933) | _ | | (849,500) | 40 |
| 41 | TRANSFER (FROM)/TO CAP REPL RES, NET | 117,215 | 60,210 | 304,209 | 238,713 | - | | 720,347 | 41 |
| | TRANSFER (FROM)/TO CAP CHG RES, NET | 31,971 | 225,075 | (4,161,921) | (385,200) | | - | (4,877,025) | 42 |
| 43 44 | TRANSFER (FROM)/TO OPERATING RES, NET TOTAL - TRANSFERS (FROM)/TO RES, NET | 368,977 280,297 | 464,018 681,342 | 147,752 (4,134,700) | 1,050,720 785,300 | 315,418 (271,531) | - | 2,346,885 (2,659,293) | 43 44 |
| | , , , | · | | | | | | | |
| 45 | TOTAL EXPENSES & USES | 7,035,787 | 2,760,818 | 13,923,123 | 7,421,732 | 12,471,555 | - | 43,613,015 | 45 |

Marina Coast Water District Budget Summary Comparison Budget FY 2019-2020

| | 2017-2018 ACTUALS | 2018-2019 EST. ACTUALS | 2018-2019 ADOPTED | 2019-2020 APPROVED | BUD vs. BUD % CHANGE | BUD vs. EST % CHANGE | |
|--|----------------------|---------------------------|----------------------|-----------------------|-------------------------|---|-----|
| REVENUE | 7.0.0.1.20 | 2011110101120 | 7.5 01 1.25 | 7 | ,, | ,, ,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| 1 WATER SALES | 9,903,576 | 10,471,043 | 10,633,468 | 11,938,527 | 12.3% | 14.0% | 1 |
| 2 FLAT RATE ACCOUNTS | 925,653 | 151,777 | 50,000 | 50,000 | 0.0% | -67.1% | 2 |
| 3 OTHER WATER SALES | 8,836 | 9,204 | 8,575 | 9,756 | - | 6.0% | |
| 4 SEWER SALES | 3,828,160 | 4,196,952 | 4,135,506 | 4,404,861 | 6.5% | 5.0% | 4 |
| 5 FIRE SYSTEM CHARGE | 293,489 | 323,173 | 268,635 | 340,652 | 26.8% | 5.4% | 5 |
| 6 BACKFLOW PREVENTION | 51,306 | 50,000 | 49,000 | 52,000 | 6.1% | 4.0% | 6 |
| 7 LATE CHARGES | 178,806 | 117,775 | 68,000 | 118,000 | 73.5% | 0.2% | 7 |
| 8 PERMITS/PLAN CHECK | 34,500 | 39,930 | 49,000 | 40,500 | -17.3% | 1.4% | 8 |
| 9 WHEELING CHARGE | 24,000 | 24,000 | 24,000 | 24,000 | 0.0% | 0.0% | 9 |
| 10 DEVELOPER FEES | 536,021 | 407,993 | 582,500 | 505,000 | -13.3% | 23.8% | 10 |
| 11 METER FEES | 657,748 | 302,309 | 276,700 | 301,500 | 9.0% | -0.3% | 11 |
| 12 CAPACITY FEES/CAPITAL SURCHARGE | 5,151,848 | 4,136,345 | 5,040,502 | 3,418,533 | -32.2% | -17.4% | 12 |
| 13 OTHER INCOME | 82,008 | 29,652 | 20,000 | 20,000 | 0.0% | -32.6% | 13 |
| 14 INTEREST INCOME | 132,982 | 196,908 | 52,531 | 196,891 | 274.8% | 0.0% | 14 |
| 15 DEFD REVENUE - BONDS | 147,629 | 147,629 | 60,381 | 147,631 | 144.5% | 0.0% | 15 |
| 16 RENTAL REVENUE | 519,024 | 495,613 | 527,074 | 527,074 | 0.0% | 6.3% | |
| 17 GRANT REVENUE | - | 543,110 | 617,170 | 456,890 | 0.0% | 0.0% | 17 |
| 18 GAIN OR LOSS ON ASSET SALES | 30,013 | - | - | 16,200 | 0.0% | 0.0% | 18 |
| 19 GAIN OR LOSS BOND ACCOUNTS | 3 | - | - | - | 0.0% | 0.0% | |
| 20 FORA RUWAP CONTRIBUTION | 3,596,221 | 1,200,000 | 1,200,000 | 1,000,000 | -16.7% | -16.7% | |
| 21 MIW RUWAP CAPACITY SHARE CONTRIBUTION | 7,079,937 | 3,560,063 | 10,464,000 | - | -100.0% | -100.0% | |
| 22 LOAN PROCEEDS - ST REV FUND | - | 9,057,011 | 6,000,000 | 11,440,000 | 90.7% | 0.0% | |
| 23 LINE OF CREDIT PROCEEDS | 6,562,695 | - | | | | | 23 |
| 24 NEW DEBT PROCEEDS | - | - | - | 8,605,000 | 0% | 0.0% | 24 |
| OF TOTAL DEVENUE | 00 744 454 | 05 400 405 | 40 407 040 | 40.040.045 | 0.70/ | 00.00/ | م ا |
| 25 TOTAL REVENUE | 39,744,454 | 35,460,485 | 40,127,042 | 43,613,015 | 8.7% | 23.0% | 25 |
| EXPENSES | | | | | | | |
| 26 SALARIES & BENEFITS | 5,321,920 | 5,576,647 | 6,251,537 | 6,873,967 | 10.0% | 23.3% | 26 |
| 27 DEPT. EXPENSE | 4,984,792 | 4,712,856 | 5,222,739 | 6,722,494 | 28.7% | 42.6% | |
| 28 INTEREST EXPENSE | 1,658,569 | 1,689,757 | 1,442,000 | 1,589,612 | 10.2% | -5.9% | |
| 29 FRANCHISE & ADMIN FEES | 758,267 | 637,081 | 808,484 | 661,564 | -18.2% | 3.8% | 29 |
| 29 FRANCHISE & ADIVIIN FEES | 130,201 | 037,001 | 000,404 | 001,304 | -10.2% | 3.0% | 29 |
| 30 TOTAL C IP/CAPITALIZED EQUIPMENT | 26,132,429 | 14,499,370 | 25,351,440 | 27,007,873 | 6.5% | 86.3% | 30 |
| 31 PRINCIPAL DEBT SERVICE | 1,827,493 | 1,892,013 | 1,965,375 | 2,816,797 | 43.3% | 48.9% | 31 |
| 32 TRANSFER TO CAP REPLACEMENT FUND | 600,000 | 400,000 | 600,000 | 600,000 | 100.0% | 100.0% | 32 |
| 33 TRANSFER (FROM)/TO RESERVES | (1,539,016) | 6,052,762 | (1,514,535) | (2,659,293) | 75.6% | -143.9% | 33 |
| 34 TOTAL EXPENSES | 39,744,453 | 35,460,485 | 40,127,042 | 43,613,015 | 8.7% | 23.0% | 34 |
| 35 BALANCE | 0 | 0 | 0 | 0 | 0 | 0% | 35 |





MARINA COAST WATER DISTRICT REVENUE BUDGET FOR FY 2019-2020

| | | | | MARINA WATE | R | | |
|---|-----------|-----------|--------------|-------------|-----------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WATER SALES RESIDENTIAL | 1,777,522 | 1,910,538 | 2,054,567 | 2,013,450 | 2,039,081 | -0.8% | 1.3% |
| WATER SALES BUSINESS | 644,959 | 770,233 | 611,172 | 665,525 | 674,066 | 10.3% | 1.3% |
| WATER SALES BOSINESS WATER SALES SCHOOLS | - 644,939 | | | | 674,000 | 10.5% | 1.57 |
| WATER SALES SCHOOLS WATER SALES MULTIPLES | 991,292 | 1,039,753 | | 1,105,369 | 1,129,167 | 5.5% | 2.2% |
| | | | 1,070,671 | | | | |
| WATER SALES GOVERMENT | 38,145 | 44,210 | 176,324 | 59,606 | 252,930 | 43.4% | 324.3% |
| FIRE SYSTEM CHARGE | 86,619 | 91,476 | 91,274 | 95,524 | 99,345 | 8.8% | 4.0% |
| HYDRANT METER WATER SALES | - | | | | | | |
| OTHER WATER SALES | | - | - | - | - | - | - |
| LATE CHARGE FEES | 16,218 | 18,479 | 18,000 | 18,213 | 18,000 | 0.0% | -1.2% |
| BACKFLOW REVENUE | 20,878 | 21,975 | 21,000 | 22,000 | 22,000 | 4.8% | 0.0% |
| FLAT RATE ACCOUNTS | - | - | - | - | - | - | - |
| RECLAIMED WATER SALES | 37 | - | - | - | - | - | - |
| PLAN CHECK/PERMIT FEES | 6,090 | 3,405 | 6,000 | 2,900 | 3,000 | -50.0% | 3.4% |
| MAINTENANCE REVENUE | - | - | - | - | - | - | - |
| METER FEES | 1,550 | 1,150 | 1,700 | 1,700 | 1,500 | -11.8% | -11.8% |
| WHEELING CHARGE | - | - | - | - | - | - | - |
| DEVELOPER FEES | - | 35,567 | - | 10,412 | - | - | - |
| SEWER SALES BUSINESS | - | - | - | - | - | - | - |
| SEWER SALES RESIDENTIAL | - | - | - | - | - | - | - |
| TOTAL OPERATING REVENUES | 3,583,310 | 3,936,787 | 4,050,708 | 3,994,699 | 4,239,088 | 4.7% | 6.1% |
| CARITAL CLIRCHARGE | | | | | | | |
| CAPITAL SURCHARGE | - 4.536 | - | - | - | - | - | - |
| CAPACITY CHARGES | 4,526 | 14,505 | 258,888 | 15,796 | 416,750 | 61.0% | 2538.4% |
| INTEREST INCOME | 19,977 | 36,968 | 5,000 | 56,002 | 56,000 | 1020.0% | 0.0% |
| INTEREST INCOME - 2010 BOND | 844 | 2,778 | 2,125 | 4,556 | 4,500 | 111.8% | -1.2% |
| INTEREST INCOME - 2015 BONDS | 10 | 72 | 28 | 66 | 66 | 135.7% | -0.2% |
| OTHER INCOME | 28,910 | 28,794 | 5,000 | 14,629 | 4,600 | -8.0% | -68.6% |
| INSURANCE REFUNDS | 2,015 | 10,407 | - | 3,919 | - | - | <u> </u> |
| DEFD REVENUE -2010 SERIES BOND | 3,165 | 3,165 | 3,165 | 3,165 | 3,165 | 0.0% | 0.0% |
| DEFERRED REVENUE - 2015 A BOND | 10,906 | 10,906 | 10,906 | 10,906 | 10,906 | 0.0% | 0.0% |
| IOP RENTAL REVEUE | 61,707 | 51,629 | 51,503 | 51,755 | 51,503 | 0.0% | -0.5% |
| BLM RENTAL REVEUE | 95,858 | 92,875 | 96,078 | 86,468 | 96,078 | 0.0% | 11.1% |
| ARMSTRONG RANCH RENTAL REVENUE | 1,098 | 823 | - | 549 | - | - | - |
| GRANT REVENUE | - | - | 246,868 | 246,868 | 153,132 | -38.0% | -38.0% |
| GAIN/LOSS ON ASSET SALES | 1,690 | 7,498 | - | - | - | - | - |
| GAIN/LOSS 2010 BOND | 1 | 1 | - | - | - | - | - |
| FORA RUWAP REIMBURSEMENT | | - | - | - | - | <u> </u> | - |
| M1W RUWAP REIMBURSEMENT | | | | | | | <u> </u> |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | - | - | - | - | - | - | - |
| NEW DEBT PROCEEDS | - | - | - | - | 2,000,000 | | |
| TOTAL NON OPERATING REVENUES | 230,707 | 260,420 | 679,561 | 494,678 | 796,700 | 17.2% | 61.1% |
| TO THE STATE OF ENTIRE REVENUES | 230,707 | 200,720 | 075,501 | -13-1,070 | , 30,100 | 17.270 | 01.17 |
| TOTAL REVENUE | 3,814,018 | 4,197,207 | 4,730,269 | 4,489,377 | 5,035,788 | 6.5% | 12.2% |

MARINA COAST WATER DISTRICT REVENUE BUDGET FOR FY 2019-2020

| | | | | MARINA SEWE | R | | |
|---|-----------|-----------|-----------|---------------|--------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | APPROVED | % CHANGE |
| WATER SALES RESIDENTIAL | _ | | | | | | |
| WATER SALES BUSINESS | _ | - | _ | _ | - | _ | |
| WATER SALES SCHOOLS | _ | | _ | | | | |
| WATER SALES MULTIPLES | _ | _ | _ | _ | _ | | |
| WATER SALES GOVERMENT | _ | | _ | | | | |
| FIRE SYSTEM CHARGE | _ | | | | | | |
| HYDRANT METER WATER SALES | _ | _ | _ | | _ | _ | _ |
| OTHER WATER SALES | _ | | | | | | _ |
| LATE CHARGE FEES | _ | _ | | | - | _ | _ |
| BACKFLOW REVENUE | _ | | | | | | |
| FLAT RATE ACCOUNTS | | | | | <u> </u> | - | |
| RECLAIMED WATER SALES | | <u>-</u> | | <u>-</u> | | | |
| PLAN CHECK/PERMIT FEES | 4,260 | 4,005 | 4,000 | 1,450 | 1,500 | -62.5% | 3.4% |
| MAINTENANCE REVENUE | 4,200 | 4,005 | 4,000 | 1,450 | 1,500 | -62.5% | 3.4% |
| METER FEES | - | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | |
| WHEELING CHARGE | - | <u> </u> | - | <u> </u> | - | | |
| | - | | <u> </u> | | <u> </u> | | |
| DEVELOPER FEES | | 14,215 | | 2,725 | | | |
| SEWER SALES BUSINESS | 167,115 | 183,378 | 210,427 | 195,514 | 203,335 | -3.4% 3.9% | 4.0% |
| SEWER SALES RESIDENTIAL | 953,821 | 1,057,448 | 1,192,422 | 1,157,431 | 1,238,452 | 3.9% | 7.0% |
| TOTAL OPERATING REVENUES | 1,125,195 | 1,259,047 | 1,406,849 | 1,357,120 | 1,443,286 | 2.6% | 6.3% |
| CAPITAL SURCHARGE | _ | | - | | - | _ | _ |
| CAPACITY CHARGES | 2,333 | 8,166 | 186,640 | _ | 284,905 | 52.6% | |
| INTEREST INCOME | 10,813 | 20,688 | 17,000 | 25,201 | 25,200 | 48.2% | 0.0% |
| INTEREST INCOME - 2010 BOND | 241 | 794 | 606 | 1,302 | 1,300 | 114.5% | -0.1% |
| INTEREST INCOME - 2015 BONDS | 6 | 45 | 18 | 41 | 40 | 122.2% | -3.2% |
| OTHER INCOME | 472 | 137 | 1,400 | 65 | 1,200 | -14.3% | 1759.6% |
| INSURANCE REFUNDS | 543 | 2,914 | - | - | - | -14.570 | 1755.070 |
| DEFD REVENUE -2010 SERIES BOND | 904 | 904 | 904 | 904 | 904 | 0.0% | 0.0% |
| DEFERRED REVENUE - 2015 A BOND | 6,816 | 6,816 | 6,816 | 6,816 | 6,816 | 0.0% | 0.0% |
| IOP RENTAL REVEUE | 17,630 | 14,751 | 14,715 | 14,787 | 14,715 | 0.0% | -0.5% |
| BLM RENTAL REVEUE | 27,388 | 26,536 | 27,451 | 24,705 | 27,451 | 0.0% | 11.1% |
| ARMSTRONG RANCH RENTAL REVENUE | 314 | 20,336 | 27,431 | 24,703 157 | 27,431 | 0.0% | |
| | | | | | - | - | - |
| GRANT REVENUE | - | 2 000 | = | - | - | - | - |
| GAIN/LOSS ON ASSET SALES | 455 | 2,099 | - | - | - | - | - |
| GAIN/LOSS 2010 BOND | 0 | 0 | - | - | - | - | - |
| FORA RUWAP REIMBURSEMENT | - | - | - | - | - | - | - |
| M1W RUWAP REIMBURSEMENT | | | | | | | |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | - | - | - | - | - | - | - |
| NEW DEBT PROCEEDS | - | - | - | | 955,000 | | - |
| TOTAL NON OPERATING REVENUES | 67,916 | 84,084 | 255,550 | 73,978 | 362,531 | 41.9% | 390.1% |
| | | | | | | | |

| | | | | ORD WATER | | | |
|---|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WATER SALES RESIDENTIAL | 2,941,605 | 4,095,467 | 4,519,695 | 4,308,914 | 4,524,360 | 0.1% | 5.0% |
| WATER SALES BUSINESS | 717,425 | 932,959 | 1,098,292 | 1,192,183 | 2,114,108 | 92.5% | 77.3% |
| WATER SALES SCHOOLS | 282,966 | 312,332 | 376,960 | 359,821 | 385,008 | 2.1% | 7% |
| WATER SALES MULTIPLES | 366,390 | 420,277 | 463,234 | 433,565 | 463,915 | 0.1% | 7.0% |
| WATER SALES GOVERMENT | 63,737 | 90,909 | 112,553 | 104,934 | 112,279 | -0.2% | 7.0% |
| FIRE SYSTEM CHARGE | 184,522 | 202,013 | 177,361 | 227,649 | 241,308 | 36.1% | 6.0% |
| HYDRANT METER WATER SALES | 172,977 | 286,897 | 150,000 | 227,676 | 243,613 | 62.4% | 7.0% |
| OTHER WATER SALES | 8,336 | 8,836 | 8,575 | 9,204 | 9,756 | 13.8% | 6.0% |
| LATE CHARGE FEES | 93,481 | 160,326 | 50,000 | 99,561 | 100,000 | 100.0% | 0.4% |
| BACKFLOW REVENUE | 27,818 | 29,331 | 28,000 | 28,000 | 30,000 | 7.1% | 7.1% |
| FLAT RATE ACCOUNTS | 1,382,768 | 925,653 | 50,000 | 151,777 | 50,000 | 0.0% | -67.1% |
| RECLAIMED WATER SALES | · · · | - | - | - | - | - | - |
| PLAN CHECK/PERMIT FEES | 14,220 | 14,650 | 25,000 | 24,850 | 25,000 | 0.0% | 0.6% |
| MAINTENANCE REVENUE | - | - | - | - | - | - | - |
| METER FEES | 295,857 | 656,598 | 275,000 | 300,609 | 300,000 | 9.1% | -0.2% |
| WHEELING CHARGE | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 0.0% | 0.0% |
| DEVELOPER FEES | 448,935 | 369,551 | 472,500 | 272,219 | 400,000 | -15.3% | 46.9% |
| SEWER SALES BUSINESS | - | - | - | - | - | - | - |
| SEWER SALES RESIDENTIAL | - | - | - | - | - | - | - |
| | | | | | | | |
| TOTAL OPERATING REVENUES | 7,025,036 | 8,529,799 | 7,831,170 | 7,764,961 | 9,023,348 | 15.2% | 16.2% |
| CAPITAL SURCHARGE | 167,052 | 167,971 | 166,300 | 163,351 | 165,000 | -0.8% | 1.0% |
| CAPACITY CHARGES | 4,008,223 | 3,429,782 | 3,236,040 | 3,236,354 | 1,834,290 | -43.3% | -43.3% |
| INTEREST INCOME | 23,123 | 51,396 | 24,000 | 75,922 | 76,000 | 216.7% | 0.1% |
| INTEREST INCOME - 2010 BOND | 1,507 | 4,961 | 1,900 | 8,137 | 8,100 | 326.3% | -0.4% |
| INTEREST INCOME - 2015 BONDS | 61 | 431 | 100 | 397 | 400 | 300.0% | 0.8% |
| OTHER INCOME | 4,676 | 2,666 | 10,800 | 498 | 11,400 | 5.6% | 2190.3% |
| INSURANCE REFUNDS | 4,185 | 22,479 | - | 1,894 | - | - | _ |
| DEFD REVENUE -2010 SERIES BOND | 5,652 | 5,652 | 5,652 | 5,652 | 5,652 | 0.0% | 0.0% |
| DEFERRED REVENUE - 2015 A BOND | 65,436 | 65,436 | - | 65,436 | 65,436 | - | 0.0% |
| IOP RENTAL REVEUE | 110,190 | 92,194 | 91,969 | 92,419 | 91,969 | 0.0% | -0.5% |
| BLM RENTAL REVEUE | 171,176 | 165,848 | 171,568 | 154,407 | 171,568 | 0.0% | 11.1% |
| ARMSTRONG RANCH RENTAL REVENUE | 1,960 | 1,470 | - | 980 | - | - | - |
| GRANT REVENUE | - | - | 370,302 | 296,242 | 303,758 | -18.0% | 2.5% |
| GAIN/LOSS ON ASSET SALES | 3,510 | 16,211 | - | - | 16,200 | - | - |
| GAIN/LOSS 2010 BOND | 2 | 2 | - | - | 2 | - | - |
| FORA RUWAP REIMBURSEMENT | - | - | - | - | - | - | - |
| M1W RUWAP REIMBURSEMENT | | | | | | | |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | _ | | _ | _ | _ | | _ |
| NEW DEBT PROCEEDS | - | - | - | | 2,150,000 | | - |
| | | | | | • | | |
| TOTAL NON OPERATING REVENUES | 4,566,754 | 4,026,499 | 4,078,631 | 4,101,688 | 2,749,775 | -32.6% | -33.0% |
| | I | | | | | | |

| WATER SALES RESIDENTIAL WATER SALES BUSINESS WATER SALES SCHOOLS WATER SALES MULTIPLES | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | 2018-2019 ESTIMATED | 2019-2020 APPROVED | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
|--|---------------------|---------------------|----------------------|------------------------|-----------------------|------------------------|------------------------|
| WATER SALES BUSINESS WATER SALES SCHOOLS WATER SALES MULTIPLES | - | | ADOPTED | ESTIMATED | APPROVED | % CHANGE | O/ CHANCE |
| WATER SALES BUSINESS WATER SALES SCHOOLS WATER SALES MULTIPLES | | _ | | | | 70 CHANGE | 70 CHANGE |
| WATER SALES SCHOOLS WATER SALES MULTIPLES | - | | - | - | - | - | |
| WATER SALES SCHOOLS WATER SALES MULTIPLES | - | - | - | - | - | - | - |
| WATER SALES MULTIPLES | _ | _ | _ | _ | - | _ | |
| | _ | - | _ | _ | - | _ | _ |
| WATER SALES GOVERMENT | _ | - | _ | - | - | _ | - |
| FIRE SYSTEM CHARGE | _ | - | _ | _ | - | _ | _ |
| HYDRANT METER WATER SALES | _ | - | _ | - | - | - | - |
| OTHER WATER SALES | _ | - | _ | - | - | - | - |
| LATE CHARGE FEES | _ | - | _ | - | - | - | - |
| BACKFLOW REVENUE | _ | _ | _ | _ | - | _ | _ |
| FLAT RATE ACCOUNTS | _ | _ | _ | _ | - | _ | - |
| RECLAIMED WATER SALES | _ | _ | _ | _ | - | _ | _ |
| PLAN CHECK/PERMIT FEES | 13,830 | 12,440 | 14,000 | 10,730 | 11,000 | -21.4% | 2.5% |
| MAINTENANCE REVENUE | - | - | | - | - | - | - |
| METER FEES | _ | _ | _ | - | - | - | _ |
| WHEELING CHARGE | _ | _ | _ | - | - | _ | _ |
| DEVELOPER FEES | 123,056 | 116,689 | 110,000 | 122,638 | 105,000 | -4.5% | -14.4% |
| SEWER SALES BUSINESS | 2.329.203 | 2,587,333 | 783.367 | 530.748 | 557,285 | -28.9% | 5.0% |
| SEWER SALES RESIDENTIAL | - | - | 1.949.290 | 2,313,258 | 2,405,789 | 23.4% | 4.0% |
| NEW EN SALES RESIDENTIAL | | | 1,545,250 | 2,313,230 | 2,403,703 | 25.470 | 4.070 |
| TOTAL OPERATING REVENUES | 2,466,089 | 2,716,461 | 2,856,657 | 2,977,374 | 3,079,074 | 7.8% | 3.4% |
| | | • • | • • | • | • • | | |
| CAPITAL SURCHARGE | 39,847 | 39,867 | 39,900 | 39,930 | 39,900 | 0.0% | -0.1% |
| CAPACITY CHARGES | 1,281,657 | 1,491,557 | 1,152,734 | 680,914 | 677,688 | -41.2% | -0.5% |
| INTEREST INCOME | 6,951 | 13,111 | 1,572 | 22,684 | 22,700 | 1344.0% | 0.1% |
| INTEREST INCOME - 2010 BOND | 422 | 1,389 | 145 | 2,278 | 2,250 | 1451.7% | -1.2% |
| INTEREST INCOME - 2015 BONDS | 20 | 144 | 20 | 132 | 135 | 575.0% | 2.1% |
| OTHER INCOME | 9,387 | 8,783 | 2,800 | 8,648 | 2,800 | 0.0% | -67.6% |
| INSURANCE REFUNDS | 1,008 | 5,828 | - | - | - | - | - |
| DEFD REVENUE -2010 SERIES BOND | 1,583 | 1,583 | 1,583 | 1,583 | 1,583 | 0.0% | 0.0% |
| DEFERRED REVENUE - 2015 A BOND | 21,812 | 21,812 | - | 21,812 | 21,812 | - | 0.0% |
| IOP RENTAL REVEUE | 30,853 | 25,814 | 25,751 | 25,877 | 25,751 | 0.0% | -0.5% |
| BLM RENTAL REVEUE | 47,929 | 46,437 | 48,039 | 43,234 | 48,039 | 0.0% | 11.1% |
| ARMSTRONG RANCH RENTAL REVENUE | 549 | 412 | - | 274 | - | - | - |
| GRANT REVENUE | - | = | - | - | - | - | - |
| GAIN/LOSS ON ASSET SALES | 845 | 4,205 | - | - | - | - | - |
| GAIN/LOSS 2010 BOND | 1 | 0 | - | - | = | = | - |
| FORA RUWAP REIMBURSEMENT | - | - | - | - | - | | - |
| M1W RUWAP REIMBURSEMENT | | | | | | | |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | _ | | | | | | |
| NEW DEBT PROCEEDS | | | | | 3,500,000 | <u> </u> | |
| ATAN DEDI LUOCEEDS | | | | | 3,300,000 | | |
| TOTAL NON OPERATING REVENUES | 1,442,862 | 1,660,943 | 1,272,544 | 847,367 | 842,658 | -33.8% | -0.6% |
| TOTAL REVENUE | 3,908,951 | 4,377,404 | 4,129,201 | 3,824,741 | 3,921,733 | -5.0% | 2.5% |

MARINA COAST WATER DISTRICT REVENUE BUDGET FOR FY 2019-2020

| A CCOUNT NAME | 2015 2017 | 2017 2010 | 2040 2040 | RUWAP | 2010 2020 | DUD SUD | BUB. FCT |
|---|-----------|------------|-------------|--------------|------------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WATER SALES RESIDENTIAL | - | _ | _ | - | - | - | _ |
| WATER SALES BUSINESS | - | _ | - | - | - | - | - |
| WATER SALES SCHOOLS | _ | _ | _ | _ | - | _ | _ |
| WATER SALES MULTIPLES | _ | _ | - | _ | _ | - | _ |
| WATER SALES GOVERMENT | _ | - | - | - | _ | - | _ |
| FIRE SYSTEM CHARGE | _ | _ | _ | _ | - | _ | _ |
| HYDRANT METER WATER SALES | _ | _ | _ | _ | - | _ | _ |
| OTHER WATER SALES | _ | _ | _ | _ | | _ | _ |
| LATE CHARGE FEES | _ | _ | _ | _ | _ | _ | |
| BACKFLOW REVENUE | _ | _ | | | _ | | |
| FLAT RATE ACCOUNTS | _ | _ | _ | | _ | _ | _ |
| RECLAIMED WATER SALES | | | | <u> </u> | <u> </u> | | |
| PLAN CHECK/PERMIT FEES | - | | | | | | |
| MAINTENANCE REVENUE | <u> </u> | | | | | | <u>-</u> |
| METER FEES | <u> </u> | | | | | | |
| WHEELING CHARGE | | | | - | - | | |
| DEVELOPER FEES | | | | | <u> </u> | - | |
| SEWER SALES BUSINESS | | | | | | | |
| SEWER SALES BUSINESS SEWER SALES RESIDENTIAL | - | <u> </u> | - | <u> </u> | | | |
| SEWER SALES RESIDENTIAL | - | - | - | - | - | - | <u>-</u> |
| TOTAL OPERATING REVENUES | - | | - | - | | | - |
| TOTAL OF ENATING NEVEROES | _ | | | - | | | |
| CAPITAL SURCHARGE | - | _ | - | - | _ | _ | _ |
| CAPACITY CHARGES | _ | _ | _ | _ | - | _ | _ |
| INTEREST INCOME | _ | _ | _ | _ | _ | _ | _ |
| INTEREST INCOME - 2010 BOND | _ | _ | _ | | | | _ |
| INTEREST INCOME - 2015 BONDS | 29 | 206 | 35 | 190 | 200 | 471.4% | 5.29 |
| OTHER INCOME | - | - | | - | - | - | - 3.2 |
| INSURANCE REFUNDS | _ | _ | _ | _ | | _ | _ |
| DEFD REVENUE -2010 SERIES BOND | _ | _ | | _ | _ | | _ |
| DEFERRED REVENUE - 2015 A BOND | 31,355 | 31,355 | 31,355 | 31,355 | 31,355 | 0.0% | 0.09 |
| IOP RENTAL REVEUE | | - | - | | | - | - |
| BLM RENTAL REVEUE | | | | | <u> </u> | | |
| ARMSTRONG RANCH RENTAL REVENUE | <u> </u> | | | | | | |
| GRANT REVENUE | _ | | | | | | |
| GAIN/LOSS ON ASSET SALES | | | | | | | |
| GAIN/LOSS 2010 BOND | <u> </u> | | | | | | |
| FORA RUWAP REIMBURSEMENT | 555,104 | 3,596,221 | 1,200,000 | 1,200,000 | 1,000,000 | -16.7% | -16.79 |
| M1W RUWAP REIMBURSEMENT | - 555,104 | 7,079,937 | 10,464,000 | 3,560,063 | 1,000,000 | -16.7% | -10./ |
| | | | · · · · · · | | | | |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | - | - | 6,000,000 | 9,057,011 | 11,440,000 | 90.7% | 26.39 |
| NEW DEBT PROCEEDS | - | - | - | - | - | - | - |
| TOTAL NON OPERATING REVENUES | 586,488 | 10,707,719 | 17,695,390 | 13,848,619 | 12,471,555 | -29.5% | -9.99 |
| | | | | | | | |
| TOTAL REVENUE | 586,488 | 10,707,719 | 17,695,390 | 13,848,619 | 12,471,555 | -29.5% | -9.99 |

MARINA COAST WATER DISTRICT REVENUE BUDGET FOR FY 2019-2020

| | | | REGIC | NAL DESALINATION | ON PROJECT | | |
|---|-----------|-----------|--------------|------------------|--------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| MATER CALEC RECIDENTIAL | | | | | | | |
| WATER SALES RESIDENTIAL | - | - | - | - | - | - | - |
| WATER SALES BUSINESS | - | - | - | - | - | - | - |
| WATER SALES SCHOOLS | - | - | - | - | - | - | - |
| WATER SALES MULTIPLES | - | - | - | - | - | - | - |
| WATER SALES GOVERMENT | - | - | - | - | - | - | - |
| FIRE SYSTEM CHARGE | - | - | - | - | - | - | - |
| HYDRANT METER WATER SALES | - | - | - | - | - | - | - |
| OTHER WATER SALES | - | - | - | - | - | - | - |
| LATE CHARGE FEES | - | - | - | - | - | - | - |
| BACKFLOW REVENUE | - | - | - | - | - | - | - |
| FLAT RATE ACCOUNTS | - | - | - | - | - | - | - |
| RECLAIMED WATER SALES | - | - | - | - | - | - | - |
| PLAN CHECK/PERMIT FEES | - | - | - | - | = | - | - |
| MAINTENANCE REVENUE | - | - | - | - | - | - | = |
| METER FEES | - | - | - | - | - | - | - |
| WHEELING CHARGE | - | - | - | - | - | - | - |
| DEVELOPER FEES | - | - | - | - | - | - | - |
| SEWER SALES BUSINESS | - | - | _ | - | - | _ | - |
| SEWER SALES RESIDENTIAL | - | - | - | - | - | - | - |
| | | | | | | | |
| TOTAL OPERATING REVENUES | _ | _ | _ | _ | _ | _ | _ |
| | | | | | | | |
| CAPITAL SURCHARGE | _ | _ | - | _ | - | _ | _ |
| CAPACITY CHARGES | _ | | | _ | | | _ |
| INTEREST INCOME | _ | _ | _ | _ | _ | _ | _ |
| INTEREST INCOME - 2010 BOND | _ | | | | | | |
| INTEREST INCOME - 2015 BONDS | - | - | | | | - | |
| OTHER INCOME | | | | | | | |
| INSURANCE REFUNDS | | | | | | | |
| DEFD REVENUE -2010 SERIES BOND | - | | | | - | - | |
| | | | - | | <u> </u> | <u> </u> | |
| DEFERRED REVENUE - 2015 A BOND | - | | | - | <u> </u> | <u> </u> | - |
| IOP RENTAL REVEUE | - | | | - | | | |
| BLM RENTAL REVEUE | - | - | - | - | - | - | - |
| ARMSTRONG RANCH RENTAL REVENUE | - | - | - | - | - | - | - |
| GRANT REVENUE | - | - | - | - | - | - | - |
| GAIN/LOSS ON ASSET SALES | - | - | - | - | - | - | - |
| GAIN/LOSS 2010 BOND | - | - | - | - | - | - | - |
| FORA RUWAP REIMBURSEMENT | - | - | - | - | - | - | - |
| M1W RUWAP REIMBURSEMENT | | | | | | | |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | - | - | - | - | - | - | - |
| NEW DEBT PROCEEDS | - | - | - | - | - | - | - |
| TOTAL NON OBERATING DEVENUES | | | | | | | |
| TOTAL NON OPERATING REVENUES | - | <u>-</u> | - | - | | <u> </u> | - |
| TOTAL REVENUE | - | - | - | - | = | = | - |

| ACCOUNT NAME | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | TOTAL 2018-2019 ESTIMATED | 2019-2020 APPROVED | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
|---|---------------------|---------------------|----------------------|---------------------------------|-----------------------|------------------------|------------------------|
| | | | | | | | |
| WATER SALES RESIDENTIAL | 4,719,126 | 6,006,006 | 6,574,262 | 6,322,364 | 6,563,441 | -0.2% | 3.8% |
| WATER SALES BUSINESS | 1,362,385 | 1,703,192 | 1,709,464 | 1,857,708 | 2,788,174 | 63.1% | 50.1% |
| WATER SALES SCHOOLS | 282,966 | 312,332 | 376,960 | 359,821 | 385,008 | 2.1% | 7% |
| WATER SALES MULTIPLES | 1,357,682 | 1,460,030 | 1,533,905 | 1,538,934 | 1,593,081 | 3.9% | 3.5% |
| WATER SALES GOVERMENT | 101,882 | 135,119 | 288,877 | 164,540 | 365,210 | 26.4% | 122.0% |
| FIRE SYSTEM CHARGE | 271,141 | 293,489 | 268,635 | 323,173 | 340,652 | 26.8% | 5.4% |
| HYDRANT METER WATER SALES | 172,977 | 286,897 | 150,000 | 227,676 | 243,613 | 62.4% | 7.0% |
| OTHER WATER SALES | 8,336 | 8,836 | 8,575 | 9,204 | 9,756 | 13.8% | 6.0% |
| LATE CHARGE FEES | 109,699 | 178,806 | 68,000 | 117,775 | 118,000 | 73.5% | 0.2% |
| BACKFLOW REVENUE | 48,695 | 51,306 | 49,000 | 50,000 | 52,000 | 6.1% | 4.0% |
| FLAT RATE ACCOUNTS | 1,382,768 | 925,653 | 50,000 | 151,777 | 50,000 | 0.0% | -67.1% |
| RECLAIMED WATER SALES | 37 | - | - | - | - | - | - |
| PLAN CHECK/PERMIT FEES | 38,400 | 34,500 | 49,000 | 39,930 | 40,500 | -17.3% | 1.4% |
| MAINTENANCE REVENUE | - | | - | - | - | - | - |
| METER FEES | 297,407 | 657,748 | 276,700 | 302,309 | 301,500 | 9.0% | -0.3% |
| WHEELING CHARGE | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 0.0% | 0.0% |
| DEVELOPER FEES | 571,991 | 536,021 | 582,500 | 407,993 | 505,000 | -13.3% | 23.8% |
| SEWER SALES BUSINESS | 2,496,318 | 2,770,711 | 993,794 | 726,262 | 760,620 | -23.5% | 4.7% |
| SEWER SALES BOSINESS SEWER SALES RESIDENTIAL | 953,821 | 1,057,448 | 3,141,712 | 3,470,690 | 3,644,240 | 16.0% | 5.0% |
| SEVER SALES RESIDERTIAL | 333,021 | 1,037,440 | 3,141,712 | 3,470,030 | 3,044,240 | 10.070 | 3.070 |
| TOTAL OPERATING REVENUES | 14,199,630 | 16,442,094 | 16,145,384 | 16,094,154 | 17,784,796 | 10.2% | 10.5% |
| | | | | | | | |
| CAPITAL SURCHARGE | 206,899 | 207,838 | 206,200 | 203,281 | 204,900 | -0.6% | 0.8% |
| CAPACITY CHARGES | 5,296,738 | 4,944,010 | 4,834,302 | 3,933,064 | 3,213,633 | -33.5% | -18.3% |
| INTEREST INCOME | 60,865 | 122,163 | 47,572 | 179,809 | 179,900 | 278.2% | 0.1% |
| INTEREST INCOME - 2010 BOND | 3,015 | 9,922 | 4,776 | 16,273 | 16,150 | 238.1% | -0.8% |
| INTEREST INCOME - 2015 BONDS | 128 | 898 | 201 | 827 | 841 | 318.4% | 1.8% |
| OTHER INCOME | 43,444 | 40,380 | 20,000 | 23,839 | 20,000 | 0.0% | -16.1% |
| INSURANCE REFUNDS | 7,751 | 41,628 | - | 5,813 | - | - | - |
| DEFD REVENUE -2010 SERIES BOND | 11,304 | 11,304 | 11,304 | 11,304 | 11,304 | 0.0% | 0.0% |
| DEFERRED REVENUE - 2015 A BOND | 136,325 | 136,325 | 49,077 | 136,325 | 136,325 | 177.8% | 0.0% |
| IOP RENTAL REVEUE | 220,380 | 184,388 | 183,938 | 184,838 | 183,938 | 0.0% | -0.5% |
| BLM RENTAL REVEUE | 342,351 | 331,695 | 343,136 | 308,814 | 343,136 | 0.0% | 11.1% |
| ARMSTRONG RANCH RENTAL REVENUE | 3,920 | 2,940 | - | 1,960 | - | - | - |
| GRANT REVENUE | - | - | 617,170 | 543,110 | 456,890 | -26.0% | -15.9% |
| GAIN/LOSS ON ASSET SALES | 6,500 | 30,013 | - | | 16,200 | - | - |
| GAIN/LOSS 2010 BOND | 4 | 3 | - | _ | 2 | _ | - |
| FORA RUWAP REIMBURSEMENT | 555,104 | 3,596,221 | 1,200,000 | 1,200,000 | 1,000,000 | -16.7% | -16.7% |
| M1W RUWAP REIMBURSEMENT | - | 7,079,937 | 10,464,000 | 3,560,063 | - | -10.770 | -10.770 |
| LOAN PROCEEDS - STATE REVOLVING FUND ¹ | | 7,075,557 | | · · · | | | |
| | + | | 6,000,000 | 9,057,011 | 11,440,000 | 90.7% | 26.3% |
| NEW DEBT PROCEEDS | - | - | - | - | 8,605,000 | - | - |
| TOTAL NON OPERATING REVENUES | 6,894,728 | 16,739,664 | 23,981,676 | 19,366,330 | 25,828,219 | 7.7% | 33.4% |
| TOTAL REVENUE | 21,094,359 | 33,181,759 | 40,127,060 | 35,460,485 | 43.613.015 | 8.7% | 23.0% |

| | 1 | | | MARINA WATER | | | |
|---|---------------------------------------|---------------------------------------|-----------|--------------|-----------|------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ADM | 349,503 | 366,752 | 361,609 | 361,071 | 364.663 | 0.8% | 1.09 |
| WAGES ALLOCATED TO CAPITAL | 349,303 | - | 301,009 | 301,071 | 304,003 | 0.876 | - 1.0 |
| OVERTIME | 13,057 | 15,577 | 9,661 | 14,671 | 11,612 | 20.2% | -20.89 |
| | · · · · · · · · · · · · · · · · · · · | | , | • | | | |
| FICA EXPENSE | 19,281 | 20,547 5,177 | 21,324 | 19,585 | 21,494 | 0.8% | 9.79 |
| MEDICAL INCLINANCE EXPENSE | 4,946 | • | 5,383 | 5,526 | 5,456 | 1.4% | -1.39 |
| MEDICAL INSURANCE EXPENSE | 40,757 | 49,407 | 72,238 | 54,081 | 81,483 | 12.8% | 50.79 |
| DENTAL INSURANCE EXPENSE VISION INSURANCE EXPENSE | 3,160 | 3,373 | 3,005 | 3,000 | 3,366 | 12.0% | 12.29 |
| | 820 | 880 | 1,127 | 817 | 1,112 | -1.4% | 36.09 |
| WORKERS COMP. INSURANCE | 3,558 | 3,545 | 4,361 | 4,555 | 4,304 | -1.3% | -5.59 |
| LIFE INSURANCE EXPENSE | 1,143 | 1,322 | 1,300 | 1,499 | 1,299 | -0.1% | -13.49 |
| UNIFORM BENEFIT | 610 | 424 | 468 | 460 | 449 | -4.2% | -2.59 |
| BOOT BENEFIT | 163 | 176 | 184 | 193 | 172 | -6.5% | -11.09 |
| SUI EXPENSE | 1,077 | 757 | 942 | 304 | 903 | -4.1% | 197.59 |
| ETT EXPENSE | 37 | 31 | 29 | 13 | 27 | -5.6% | 114.29 |
| CAR ALLOWANCE EXPENSE | 1,406 | 1,350 | 1,296 | 1,405 | 1,242 | -4.2% | -11.69 |
| DISABILITY PLAN | 1,239 | 1,287 | 978 | 1,113 | 987 | 0.9% | -11.39 |
| CALPERS RETIREMENT (ER) - Classic Plan | 27,818 | 28,986 | 32,835 | 30,906 | 34,229 | 4.2% | 10.89 |
| CALPERS RETIREMENT (EE) - Classic Plan | 19,272 | 18,671 | 18,480 | 17,606 | 16,705 | -9.6% | -5.19 |
| CALPERS-62 RETIREMENT (ER) | 3,887 | 6,025 | 8,333 | 8,857 | 9,476 | 100.0% | 7.0% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | 100.0% | - |
| PENSION EXPENSE | 51,100 | 2,966 | - | - | - | 100.0% | - |
| PARS RETIREMENT | 33,562 | 32,271 | - | - | - | - | - |
| OPEB EXPENSE | 17,107 | 31,660 | 15,600 | 12,960 | 16,100 | 3.2% | 24.29 |
| TUITION REIMBURSEMENT | 2,219 | 981 | - | - | - | - | - |
| BOARD COMPENSATION | 1,066 | 1,138 | 900 | 876 | 1,035 | 15.0% | 18.29 |
| TOTAL SALARY & BENEFIT | 596,788 | 593,302 | 560,053 | 539,498 | 576,112 | 2.9% | 6.8% |
| LIABILITY INSURANCE | 26,926 | 24,852 | 2,520 | 21,874 | 21,850 | 767.1% | -0.19 |
| LIABILITY CLAIMS | - | | - | - | - | - | - |
| PROPERTY INSURANCE | 5,083 | 5,133 | 6,480 | 5,280 | 5,980 | -7.7% | 13.39 |
| AUTO INSURANCE | 1,521 | 1,501 | 1,560 | 1,395 | 1,380 | -11.5% | -1.19 |
| OFFICE POWER/GAS | 4,609 | 4,098 | 3,600 | 3,541 | 3,450 | -4.2% | -2.69 |
| BUILDING SECURITY | 597 | 605 | 1,200 | 1,249 | 1,196 | -0.3% | -4.39 |
| TRASH SERVICES | 2,244 | 2,396 | 2,640 | 2,240 | 2,300 | -12.9% | 2.79 |
| ANSWERING SERVICE | 811 | 680 | 720 | 560 | 690 | -4.2% | 23.29 |
| PHONE | 12,911 | 12,725 | 12,000 | 9,976 | 9,890 | -17.6% | -0.9% |
| RENT/LEASE EQUIPMENT | 6,676 | 4,778 | 4,680 | 4,112 | 6,831 | 46.0% | 66.19 |
| POSTAGE | 11,905 | 12,582 | 10,800 | 11,118 | 10,810 | 0.1% | -2.89 |
| PRINTING | 5,871 | 7,998 | 6,000 | 6,602 | 6,900 | 15.0% | 4.59 |
| | 2,639 | 1,669 | | - | 2,070 | -4.2% | 12.29 |
| OFFICE SUPPLY | | · · · · · · · · · · · · · · · · · · · | 2,160 | 1,845 | - | | -1.69 |
| GENERAL SUPPLY | 2,989 | 4,200 | 2,640 | 2,805 | 2,760 | 4.5% | |
| COMPUTERS/DATA PROCESSING | 8,561 | 6,461 | 2,640 | 3,383 | 3,450 | 30.7% | 2.09 |
| SOFTWARE AND LICENSING | 6,147 | 14,639 | 24,000 | 13,953 | 26,703 | 11.3% | 91.49 |
| ADVERTISEMENT | 5,316 | 6,217 | 2,400 | 2,942 | 3,450 | 43.8% | 17.39 |
| MAINTENANCE AGREEMENTS | 16,226 | 10,555 | 3,132 | 9,514 | 10,546 | 236.7% | 10.89 |
| HOSPITALITY & AWARDS | 871 | 619 | 960 | 974 | 920 | -4.2% | -5.59 |
| BOARD MEETING VIDEO RECORDING | 1,537 | 1,580 | 1,440 | 1,250 | 1,380 | -4.2% | 10.49 |
| ACCOUNTING SERVICES | 9,197 | 6,466 | 8,880 | 6,940 | 8,510 | -4.2% | 22.69 |
| CONSULTING SERVICES | 67,852 | 112,491 | 66,720 | 46,622 | 69,000 | 3.4% | 48.09 |
| LEGAL FEES | 73,797 | 90,309 | 60,000 | 230,694 | 200,000 | 233.3% | -13.39 |
| CONFERENCE ATTENDANCE | 2,062 | 905 | 2,873 | 2,499 | 3,077 | 7.1% | 23.19 |
| CONFERENCE (BOD) | 86 | 187 | 600 | 29 | 575 | -4.2% | 1896.59 |
| EDUCATION EXPENSES | 2,368 | 3,033 | 3,873 | 2,170 | 4,123 | 6.5% | 90.09 |
| TRAVEL | 3,273 | 3,026 | 3,732 | 5,459 | 4,848 | 29.9% | -11.29 |
| SAFETY | 253 | 441 | 600 | 430 | 575 | -4.2% | 33.89 |
| MEMBERSHIPS & DUES | 5,423 | 6,947 | 7,300 | 7,570 | 7,600 | 4.1% | 0.49 |
| | | | | | | | |

| | | | | MARINA WATER | | | |
|--------------------------------|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | 17,007 | 10,512 | 9,600 | 9,620 | 9,200 | -4.2% | -4.4% |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | 24,654 | 28,616 | 22,800 | 32,362 | 31,050 | 36.2% | -4.1% |
| BANK FEE - 2010 BOND | - | - | 288 | 288 | 276 | -4.2% | -4.2% |
| INTEREST EXPENSE | 83 | 35 | 48 | 22 | 46 | -4.2% | 113.7% |
| BLM INTEREST EXP - HCC LOAN | 19,938 | 44,220 | 4,800 | 41,830 | 41,583 | 766.3% | -0.6% |
| 2010 BOND INTEREST EXPENSE | 55,730 | 46,713 | 36,190 | 36,190 | 24,290 | -32.9% | -32.9% |
| 2015 BOND INTEREST EXPENSE | 104,297 | 102,120 | 103,404 | 103,404 | 100,332 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | _ | - | - | - |
| BLM INT EXP LINE OF CREDIT | 972 | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | 2,106 | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | 18,936 | - | - | _ | - | - | - |
| BLM LOAN FEES | 7,125 | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | - | - | _ | - | - | - |
| METER READER GEN MAINT/EQUIP | 2,237 | 605 | 345 | 399 | 860 | 149.3% | 115.5% |
| METERS (METER READER ONLY) | 53,023 | 66,657 | 46,000 | 33,931 | 79,550 | 72.9% | 134.4% |
| IOP GENERAL EXPENSES | 902 | 851 | 1,050 | 719 | 725 | -31.0% | 0.8% |
| IOP EXPENSE | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 0.0% | 0.0% |
| IOP PERMITS | 201 | - | 350 | - | - | - | - |
| IOP MAINTENANCE | 2,391 | 760 | 300 | 721 | 750 | 150.0% | 4.1% |
| BLM GENERAL EXPENSES | 11,804 | 12,034 | 12,000 | 12,551 | 12,600 | 5.0% | 0.4% |
| BLM ASSOCIATION FEES | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 0.0% | 0.0% |
| BLM MAINTENANCE | 4,231 | 6,515 | 1,890 | 1,077 | 1,100 | -41.8% | 2.2% |
| FRANCHISE FEE | - | - | - | - | - | - | - |
| FORA ADMIN./LIAISON FEES | - | - | - | - | - | - | - |
| MEMBERSHIP ON FORA BOARD | - | - | - | - | - | - | - |
| BAD DEBT EXPENSE | - | - | 6,000 | 6,000 | 5,750 | -4.2% | -4.2% |
| RW-0156 RECYCLED WATER EXPENSE | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 621,068 | 674,526 | 497,615 | 692,298 | 735,136 | 47.7% | 6.2% |
| TOTAL EXPENSE | 1,217,856 | 1,267,829 | 1,057,668 | 1,231,796 | 1,311,248 | 24.0% | 6.5% |

| | | | | MARINA SEW | ER | | |
|--|-------------|--------------|--------------|--------------|--------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ADM | 81.367 | 89,670 | 105,469 | 98,820 | 95,130 | -9.8% | -3.7 |
| WAGES ALLOCATED TO CAPITAL | 81,307 | - 69,070 | 103,403 | - 30,020 | | -3.876 | -3.7 |
| OVERTIME | 3,417 | 4,291 | 2,818 | 4,144 | 3,029 | 7.5% | -26.99 |
| FICA EXPENSE | 4,468 | 4,992 | 6,220 | 5,346 | 5,607 | -9.9% | 4.99 |
| MEDI EXPENSE | 1,163 | 1,272 | 1,570 | 1,526 | 1,423 | -9.3% | -6.79 |
| MEDICAL INSURANCE EXPENSE | 12,480 | 14,451 | 21,069 | 16,984 | 21,256 | 0.9% | 25.29 |
| DENTAL INSURANCE EXPENSE | 548 | 588 | 876 | 712 | 878 | 0.2% | 23.29 |
| VISION INSURANCE EXPENSE | 175 | 193 | 329 | 212 | 290 | -11.9% | 36.89 |
| WORKERS COMP. INSURANCE | 512 | 563 | 1,272 | 1,037 | 1,123 | -11.7% | 8.39 |
| LIFE INSURANCE EXPENSE | 308 | 370 | 379 | 437 | 339 | -10.6% | -22.59 |
| UNIFORM BENEFIT | 105 | - | 137 | 97 | 117 | -14.6% | 20.89 |
| BOOT BENEFIT | - | _ | _ | _ | _ | - | - |
| SUI EXPENSE | 208 | 168 | 275 | 64 | 236 | -14.3% | 266.29 |
| ETT EXPENSE | 7 | 7 | 8 | 3 | 7 | -10.8% | 163.59 |
| CAR ALLOWANCE EXPENSE | 378 | 378 | 378 | 410 | 324 | -14.3% | -21.09 |
| DISABILITY PLAN | 333 | 360 | 285 | 325 | 257 | -9.7% | -20.79 |
| CALPERS RETIREMENT (ER) - Classic Plan | 7,423 | 7,474 | 9,577 | 8,916 | 8,929 | -6.8% | 0.19 |
| CALPERS RETIREMENT (EE) - Classic Plan | 4,628 | 4,639 | 5,390 | 5,050 | 4,358 | -19.2% | -13.79 |
| CALPERS-62 RETIREMENT (ER) | 718 | 1,334 | 2,430 | 2,223 | 2,472 | 100.0% | 11.29 |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | 100.0% | - |
| PENSION EXPENSE | 13,758 | 831 | - | - | - | 100.0% | - |
| PARS RETIREMENT | 9,036 | 9,036 | - | - | - | - | - |
| OPEB EXPENSE | 3,989 | 8,865 | 4,550 | 3,780 | 4,200 | -7.7% | 11.19 |
| TUITION REIMBURSEMENT | - | - | - | - | - | - | - |
| BOARD COMPENSATION | 287 | 319 | 263 | 256 | 270 | 2.7% | 5.7% |
| TOTAL SALARY & BENEFIT | 145,310 | 149,800 | 163,295 | 150,343 | 150,245 | -8.0% | -0.19 |
| LIABILITY INSURANCE | 7,184 | 6,886 | 735 | 6,310 | 5,700 | 675.5% | -9.7% |
| LIABILITY CLAIMS | | 150 | - | - | - | - | - |
| PROPERTY INSURANCE | 772 | 779 | 1,890 | 1,228 | 1,560 | -17.5% | 27.19 |
| AUTO INSURANCE | 418 | 424 | 455 | 407 | 360 | -20.9% | -11.59 |
| OFFICE POWER/GAS | 1,188 | 1,092 | 1,050 | 1,003 | 900 | -14.3% | -10.39 |
| BUILDING SECURITY | 161 | 170 | 350 | 364 | 312 | -10.9% | -14.49 |
| TRASH SERVICES | 604 | 671 | 770 | 653 | 600 | -22.1% | -8.19 |
| ANSWERING SERVICE | 218 | 191 | 210 | 163 | 180 | -14.3% | 10.29 |
| PHONE | 2,625 | 3,143 | 3,500 | 2,874 | 2,580 | -26.3% | -10.29 |
| RENT/LEASE EQUIPMENT | 1,798 | 1,338 | 1,365 | 1,199 | 1,782 | 30.5% | 48.69 |
| POSTAGE | 11,321 | 12,005 | 3,150 | 7,157 | 2,820 | -10.5% | -60.69 |
| PRINTING | 5,486 | 6,892 | 1,750 | 3,808 | 1,800 | 2.9% | -52.7% |
| OFFICE SUPPLY | 856 | 467 | 630 | 538 | 540 | -14.3% | 0.39 |
| GENERAL SUPPLY | 809 | 1,176 | 770 | 818 | 720 | -6.5% | -12.09 |
| COMPUTERS/DATA PROCESSING | 1,568 | 1,808 | 770 | 987 | 900 | 16.9% | -8.89 |
| SOFTWARE AND LICENSING | 1,507 | 4,213 | 7,000 | 3,545 | 6,970 | -0.4% | 96.69 |
| ADVERTISEMENT | 1,301 | 2,523 | 700 | 784 | 900 | 28.6% | 14.89 |
| MAINTENANCE AGREEMENTS | 5,382 | 3,136 | 914 | 3,675 | 2,751 | 201.0% | -25.19 |
| HOSPITALITY & AWARDS | 230 | 199 | 280 | 284 | 240 | -14.3% | -15.5% |
| BOARD MEETING VIDEO RECORDING | 414 | 442 | 420 | 365 | 360 | -14.3% | -1.39 |
| ACCOUNTING SERVICES | 2,436 | 1,800 | 2,590 | 2,016 | 2,220 | -14.3% | 10.19 |
| CONSULTING SERVICES | 13,964 | 26,045 | 19,460 | 13,598 | 18,000 | -7.5% | 32.49 |
| LEGAL FEES | 10,894 | 6,924 | 17,500 | 4,288 | 4,500 | -74.3% | 4.99 |
| CONFERENCE ATTENDANCE | 212 | 36 | 84 | 520 | 727 | 765.5% | 39.89 |
| CONFERENCE (BOD) | 23 | 21 | 175 | 8 | 150 | -14.3% | 1685.79 |
| EDUCATION EXPENSES | 480 | 700 | 1,589 | 1,108 | 1,797 | 13.1% | 62.29 |
| | 308 | 595 | 1,018 | 959 | 1,294 | 27.1% | 34.99 |
| TRAVEL | | | | | | | |
| TRAVEL SAFETY MEMBERSHIPS & DUES | 72 1,451 | 123 1,945 | 175 1,500 | 288 1,865 | 150 1,900 | -14.3% 26.7% | -47.9% 1.9% |

| | | | | MARINA SEW | /ER | | |
|--------------------------------|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | 731 | 647 | 2,800 | 2,453 | 2,400 | -14.3% | -2.2% |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | 6,644 | 8,015 | 6,650 | 9,437 | 8,100 | 21.8% | -14.2% |
| BANK FEE - 2010 BOND | - | - | 84 | 84 | 72 | -14.3% | -14.3% |
| INTEREST EXPENSE | 22 | 10 | 14 | 6 | 12 | -14.3% | 91.1% |
| BLM INTEREST EXP - HCC LOAN | 5,697 | 12,634 | 1,350 | 11,951 | 11,881 | 780.1% | -0.6% |
| 2010 BOND INTEREST EXPENSE | 15,923 | 13,347 | 10,340 | 10,340 | 6,940 | -32.9% | -32.9% |
| 2015 BOND INTEREST EXPENSE | 65,439 | 64,078 | 64,628 | 64,628 | 62,708 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | 278 | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | 602 | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | 5,410 | - | - | - | - | - | - |
| BLM LOAN FEES | 2,036 | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | - | - | - | - | - | - |
| METER READER GEN MAINT/EQUIP | - | - | - | - | - | - | - |
| METERS (METER READER ONLY) | - | - | - | - | - | - | - |
| IOP GENERAL EXPENSES | 258 | 245 | 300 | 206 | 250 | -16.7% | 21.6% |
| IOP EXPENSE | 880 | 880 | 880 | 880 | 880 | 0.0% | 0.0% |
| IOP PERMITS | 57 | - | 100 | - | - | - | - |
| IOP MAINTENANCE | 683 | 217 | 100 | 206 | 100 | 0.0% | -51.4% |
| BLM GENERAL EXPENSES | 3,373 | 3,439 | 3,400 | 3,586 | 3,600 | 5.9% | 0.4% |
| BLM ASSOCIATION FEES | 880 | 880 | 880 | 880 | 880 | 0.0% | 0.0% |
| BLM MAINTENANCE | 1,209 | 1,861 | 540 | 308 | 350 | -35.2% | 13.8% |
| FRANCHISE FEE | - | - | - | - | - | - | - |
| FORA ADMIN./LIAISON FEES | - | - | - | - | - | - | - |
| MEMBERSHIP ON FORA BOARD | - | - | - | - | - | - | |
| BAD DEBT EXPENSE | - | - | 1,750 | 1,750 | 1,500 | -14.3% | -14.3% |
| RW-0156 RECYCLED WATER EXPENSE | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 183,970 | 192,346 | 164,686 | 167,526 | 162,386 | -1.4% | -3.1% |
| TOTAL EXPENSE | 329,280 | 342,146 | 327,981 | 317,869 | 312,631 | -4.7% | -1.6% |

| | | | | ORD WATER | | | |
|---|---------------------------------------|--------------------------------|----------------------------------|---------------------------------------|-----------------------------------|-----------------------|--|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ADM | 686.800 | 746,476 | 813.620 | 787,354 | 903,730 | 11.1% | 14.8% |
| WAGES ALLOCATED TO CAPITAL | - | - | - | - | - | - | - |
| OVERTIME | 27,270 | 33,972 | 21,738 | 32,220 | 28,779 | 32.4% | -10.7% |
| FICA EXPENSE | 37,381 | 41,675 | 47,979 | 42,649 | 53,267 | 11.0% | 24.9% |
| MEDI EXPENSE | 9,648 | 10,549 | 12,113 | 12,102 | 13,522 | 11.6% | 11.7% |
| MEDICAL INSURANCE EXPENSE | 122,625 | 145,366 | 162,535 | 143,463 | 201,936 | 24.2% | 40.8% |
| DENTAL INSURANCE EXPENSE | 5,451 | 6,038 | 6,761 | 6,002 | 8,341 | 23.4% | 39.0% |
| VISION INSURANCE EXPENSE | 1,537 | 1,714 | 2,535 | 1,718 | 2,755 | 8.7% | 60.4% |
| WORKERS COMP. INSURANCE | 5,754 | 6,124 | 9,813 | 9,121 | 10,665 | 8.7% | 16.9% |
| LIFE INSURANCE EXPENSE | 2,375 | 2,855 | 2,926 | 3,373 | 3,219 | 10.0% | -4.6% |
| UNIFORM BENEFIT | 1,278 | 901 | 1,053 | 1,046 | 1,112 | 5.6% | 6.3% |
| BOOT BENEFIT | 346 | 374 | 216 | 364 | 228 | 5.6% | -37.4% |
| SUI EXPENSE | 1,927 | 1,474 | 2,121 | 580 | 2,238 | 5.5% | 285.7% |
| ETT EXPENSE | 66 | 61 | 64 | 24 | 68 | 6.0% | 177.9% |
| CAR ALLOWANCE EXPENSE | 2,916 | 2,916 | 2,916 | 3,162 | 3,078 | 5.6% | -2.7% |
| DISABILITY PLAN | 2,572 | 2,781 | 2,200 | 2,503 | 2,445 | 11.2% | -2.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | 55,586 | 60,346 | 73,879 | 69,242 | 84,827 | 14.8% | 22.5% |
| CALPERS RETIREMENT (EE) - Classic Plan | 38,002 | 38,262 | 41,579 | 39,360 | 41,399 | -0.4% | 5.2% |
| CALPERS-62 RETIREMENT (ER) | 6,763 | 11,615 | 18,748 | 18,399 | 23,483 | 100.0% | 27.6% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | 100.0% | - |
| PENSION EXPENSE | 106,131 | 6,404 | = | _ | - | 100.0% | _ |
| PARS RETIREMENT | 69,706 | 69,706 | - | - | - | - | _ |
| OPEB EXPENSE | 33,668 | 68,385 | 35,100 | 29,160 | 39,900 | 13.7% | 36.8% |
| TUITION REIMBURSEMENT | 4,716 | 2,084 | = | - | - | = | _ |
| BOARD COMPENSATION | 2,214 | 2,457 | 2,025 | 1,971 | 2,565 | 26.7% | 30.1% |
| TOTAL SALARY & BENEFIT | 1,224,730 | 1,262,535 | 1,259,921 | 1,203,812 | 1,427,556 | 13.3% | 18.6% |
| LIADILITY INCLIDANCE | FF 410 | F2 117 | F 670 | 49.674 | F4.1F0 | 955.00/ | 11 20/ |
| LIABILITY INSURANCE | 55,419 | 53,117 | 5,670 | 48,674 | 54,150 | 855.0% | 11.3% |
| LIABILITY CLAIMS PROPERTY INSURANCE | + | 16,363 | 14,580 | | 14,820 | 1.6% | 3.2% |
| AUTO INSURANCE | 16,405 3,222 | 3,273 | 3,510 | 14,366 3,138 | 3,420 | -2.6% | 9.0% |
| OFFICE POWER/GAS | | • | | | | 5.6% | |
| , | 9,383 | 8,691 | 8,100 | 7,870 | 8,550 | 9.8% | 8.6% |
| BUILDING SECURITY TRASH SERVICES | 4,660 | 1,307 5,174 | 2,700 5,940 | 2,811 5,039 | 2,964 5,700 | -4.0% | 5.4% 13.1% |
| ANSWERING SERVICE | 1,684 | 1,470 | 1,620 | 1,260 | 1,710 | 5.6% | |
| PHONE | 21,314 | 25,431 | 27,000 | 22,436 | 24,510 | -9.2% | 35.7% 9.2% |
| RENT/LEASE EQUIPMENT | 13,866 | 10,320 | 10,530 | 9,252 | 16,929 | 60.8% | 83.0% |
| POSTAGE | 7,629 | 10,520 | 24,300 | 17,611 | 26,790 | 10.2% | 52.1% |
| PRINTING | 5,507 | 8,352 | 13,500 | 11,567 | 17,100 | 26.7% | 47.8% |
| OFFICE SUPPLY | 5,336 | 3,604 | 4,860 | 4,152 | 5,130 | 5.6% | 23.6% |
| GENERAL SUPPLY | 6,228 | 9,072 | 5,940 | 6,311 | 6,840 | 15.2% | 8.4% |
| | · · · · · · · · · · · · · · · · · · · | | | | | | |
| COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING | 17,912 12,843 | 13,956 31,604 | 5,940 54,000 | 7,613 31,543 | 8,550 66,278 | 43.9% 22.7% | 12.3% 110.1% |
| ADVERTISEMENT | 11,065 | 10,647 | 5,400 | 6,641 | 8,550 | 58.3% | 28.7% |
| MAINTENANCE AGREEMENTS | 34,129 | 21,843 | 7,047 | 21,407 | 26,135 | 270.9% | 22.1% |
| HOSPITALITY & AWARDS | 1,854 | | 2,160 | | | 5.6% | 4.1% |
| BOARD MEETING VIDEO RECORDING | 3,191 | 1,334 3,413 | 3,240 | 2,191 2,813 | 2,280 3,420 | 5.6% | 21.6% |
| ACCOUNTING SERVICES | 17,225 | 13,742 | 19,980 | 15,498 | 21,090 | 5.6% | 36.1% |
| CONSULTING SERVICES | 143,193 | 233,735 | 150,120 | 104,900 | 171,000 | 13.9% | 63.0% |
| | | | 135,000 | 738,337 | 675,000 | 400.0% | -8.6% |
| | 100 605 | 201 2 <i>CC</i> | | /30,33/ | 0/5,000 | 400.0% | -8.0% |
| LEGAL FEES | 183,605 | 294,266 | | · · · · · · · · · · · · · · · · · · · | | C 00/ | 22 20/ |
| LEGAL FEES CONFERENCE ATTENDANCE | 4,343 | 1,927 | 6,647 | 5,810 | 7,100 | 6.8% | |
| LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) | 4,343 178 | 1,927 400 | 6,647 1,350 | 5,810 65 | 7,100 1,425 | 5.6% | 2099.1% |
| LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES | 4,343 178 5,002 | 1,927 400 6,538 | 6,647 1,350 8,889 | 5,810 65 4,969 | 7,100 1,425 9,415 | 5.6% 5.9% | 2099.1% 89.5% |
| LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL | 4,343 178 5,002 6,930 | 1,927 400 6,538 6,438 | 6,647 1,350 8,889 8,572 | 5,810 65 4,969 12,678 | 7,100 1,425 9,415 11,208 | 5.6% 5.9% 30.8% | 2099.1% 89.5% -11.6% |
| LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES | 4,343 178 5,002 | 1,927 400 6,538 | 6,647 1,350 8,889 | 5,810 65 4,969 | 7,100 1,425 9,415 | 5.6% 5.9% | 22.2% 2099.1% 89.5% -11.6% 47.0% 0.1% |

| | | | | ORD WATER | | | |
|--------------------------------|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | 20,185 | 17,900 | 21,600 | 20,737 | 22,800 | 5.6% | 10.0% |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | 51,092 | 61,671 | 51,300 | 72,639 | 76,950 | 50.0% | 5.9% |
| BANK FEE - 2010 BOND | - | - | 648 | 648 | 684 | 5.6% | 5.6% |
| INTEREST EXPENSE | 182 | 74 | 108 | 48 | 114 | 5.6% | 135.2% |
| BLM INTEREST EXP - HCC LOAN | 35,604 | 78,962 | 8,600 | 74,698 | 74,256 | 763.4% | -0.6% |
| 2010 BOND INTEREST EXPENSE | 99,517 | 83,416 | 64,625 | 64,625 | 43,375 | -32.9% | -32.9% |
| 2015 BOND INTEREST EXPENSE | 626,633 | 613,571 | 620,424 | 620,424 | 601,992 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | 1,735 | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | 3,762 | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | 33,814 | - | - | - | - | - | - |
| BLM LOAN FEES | 12,723 | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | - | - | - | - | - | - |
| METER READER GEN MAINT/EQUIP | 4,755 | 1,286 | 405 | 801 | 1,140 | 181.5% | 42.3% |
| METERS (METER READER ONLY) | 29,547 | 105,511 | 54,000 | 68,175 | 105,450 | 95.3% | 54.7% |
| IOP GENERAL EXPENSES | 1,611 | 1,529 | 2,000 | 1,284 | 1,500 | -25.0% | 16.8% |
| IOP EXPENSE | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 0.0% | 0.0% |
| IOP PERMITS | 359 | - | 650 | - | - | - | - |
| IOP MAINTENANCE | 4,270 | 1,358 | 500 | 1,287 | 500 | 0.0% | -61.2% |
| BLM GENERAL EXPENSES | 21,079 | 21,484 | 22,000 | 22,413 | 23,000 | 4.5% | 2.6% |
| BLM ASSOCIATION FEES | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 0.0% | 0.0% |
| BLM MAINTENANCE | 7,555 | 11,634 | 3,715 | 1,922 | 2,000 | -46.2% | 4.0% |
| FRANCHISE FEE | 349,363 | 471,602 | 537,463 | 381,214 | 396,463 | -26.2% | 4.0% |
| FORA ADMIN./LIAISON FEES | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0.0% | 0.0% |
| MEMBERSHIP ON FORA BOARD | 37,000 | 77,301 | 60,710 | 61,924 | 64,401 | 6.1% | 4.0% |
| BAD DEBT EXPENSE | - | - | 13,500 | 13,500 | 14,250 | 5.6% | 5.6% |
| RW-0156 RECYCLED WATER EXPENSE | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 1,983,272 | 2,397,501 | 2,052,733 | 2,568,746 | 2,682,864 | 30.7% | 4.4% |
| TOTAL EXPENSE | 3,208,002 | 3,660,037 | 3,312,654 | 3,772,558 | 4,110,420 | 24.1% | 9.0% |

| | | | | ORD SEWEI | R | | |
|---|---|--|---|--|---|---|--|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ADM | 154,972 | 180,862 | 226,006 | 211,755 | 221,969 | -1.8% | 4.8 |
| WAGES ALLOCATED TO CAPITAL | 134,372 | 180,802 | | - | - | -1.8% | - 4.0 |
| OVERTIME | 6,349 | 8,586 | 6,038 | 8,880 | 7,068 | 17.1% | -20.49 |
| FICA EXPENSE | 8,309 | 10,002 | 13,328 | 11,455 | 13,083 | -1.8% | 14.29 |
| MEDI EXPENSE | 2,161 | 2,547 | 3,365 | 3,270 | 3,321 | -1.3% | 1.69 |
| MEDICAL INSURANCE EXPENSE | 23,041 | 28,907 | 45,149 | 36,395 | 49,598 | 9.9% | 36.39 |
| DENTAL INSURANCE EXPENSE | 1,012 | 1,175 | 1,878 | 1,526 | 2,049 | 9.1% | 34.29 |
| VISION INSURANCE EXPENSE | 322 | 385 | 704 | 454 | 677 | -3.9% | 48.99 |
| WORKERS COMP. INSURANCE | 958 | 1,129 | 2,726 | 2,222 | 2,620 | -3.9% | 17.99 |
| LIFE INSURANCE EXPENSE | 572 | 740 | 813 | 937 | 791 | -2.8% | -15.69 |
| UNIFORM BENEFIT | 195 | | 293 | 208 | 273 | -6.8% | 31.59 |
| BOOT BENEFIT | - 155 | | | - | - | - | - 31.3 |
| SUI EXPENSE | 387 | 337 | 589 | 138 | 550 | -6.7% | 298.99 |
| ETT EXPENSE | 13 | 14 | 18 | 6 | 17 | -7.4% | 189.79 |
| CAR ALLOWANCE EXPENSE | 700 | 756 | 810 | 878 | 756 | -6.7% | -13.9% |
| DISABILITY PLAN | 619 | 730 | 611 | 695 | 601 | -1.7% | -13.69 |
| CALPERS RETIREMENT (ER) - Classic Plan | 12,780 | 14,947 | 20,522 | 19,106 | 20,835 | 1.5% | 9.09 |
| CALPERS RETIREMENT (EE) - Classic Plan | 8,595 | 9,282 | 11,550 | 10,822 | 10.168 | -12.0% | -6.0% |
| CALPERS-62 RETIREMENT (ER) | 1,334 | 2,668 | 5,208 | 4,763 | 5,768 | 100.0% | 21.19 |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | 100.0% | - |
| PENSION EXPENSE | 25.550 | 1,660 | _ | _ | - | 100.0% | _ |
| PARS RETIREMENT | 16,781 | 18,072 | | | | - | |
| OPEB EXPENSE | 7,614 | 17,729 | 9,750 | 8,100 | 9,800 | 0.5% | 21.09 |
| TUITION REIMBURSEMENT | | - | - | - | - | - | - |
| BOARD COMPENSATION | 533 | 637 | 563 | 548 | 630 | 11.9% | 15.1% |
| TOTAL SALARY & BENEFIT | 272,796 | 301,157 | 349,921 | 322,159 | 350,572 | 0.2% | 8.89 |
| | | | | | | | |
| LIABILITY INSURANCE | 13,099 | 13,510 | 1,575 | 13,280 | 13,300 | 744.4% | 0.29 |
| LIABILITY CLAIMS | - | 4,610 | - | - | - | - | - |
| PROPERTY INSURANCE | 3,475 | 3,698 | 4,050 | 3,684 | 3,640 | -10.1% | -1.29 |
| AUTO INSURANCE | 806 | 863 | 975 | 872 | 840 | -13.8% | -3.69 |
| OFFICE POWER/GAS | 2,204 | 2,184 | 2,250 | 2,150 | 2,100 | -6.7% | -2.39 |
| BUILDING SECURITY | 298 | 339 | 750 | 781 | 728 | -2.9% | -6.8% |
| TRASH SERVICES | 1,122 | 1,341 | 1,650 | 1,400 | 1,400 | -15.2% | 0.09 |
| ANSWERING SERVICE | 406 | 381 | 450 | 350 | 420 | -6.7% | 20.09 |
| PHONE | 4,875 | 6,661 | 7,500 | 6,163 | 6,020 | -19.7% | -2.3% |
| RENT/LEASE EQUIPMENT | 3,338 | 2,676 | 2,925 | 2,570 | 4,158 | 42.2% | 61.89 |
| POSTAGE | 6,345 | 9,455 | 6,750 | 8,518 | 6,580 | -2.5% | -22.89 |
| PRINTING | 4,680 | 6,038 | 3,750 | 5,157 | 4,200 | 12.0% | -18.69 |
| OFFICE SUPPLY | 1,320 | 934 | 1,350 | 1,153 | 1,260 | -6.7% | 9.39 |
| GENERAL SUPPLY | 1,507 | 2,352 | 1,650 | 1,753 | 1,680 | 1.8% | -4.29 |
| COMPUTERS/DATA PROCESSING | 2,911 | 3,616 | 1,650 | 2,115 | 2,100 | 27.3% | -0.79 |
| | | | | 7,595 | 16,300 | 0.70/ | 114.69 |
| SOFTWARE AND LICENSING | 2,799 | 8,481 | 15,000 | | | 8.7% | |
| ADVERTISEMENT | 2,416 | 2,626 | 1,500 | 1,679 | 2,100 | 40.0% | 25.19 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS | 2,416 11,236 | 2,626 6,511 | 1,500 1,958 | 1,679 8,046 | 2,100 6,419 | 40.0% 227.8% | 25.19 -20.29 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS | 2,416 11,236 427 | 2,626 6,511 301 | 1,500 1,958 600 | 1,679 8,046 609 | 2,100 6,419 560 | 40.0% 227.8% -6.7% | 25.19 -20.29 -8.09 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING | 2,416 11,236 427 768 | 2,626 6,511 301 885 | 1,500 1,958 600 900 | 1,679 8,046 609 782 | 2,100 6,419 560 840 | 40.0% 227.8% -6.7% -6.7% | 25.19 -20.29 -8.09 7.59 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES | 2,416 11,236 427 768 4,136 | 2,626 6,511 301 885 3,638 | 1,500 1,958 600 900 5,550 | 1,679 8,046 609 782 4,305 | 2,100 6,419 560 840 5,180 | 40.0% 227.8% -6.7% -6.7% | 25.19 -20.29 -8.09 7.59 20.39 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES | 2,416 11,236 427 768 4,136 25,926 | 2,626 6,511 301 885 3,638 50,795 | 1,500 1,958 600 900 5,550 41,700 | 1,679 8,046 609 782 4,305 29,139 | 2,100 6,419 560 840 5,180 42,000 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% | 25.19 -20.29 -8.09 7.59 20.39 44.19 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES | 2,416 11,236 427 768 4,136 25,926 23,443 | 2,626 6,511 301 885 3,638 50,795 40,359 | 1,500 1,958 600 900 5,550 41,700 37,500 | 1,679 8,046 609 782 4,305 29,139 40,308 | 2,100 6,419 560 840 5,180 42,000 35,000 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE | 2,416 11,236 427 768 4,136 25,926 23,443 394 | 2,626 6,511 301 885 3,638 50,795 40,359 | 1,500 1,958 600 900 5,550 41,700 37,500 | 1,679 8,046 609 782 4,305 29,139 40,308 1,200 | 2,100 6,419 560 840 5,180 42,000 35,000 1,643 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% -6.7% 838.9% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) | 2,416 11,236 427 768 4,136 25,926 23,443 394 43 | 2,626 6,511 301 885 3,638 50,795 40,359 71 42 | 1,500 1,958 600 900 5,550 41,700 37,500 175 375 | 1,679 8,046 609 782 4,305 29,139 40,308 1,200 | 2,100 6,419 560 840 5,180 42,000 35,000 1,643 | 40.0% 227.8% -6.7% -6.7% 0.7% -6.7% 838.9% -6.7% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 36.99 1844.49 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES | 2,416 11,236 427 768 4,136 25,926 23,443 394 43 | 2,626 6,511 301 885 3,638 50,795 40,359 71 42 1,339 | 1,500 1,958 600 900 5,550 41,700 37,500 175 375 3,605 | 1,679 8,046 609 782 4,305 29,139 40,308 1,200 18 2,522 | 2,100 6,419 560 840 5,180 42,000 35,000 1,643 350 4,056 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% -6.7% 838.9% -6.7% 12.5% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 36.99 1844.49 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL | 2,416 11,236 427 768 4,136 25,926 23,443 394 43 892 571 | 2,626 6,511 301 885 3,638 50,795 40,359 71 42 1,339 | 1,500 1,958 600 900 5,550 41,700 37,500 175 375 3,605 2,287 | 1,679 8,046 609 782 4,305 29,139 40,308 1,200 18 2,522 2,198 | 2,100 6,419 560 840 5,180 42,000 35,000 1,643 350 4,056 2,950 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% -6.7% 838.9% -6.7% 12.5% 29.0% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 36.99 1844.49 60.89 |
| ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES | 2,416 11,236 427 768 4,136 25,926 23,443 394 43 | 2,626 6,511 301 885 3,638 50,795 40,359 71 42 1,339 | 1,500 1,958 600 900 5,550 41,700 37,500 175 375 3,605 | 1,679 8,046 609 782 4,305 29,139 40,308 1,200 18 2,522 | 2,100 6,419 560 840 5,180 42,000 35,000 1,643 350 4,056 | 40.0% 227.8% -6.7% -6.7% -6.7% 0.7% -6.7% 838.9% -6.7% 12.5% | 25.19 -20.29 -8.09 7.59 20.39 44.19 -13.29 36.99 1844.49 60.89 34.29 -46.29 2.39 |

| | | | | ORD SEWE | R | | |
|--------------------------------|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | 1,357 | 1,441 | 6,000 | 5,256 | 5,600 | -6.7% | 6.5% |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | 12,327 | 16,005 | 14,250 | 20,181 | 18,900 | 32.6% | -6.3% |
| BANK FEE - 2010 BOND | - | - | 180 | 180 | 168 | -6.7% | -6.7% |
| INTEREST EXPENSE | 41 | 19 | 30 | 13 | 28 | -6.7% | 108.2% |
| BLM INTEREST EXP - HCC LOAN | 9,969 | 22,109 | 2,400 | 20,916 | 20,792 | 766.3% | -0.6% |
| 2010 BOND INTEREST EXPENSE | 27,864 | 23,357 | 18,095 | 18,095 | 12,145 | -32.9% | -32.9% |
| 2015 BOND INTEREST EXPENSE | 207,741 | 203,387 | 206,808 | 206,808 | 200,664 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | 486 | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | 1,053 | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | 9,468 | - | - | - | - | - | - |
| BLM LOAN FEES | 3,562 | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | - | - | - | - | - | - |
| METER READER GEN MAINT/EQUIP | - | - | - | - | - | - | - |
| METERS (METER READER ONLY) | - | - | - | - | - | - | - |
| IOP GENERAL EXPENSES | 451 | 434 | 550 | 360 | 400 | -27.3% | 11.2% |
| IOP EXPENSE | 1,540 | 1,540 | 1,540 | 1,540 | 1,540 | 0.0% | 0.0% |
| IOP PERMITS | 101 | - | 200 | - | - | - | - |
| IOP MAINTENANCE | 1,196 | 380 | 150 | 360 | 150 | 0.0% | -58.4% |
| BLM GENERAL EXPENSES | 5,902 | 6,017 | 5,900 | 6,276 | 6,300 | 6.8% | 0.4% |
| BLM ASSOCIATION FEES | 1,540 | 1,540 | 1,540 | 1,540 | 1,540 | 0.0% | 0.0% |
| BLM MAINTENANCE | 2,115 | 3,257 | 945 | 538 | 750 | -20.6% | 39.3% |
| FRANCHISE FEE | 136,450 | 158,337 | 159,094 | 142,200 | 147,888 | -7.0% | 4.0% |
| FORA ADMIN./LIAISON FEES | - | - | - | - | - | - | - |
| MEMBERSHIP ON FORA BOARD | - | 26,026 | 26,218 | 26,742 | 27,812 | 6.1% | 4.0% |
| BAD DEBT EXPENSE | - | - | 3,750 | 3,750 | 3,500 | -6.7% | -6.7% |
| RW-0156 RECYCLED WATER EXPENSE | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 545,759 | 643,422 | 599,500 | 607,563 | 618,251 | 3.1% | 1.8% |
| TOTAL EXPENSE | 818,555 | 944,579 | 949,421 | 929,722 | 968,823 | 2.0% | 4.2% |

| | | | | RUWAP | | | |
|--|--------------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ADM | | _ | | | | | |
| WAGES ALLOCATED TO CAPITAL | _ | | | _ | | | _ |
| OVERTIME | _ | - | - | _ | _ | - | |
| FICA EXPENSE | _ | _ | _ | _ | _ | - | _ |
| MEDI EXPENSE | _ | _ | | _ | | - | _ |
| MEDICAL INSURANCE EXPENSE | <u> </u> | | | _ | _ | - | |
| DENTAL INSURANCE EXPENSE | - | _ | | _ | | | |
| VISION INSURANCE EXPENSE | _ | | _ | _ | _ | - | _ |
| WORKERS COMP. INSURANCE | | | - | | | | |
| LIFE INSURANCE EXPENSE | _ | _ | _ | _ | _ | _ | |
| UNIFORM BENEFIT | _ | | | | | | |
| BOOT BENEFIT | _ | - | - | _ | - | | - |
| SUI EXPENSE | _ | _ | _ | _ | - | _ | _ |
| ETT EXPENSE | _ | | - | | | | _ |
| CAR ALLOWANCE EXPENSE | - | - | - | _ | | - | |
| DISABILITY PLAN | - | - | - | _ | | - | - |
| CALPERS RETIREMENT (ER) - Classic Plan | _ | - | - | _ | | - | _ |
| CALPERS RETIREMENT (EE) - Classic Plan | _ | - | | _ | _ | | |
| CALPERS-62 RETIREMENT (ER) | _ | | | | | | |
| CALPERS-62 RETIREMENT (EE) | _ | | | _ | | - | _ |
| PENSION EXPENSE | _ | | | _ | _ | - | _ |
| PARS RETIREMENT | - | | | _ | _ | - | |
| OPEB EXPENSE | | _ | | _ | _ | - | _ |
| TUITION REIMBURSEMENT | _ | | _ | _ | _ | - | _ |
| BOARD COMPENSATION | _ | | _ | _ | _ | - | |
| BOARD COMI ENSATION | | | | | | | |
| TOTAL SALARY & BENEFIT | _ | - | _ | _ | _ | - | |
| | | | | | | | |
| LIABILITY INSURANCE | - | - | - | - | - | - | - |
| LIABILITY CLAIMS | - | - | - | - | - | - | - |
| PROPERTY INSURANCE | - | - | = | - | - | - | = |
| AUTO INSURANCE | - | - | - | - | - | - | - |
| OFFICE POWER/GAS | - | - | - | - | - | - | - |
| BUILDING SECURITY | - | - | - | - | - | - | - |
| TRASH SERVICES | - | - | - | - | - | - | - |
| ANSWERING SERVICE | - | - | - | _ | - | - | - |
| PHONE | - | - | - | - | - | - | - |
| RENT/LEASE EQUIPMENT | - | = | = | - | - | _ | = |
| POSTAGE | - | - | - | - | - | _ | = |
| PRINTING | - | - | - | - | - | - | - |
| OFFICE SUPPLY | - | - | = | - | - | _ | - |
| GENERAL SUPPLY | - | - | - | - | - | _ | - |
| COMPUTERS/DATA PROCESSING | - | - | - | - | - | _ | - |
| SOFTWARE AND LICENSING | - | _ | _ | _ | - | _ | _ |
| ADVERTISEMENT | - | - | - | - | - | - | - |
| MAINTENANCE AGREEMENTS | - | - | - | _ | - | - | - |
| HOSPITALITY & AWARDS | _ | - | - | _ | | - | |
| BOARD MEETING VIDEO RECORDING | _ | - | _ | _ | | - | |
| ACCOUNTING SERVICES | - | - | - | _ | | - | |
| CONSULTING SERVICES | _ | - | - | _ | | _ | |
| LEGAL FEES | _ | - | - | _ | | - | |
| CONFERENCE ATTENDANCE | _ | | | | | | |
| CONFERENCE (BOD) | _ | _ | _ | _ | _ | - | _ |
| EDUCATION EXPENSES | _ | | | - | | | |
| TRAVEL | | | <u> </u> | | | | |
| SAFETY | - | <u> </u> | <u> </u> | | <u> </u> | | |
| MEMBERSHIPS & DUES | <u> </u> | | <u> </u> | | | | |
| WILLWIDENGIIII D & DULG | | - | - | - | - | - | |

| | | | | RUWAP | | | |
|--------------------------------|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | - | - | - | - | - | - | - |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | - | 75 | - | 180 | 200 | - | 11.1% |
| BANK FEE - 2010 BOND | - | - | - | - | - | - | - |
| INTEREST EXPENSE | - | - | - | - | - | - | - |
| BLM INTEREST EXP - HCC LOAN | - | - | - | - | - | - | - |
| 2010 BOND INTEREST EXPENSE | - | - | - | - | - | - | - |
| 2015 BOND INTEREST EXPENSE | 306,252 | 299,993 | 297,286 | 297,286 | 288,454 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | - | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | - | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | - | - | - | - | - | - | - |
| BLM LOAN FEES | - | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | 50,524 | 20,000 | 118,471 | 100,000 | 400.0% | -15.6% |
| METER READER GEN MAINT/EQUIP | - | - | - | - | - | - | - |
| METERS (METER READER ONLY) | - | - | - | - | - | - | - |
| IOP GENERAL EXPENSES | - | - | - | - | - | - | - |
| IOP EXPENSE | - | - | - | - | - | - | - |
| IOP PERMITS | - | - | - | - | - | - | - |
| IOP MAINTENANCE | - | - | - | - | - | - | - |
| BLM GENERAL EXPENSES | - | - | - | - | - | - | - |
| BLM ASSOCIATION FEES | - | - | - | - | - | - | - |
| BLM MAINTENANCE | - | - | - | - | - | - | - |
| FRANCHISE FEE | - | - | - | - | - | - | - |
| FORA ADMIN./LIAISON FEES | - | - | - | - | - | - | - |
| MEMBERSHIP ON FORA BOARD | - | - | = | - | - | - | = |
| BAD DEBT EXPENSE | - | - | - | - | - | - | - |
| RW-0156 RECYCLED WATER EXPENSE | - | 1,033 | 4,000 | 59 | 1,000 | -75.0% | 1587.5% |
| TOTAL DEPARTMENT EXPENSE | 306,252 | 351,625 | 321,286 | 415,996 | 389,654 | 21.3% | -6.3% |
| TOTAL EXPENSE | 306,252 | 351,625 | 321,286 | 415,996 | 389,654 | 21.3% | -6.3% |

| | | | REGION | IAL DESALINAT | ION PROJECT | | |
|--|----------------|-----------|-----------|---------------|-------------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ADM | - | - | - | - | - | - | - |
| WAGES ALLOCATED TO CAPITAL | - | - | - | - | - | - | - |
| OVERTIME | - | - | - | - | - | - | - |
| FICA EXPENSE | - | - | - | - | - | - | - |
| MEDI EXPENSE | - | | | | | - | _ |
| MEDICAL INSURANCE EXPENSE | - | - | - | - | - | - | - |
| DENTAL INSURANCE EXPENSE | - | - | - | - | - | - | - |
| VISION INSURANCE EXPENSE | - | = | = | - | = | = | - |
| WORKERS COMP. INSURANCE | - | = | = | - | = | = | - |
| LIFE INSURANCE EXPENSE | - | = | = | - | - | - | - |
| UNIFORM BENEFIT | - | - | - | - | = | - | - |
| BOOT BENEFIT | - | - | - | - | - | - | - |
| SUI EXPENSE | - | - | - | - | - | - | - |
| ETT EXPENSE | - | - | - | - | - | - | - |
| CAR ALLOWANCE EXPENSE | - | - | - | - | - | - | - |
| DISABILITY PLAN | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (ER) - Classic Plan | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (EE) - Classic Plan | - | = | = | - | - | - | _ |
| CALPERS-62 RETIREMENT (ER) | - | - | = | - | - | - | - |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| PENSION EXPENSE | _ | _ | _ | _ | _ | _ | _ |
| PARS RETIREMENT | _ | _ | _ | _ | _ | _ | _ |
| OPEB EXPENSE | _ | _ | _ | - | _ | _ | _ |
| TUITION REIMBURSEMENT | _ | | _ | - | | _ | _ |
| BOARD COMPENSATION | _ | | - | - | - | _ | _ |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | _ | - | - | _ | _ | _ | _ |
| | | | | | | | |
| LIABILITY INSURANCE | _ | _ | _ | _ | _ | _ | _ |
| LIABILITY CLAIMS | _ | _ | _ | _ | _ | _ | _ |
| PROPERTY INSURANCE | _ | _ | _ | _ | _ | _ | _ |
| AUTO INSURANCE | _ | | | - | | | _ |
| OFFICE POWER/GAS | _ | _ | - | _ | _ | - | _ |
| BUILDING SECURITY | | | - | | | - | _ |
| TRASH SERVICES | | | | | | | |
| ANSWERING SERVICE | _ | _ | - | _ | | - | |
| PHONE | | _ | | | | | _ |
| RENT/LEASE EQUIPMENT | <u> </u> | | | | | - | |
| POSTAGE | | | <u> </u> | | <u> </u> | | |
| PRINTING | - | | <u>-</u> | <u>-</u> | | - | <u> </u> |
| | - - | | <u> </u> | | <u> </u> | <u>-</u> | |
| OFFICE SUPPLY | | | | | | | |
| GENERAL SUPPLY | | - | - | - | - | - | - |
| COMPUTERS/DATA PROCESSING | - | - | - | - | - | - | - |
| SOFTWARE AND LICENSING | - | - | - | - | - | - | - |
| ADVERTISEMENT | - | - | - | - | - | - | - |
| MAINTENANCE AGREEMENTS | - | - | - | - | - | - | - |
| HOSPITALITY & AWARDS | - | - | - | - | - | - | - |
| BOARD MEETING VIDEO RECORDING | - | - | - | - | - | - | - |
| ACCOUNTING SERVICES | - | - | - | - | - | - | - |
| CONSULTING SERVICES | - | - | - | - | - | - | - |
| LEGAL FEES | - | - | - | - | - | - | - |
| CONFERENCE ATTENDANCE | - | - | - | - | - | - | - |
| CONFERENCE (BOD) | - | - | - | - | - | - | - |
| EDUCATION EXPENSES | - | - | - | - | - | - | - |
| TRAVEL | - | - | - | - | - | - | - |
| SAFETY | - | - | - | - | - | - | - |
| MEMBERSHIPS & DUES | - | - | - | - | - | - | - |
| | | | | | | | |

| | | | REGION | IAL DESALINAT | ION PROJECT | | |
|--------------------------------|-----------|-----------|-----------|---------------|-------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | - | - | - | - | - | - | _ |
| MISCELLANEOUS | - | - | - | - | - | - | _ |
| BANK & ADMINISTRATION FEE | - | - | - | - | - | - | - |
| BANK FEE - 2010 BOND | - | - | - | - | - | - | - |
| INTEREST EXPENSE | - | - | - | - | - | - | - |
| BLM INTEREST EXP - HCC LOAN | - | - | - | - | - | - | _ |
| 2010 BOND INTEREST EXPENSE | - | - | - | - | - | - | - |
| 2015 BOND INTEREST EXPENSE | - | - | - | - | - | - | - |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | - | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | - | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | - | - | - | - | - | - | - |
| BLM LOAN FEES | - | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | - | - | - | - | - | - |
| METER READER GEN MAINT/EQUIP | - | - | - | - | - | - | - |
| METERS (METER READER ONLY) | - | - | - | - | - | - | - |
| IOP GENERAL EXPENSES | - | - | - | - | - | - | - |
| IOP EXPENSE | - | - | - | - | - | - | - |
| IOP PERMITS | - | - | - | - | - | - | - |
| IOP MAINTENANCE | - | - | - | - | - | - | - |
| BLM GENERAL EXPENSES | - | - | - | - | - | - | - |
| BLM ASSOCIATION FEES | - | - | - | - | - | - | - |
| BLM MAINTENANCE | - | - | - | - | - | - | - |
| FRANCHISE FEE | - | - | - | - | - | - | - |
| FORA ADMIN./LIAISON FEES | - | - | - | - | - | - | - |
| MEMBERSHIP ON FORA BOARD | - | - | - | - | - | - | - |
| BAD DEBT EXPENSE | - | - | - | - | - | - | - |
| RW-0156 RECYCLED WATER EXPENSE | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | - | - | - | • | - | - | - |
| TOTAL EXPENSE | - | - | - | - | - | - | - |

| MIDDLERINSE 12,919 19,545 22,431 22,424 23,272 5.8% 5.89 | ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | TOTAL 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
|--|--|-----------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|------------|------------|
| MAGES ALLOCATED TO CAPITAL 50,093 | | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| MAGES ALLOCATED TO CAPITAL 50,093 | | | | | | | | |
| DIVERTIME | | 1,272,643 | 1,383,760 | 1,506,704 | 1,459,000 | 1,585,492 | 5.2% | |
| INCLESPENSE | | - | - | - | - | | - | |
| MEDI EXPENSE 17,919 19,945 22,431 22,424 23,722 5,878 5,878 MEDICAL INSURANCE EXPENSE 10,171 11,172 11,172 11,172 11,200 11,240 11,4633 16,978 30,279 MORRIERS CENPENSE 10,171 11, | | | | · · · · · · · · · · · · · · · · · · · | • | • | | |
| MEDICAL INSURANCE EXPENSE 198.502 238.131 300.991 250.924 354.274 1.77% 41.278 | | | · · · · · · · · · · · · · · · · · · · | | | | | 18.2% |
| DENTAL INSURANCE EXPENSE 10.171 11.72 12.520 11.240 14.633 16.9% 30.21 MISCON INSURANCE EXPENSE 2.884 3.172 4.695 3.202 4.833 1.9% 5.102 MISCON INSURANCE EXPENSE 2.884 3.172 4.695 3.202 4.833 1.9% 5.102 MISCON INSURANCE EXPENSE 4.297 5.287 5.418 6.246 5.647 4.2% 4.96 5.000 MISCON EXPENSE 4.297 5.287 5.418 6.246 5.647 4.2% 4.96 5.000 MISCON EXPENSE 4.297 5.287 5.418 6.246 5.647 4.2% 4.96 5.000 MISCON EXPENSE 4.297 5.287 5.418 6.246 5.647 4.2% 4.96 5.000 MISCON EXPENSE 5.288 5.297 5.000 5.500 400 5.58 400 0.0% 5.83 5.000 5.000 5.500 5.000 5.500 5.000 5.500 5.000 5.500 5.0 | | <u> </u> | · · · · · · · · · · · · · · · · · · · | , | | | | 5.8% |
| WISSON INSUDANCE EXPENSE 2,884 3,172 4,695 3,202 4,833 2.9% 5,100 WORKERS COMP INSURANCE 10,781 11,361 11,371 13,934 13,171 3,094 13,271 3,094 12,475 4,265 4,265 4,265 4,265 4,265 4,266 5,647 4,275 4,266 4,267 4,275 4,266 4,267 4,275 4,266 4,267 4,275 4,266 4,267 4,275 4,600 0,00 2,28,38 2,275 3,277 1,008 3,277 0,00 2,616 7,726 2,823 3,277 1,008 3,277 0,00 2,616 7,726 2,823 3,277 1,008 2,616 7,726 2,823 3,227 1,008 2,616 7,726 2,816 1,100 0,00 2,816 1,100 0,00 2,816 1,100 0,00 2,816 1,100 0,00 2,816 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 | | | | | • | | | |
| MORKERS COMP. INSURANCE | | - | | | | | | 30.2% |
| LIFE INSURANCE EMPENSE | | | | | | | | |
| UNIFORM BENEFIT | | | · · · · · · · · · · · · · · · · · · · | | | | | 10.5% |
| SOOT BERFIFT | LIFE INSURANCE EXPENSE | 4,397 | 5,287 | 5,418 | 6,246 | 5,647 | 4.2% | -9.6% |
| SUBJECTIONS 3,598 | UNIFORM BENEFIT | 2,188 | 1,325 | 1,951 | 1,810 | 1,950 | -0.1% | 7.7% |
| ETTEMPENSE 133 114 139 46 1319 0.0% 150.72 CARA ALLOWANCE EXPENSE 5.400 5.400 5.400 5.400 5.856 5.400 0.0% 7.88 DISABILITY PLAN 4,764 5.149 4,074 4,635 4,790 5.3% 7.58 DISABILITY PLAN 10,568 111,754 136,813 128,170 148,820 8.8% 16.39 CALIPERS RETREMENT (ER) - Classic Plan 10,568 111,754 136,813 128,170 148,820 8.8% 16.39 CALIPERS RETREMENT (ER) (12,702 21,642 34,119 34,242 41,198 100.0% 20.39 CALIPERS SC RETREMENT (ER) 12,702 21,642 34,119 34,242 41,198 100.0% 20.39 CALIPERS SC RETREMENT (ER) 12,008 129,008 100.0% - 100.0% - | BOOT BENEFIT | 509 | 550 | 400 | 558 | 400 | 0.0% | -28.3% |
| CAR ALLOWANCE EXPENSE 5,400 5,400 5,805 5,400 0,0% 7,780 | SUI EXPENSE | 3,598 | 2,735 | 3,927 | 1,086 | 3,927 | 0.0% | 261.5% |
| DISABILITY PLAN | ETT EXPENSE | 123 | 114 | 119 | 46 | 119 | 0.0% | 160.7% |
| CALPERS RETIREMENT (ER) - Classic Plan 103,608 111,754 136,813 128,170 148,820 8.8% 16.13 CALPERS RETIREMENT (ER) 17,0497 70,854 70,859 72,838 72,629 5.7% -0.33 CALPERS-62 RETIREMENT (ER) 12,702 21,642 34,719 34,242 1,198 100.0% 20.33 CALPERS-62 RETIREMENT (ER) 1 | CAR ALLOWANCE EXPENSE | 5,400 | 5,400 | 5,400 | 5,856 | 5,400 | 0.0% | -7.8% |
| CALPERS RETIREMENT (EI) - Classic Plan | DISABILITY PLAN | 4,764 | 5,149 | 4,074 | 4,636 | 4,290 | 5.3% | -7.5% |
| CALPERS-62 RETIREMENT (ER) 12,702 11,642 34,719 34,242 41,198 10,00% 20,37 CALPERS-62 RETIREMENT (EE) 100,0% 100,0% 100,0% 100,0% 100,0% 100,0% 100,0% 100,0% 100,0% | CALPERS RETIREMENT (ER) - Classic Plan | 103,608 | 111,754 | 136,813 | 128,170 | 148,820 | 8.8% | 16.1% |
| CALPERS-62 RETIREMENT (EE) | CALPERS RETIREMENT (EE) - Classic Plan | 70,497 | 70,854 | 76,999 | 72,838 | 72,629 | -5.7% | -0.3% |
| PENSION EXPENSE 196,539 11,861 100.0% PARS RETRIEMENT 129,085 129,085 | CALPERS-62 RETIREMENT (ER) | 12,702 | 21,642 | 34,719 | 34,242 | 41,198 | 100.0% | 20.3% |
| PARS RETIREMENT 129,085 129,085 129,085 129,085 126,638 65,000 54,000 70,000 804,895 70,000 804,895 804,805 | CALPERS-62 RETIREMENT (EE) | - | = | - | - | - | 100.0% | - |
| OPEB EXPENSE 62,378 126,638 65,000 \$4,000 70,000 7.7% 29.69 TUITION REIMBURSEMENT 6,935 3,065 - | PENSION EXPENSE | 196,539 | 11,861 | - | - | - | 100.0% | - |
| TUTION REIMBURSEMENT 6,935 3,065 4,100 4,550 3,751 3,650 4,500 20.0% 23.39 TOTAL SALARY & BENEFIT 2,239,623 2,306,794 2,333,190 2,215,812 2,504,485 7.3% 13.09 LIABILITY INSURANCE 102,628 98,365 10,500 90,137 95,000 804.8% 5.49 LIABILITY CLAIMS - 4,760 | PARS RETIREMENT | 129,085 | 129,085 | - | - | - | - | - |
| BOARD COMPENSATION 4,100 4,550 3,751 3,650 4,500 20.0% 23.39 TOTAL SALARY & BENEFIT 2,239,623 2,306,794 2,333,190 2,215,812 2,504,485 7.3% 13.09 LIABILITY INSURANCE 102,628 98,365 10,500 90,137 95,000 804.8% 5.49 LIABILITY CLAIMS - 4,760 | OPEB EXPENSE | 62,378 | 126,638 | 65,000 | 54,000 | 70,000 | 7.7% | 29.6% |
| TOTAL SALARY & BENEFIT 2,239,623 2,306,794 2,333,190 2,215,812 2,504,485 7,3% 13.09 LIABILITY INSURANCE 102,628 98,365 10,500 90,137 95,000 804.8% 5,49 LIABILITY LAIMS - 4,760 | TUITION REIMBURSEMENT | 6,935 | 3,065 | - | - | - | - | - |
| LIABILITY INSURANCE 102,628 98,365 10,500 90,137 95,000 804.8% 5.49 LIABILITY CLAIMS - 4,760 | BOARD COMPENSATION | 4,100 | 4,550 | 3,751 | 3,650 | 4,500 | 20.0% | 23.3% |
| LIABILITY CLAIMS - 4,760 | TOTAL SALARY & BENEFIT | 2,239,623 | 2,306,794 | 2,333,190 | 2,215,812 | 2,504,485 | 7.3% | 13.0% |
| LIABILITY CLAIMS - 4,760 | LIARILITY INSLIDANCE | 102 628 | 08 365 | 10 500 | 00 127 | 95,000 | 904 9% | 5 /10/ |
| PROPERTY INSURANCE 25,735 25,973 27,000 24,557 26,000 -3.7% 5.99 AUTO INSURANCE 5,968 6,060 6,500 5,812 6,000 7.7% 3.29 BUILDING SECURITY 2,295 2,421 5,000 5,206 5,200 4,0% 0.19 TRASH SERVICES 8,629 9,582 11,000 9,332 10,000 9,1% 7.29 ANSWERING SERVICE 3,119 2,722 3,000 2,334 3,000 0.0% 28,59 PRIONE 41,724 47,960 50,000 41,449 43,000 -14,0% 3.79 RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52,3% 73,39 POSTAGE 37,200 44,698 45,000 44,404 47,000 44,4% 5.88 POFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0,0% 11,687 12,000 9,1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36,4% 649 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,635 116,251 16,3% 105,39 ADVERTISEMENT 20,998 22,013 10,000 12,046 15,000 50,000 14,98 16,600 50,000 14,000 10,000 11,687 12,000 9,1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36,4% 649 SOFTWARE AND LICENSING 23,296 58,397 100,000 56,635 116,251 16,3% 105,39 ADVERTISEMENT 20,998 22,013 10,000 12,046 15,000 50,000 14,94 40,000 0,0% 14,94 40,000 14,000 | | | · · · · · · · · · · · · · · · · · · · | | | | | |
| AUTO INSURANCE 5,968 6,060 6,500 5,812 6,000 -7.7% 3.29 OFFICE POWER/GAS 17,384 16,065 15,000 14,565 15,000 0.0% 3.09 BUILDING SECURITY 2,295 2,421 5,000 5,206 5,200 4.0% -0.19 TRASH SERVICES 8,629 9,582 11,000 9,332 10,000 -9.1% 7.29 ANSWERING SERVICE 3,119 2,722 3,000 2,334 3,000 0.0% 28.59 PHONE 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 PHONE 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 PHONE 37,000 44,698 45,000 44,404 47,000 4.4% 5.88 PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17,13 GENERAL SUPPLY 11,534 16,800 11,000 14,098 15,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15.29 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15.29 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15.29 ACCOUNTING SERVICES 225,935 43,000 1,036,677 278,000 1,036,677 914,500 0.0% 15.29 ACCOUNTING SERVICES 225,935 43,000 1,036,677 278,000 1,036,677 914,500 0.0% 28,78 10,000 0.0% 15.29 ACCOUNTING SERVICES 225,935 43,000 1,036,677 278,000 1,036,677 914,500 0.0% 15.29 ACCOUNTING SERVICES 225,935 43,000 1,036,677 278,000 1,036,677 914,500 0.0% 15.29 ACCOUNTING SERVICES 225,935 43,000 1,036,677 278,000 1,036,677 914,500 0.0% 1983.39 ELEGAL FEES 291,739 431,857 250,000 1,036,677 914,500 265,878 9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 1,036,679 19,391 8.0% 80.18 3.89 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 80.18 3.89 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 80.18 3.89 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 80.18 3.89 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 80.18 3.89 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 80.18 3.39 ELEGAL FEES 291,739 431,857 250,000 1,036,679 19,391 8.0% 8 | | | | | | | | |
| OFFICE POWER/GAS 17,384 16,065 15,000 14,565 15,000 0.0% 3.0% BUILDING SECURITY 2,295 2,421 5,000 5,206 5,200 4.0% -0.19 TRASH SERVICES 8,629 9,582 11,000 9,332 10,000 -9.1% 7.29 ANSWERING SERVICE 3,119 2,722 3,000 2,334 3,000 0.0% 28.59 PHONE 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52,3% 73.39 POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 POSTAGE 37,200 44,698 45,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 GENERAL SUPPLY 11,534 16,800 11,000 1 | | | | • | • | , | | |
| BUILDING SECURITY 2,295 2,421 5,000 5,206 5,200 4.0% -0.19 TRASH SERVICES 8,629 9,582 11,000 9,332 10,000 -9.1% 7,29 ANSWERING SERVICE 3,119 2,722 3,000 2,334 3,000 -0.0% 28.59 PRINTING 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52.3% 73.39 POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.13 GENERAL SUPPLY 11,534 16,800 11,000 11,687 12,000 9,1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15,29 ACCOUNTING SERVICES 32,933 25,646 37,000 28,758 37,000 0.0% 15,29 ACCOUNTING SERVICES 250,935 423,067 278,000 194,260 300,000 7,9% 54.49 EGALFERS EQUIPMENT 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,537 2,500 0.0% 7,08 80.19 80.39 80.19 80.39 80.19 80.47 80.4 | | | | | | | | |
| REASH SERVICES 8,629 9,582 11,000 9,332 10,000 -9.1% 7.29 | , , , , , , , , , , , , , , , , , , , | | | • | | · · · · · · · · · · · · · · · · · · · | | |
| ANSWERING SERVICE 3,119 2,722 3,000 2,334 3,000 0,0% 28.59 PHONE 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52.3% 73.39 POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0,0% 17,134 29,700 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0,0% 17,134 29,700 20.0% 10.69 OFFICE SUPPLY 10,150 46,675 9,000 7,689 9,000 0,0% 17,134 20,000 11,687 12,000 9,1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 11,687 12,000 9,1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16,3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50,0% 24.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0,0% 15,29 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0,0% 15,29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0,0% 15,29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0,0% 28,79 CONSULTING SERVICES 32,935 423,067 278,000 194,260 300,000 7,9% 54,49 EIGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% 9,98 ECONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28,33 25,19 CONFERENCE (BOD) 330 650 2,500 1,204 2,337 2,500 0,0% 10,0% 10,0% 10,0% 11,0% 11,081 11,364 11,364 15,609 21,294 20,300 30,1% 4-79 SAFETY | | | · · · · · · · · · · · · · · · · · · · | | | | | |
| PHONE 41,724 47,960 50,000 41,449 43,000 -14.0% 3.79 RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52.3% 73.39 POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 POSTAGE 37,200 44,698 45,000 27,133 30,000 20.0% 10.69 POFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 GENERAL SUPPLY 111,534 16,800 11,000 11,687 12,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE GBOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | | | - | | | | | |
| RENT/LEASE EQUIPMENT 25,679 19,111 19,500 17,134 29,700 52.3% 73.39 POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 GENERAL SUPPLY 11,534 16,800 11,000 11,687 12,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 1.49 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28,79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% 9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% 4-79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | | | | | | - | | |
| POSTAGE 37,200 44,698 45,000 44,404 47,000 4.4% 5.89 PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 GENERAL SUPPLY 11,534 16,800 11,000 11,687 12,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15.29 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28,79 CONSULTING SERVICES 229,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE HODD 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% 4.79 SAFETY | | | , | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | | |
| PRINTING 21,543 29,280 25,000 27,133 30,000 20.0% 10.69 OFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 GENERAL SUPPLY 11,534 16,800 11,000 11,687 12,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28,758 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% 4.79 SAFETY | | | • | | · | · · · · · · · · · · · · · · · · · · · | | |
| DOFFICE SUPPLY 10,150 6,675 9,000 7,689 9,000 0.0% 17.19 | | | <u>-</u> | <u>-</u> | | | | |
| GENERAL SUPPLY 11,534 16,800 11,000 11,687 12,000 9.1% 2.79 COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% -1.49 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES | | | | | | - | | |
| COMPUTERS/DATA PROCESSING 30,952 25,841 11,000 14,098 15,000 36.4% 6.49 SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% -1.49 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE (BOD) | | | | | · | | | |
| SOFTWARE AND LICENSING 23,296 58,937 100,000 56,636 116,251 16.3% 105.39 | | | | | · | · · · · · · · · · · · · · · · · · · · | | 2.7% |
| ADVERTISEMENT 20,098 22,013 10,000 12,046 15,000 50.0% 24.59 MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% -1.49 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | · | | | · · · · · · · · · · · · · · · · · · · | | | | 6.4% |
| MAINTENANCE AGREEMENTS 66,972 42,045 13,051 42,642 45,851 251.3% 7.59 HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% -1.49 BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 | SOFTWARE AND LICENSING | - | - | | 56,636 | - | | 105.3% |
| HOSPITALITY & AWARDS 3,382 2,453 4,000 4,057 4,000 0.0% -1.49 | ADVERTISEMENT | | | | · | · | | 24.5% |
| BOARD MEETING VIDEO RECORDING 5,910 6,320 6,000 5,210 6,000 0.0% 15.29 ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | MAINTENANCE AGREEMENTS | 66,972 | 42,045 | 13,051 | 42,642 | 45,851 | 251.3% | 7.5% |
| ACCOUNTING SERVICES 32,993 25,646 37,000 28,758 37,000 0.0% 28.79 CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | HOSPITALITY & AWARDS | | | | | | | -1.4% |
| CONSULTING SERVICES 250,935 423,067 278,000 194,260 300,000 7.9% 54.49 LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | BOARD MEETING VIDEO RECORDING | - | - | | - | - | | 15.2% |
| LEGAL FEES 291,739 431,857 250,000 1,013,627 914,500 265.8% -9.89 CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | ACCOUNTING SERVICES | 32,993 | 25,646 | 37,000 | 28,758 | 37,000 | 0.0% | 28.7% |
| CONFERENCE ATTENDANCE 7,011 2,938 9,779 10,029 12,547 28.3% 25.19 CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | CONSULTING SERVICES | 250,935 | 423,067 | 278,000 | 194,260 | 300,000 | | 54.4% |
| CONFERENCE (BOD) 330 650 2,500 120 2,500 0.0% 1983.39 EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | LEGAL FEES | 291,739 | 431,857 | 250,000 | 1,013,627 | 914,500 | 265.8% | -9.8% |
| EDUCATION EXPENSES 8,742 11,610 17,956 10,769 19,391 8.0% 80.19 TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.0% | CONFERENCE ATTENDANCE | 7,011 | 2,938 | 9,779 | 10,029 | 12,547 | 28.3% | 25.1% |
| TRAVEL 11,081 11,364 15,609 21,294 20,300 30.1% -4.79 SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.0% | CONFERENCE (BOD) | 330 | 650 | 2,500 | 120 | 2,500 | 0.0% | 1983.3% |
| SAFETY 987 1,763 2,500 2,337 2,500 0.0% 7.09 | EDUCATION EXPENSES | 8,742 | 11,610 | 17,956 | 10,769 | 19,391 | 8.0% | 80.1% |
| | TRAVEL | 11,081 | 11,364 | 15,609 | 21,294 | 20,300 | 30.1% | -4.7% |
| MEMBERSHIPS & DUES 20,835 27,788 27,700 29,729 29,900 7.9% 0.69 | SAFETY | 987 | 1,763 | 2,500 | 2,337 | 2,500 | 0.0% | 7.0% |
| | MEMBERSHIPS & DUES | 20,835 | 27,788 | 27,700 | 29,729 | 29,900 | 7.9% | 0.6% |

| | | | | TOTAL | | | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| PERMITS | 39,280 | 30,500 | 40,000 | 38,065 | 40,000 | 0.0% | 5.1% |
| MISCELLANEOUS | - | - | - | - | - | - | - |
| BANK & ADMINISTRATION FEE | 94,717 | 114,382 | 95,000 | 134,798 | 135,200 | 42.3% | 0.3% |
| BANK FEE - 2010 BOND | - | - | 1,200 | 1,200 | 1,200 | 0.0% | 0.0% |
| INTEREST EXPENSE | 329 | 138 | 200 | 90 | 200 | 0.0% | 122.9% |
| BLM INTEREST EXP - HCC LOAN | 71,208 | 157,925 | 17,150 | 149,396 | 148,512 | 766.0% | -0.6% |
| 2010 BOND INTEREST EXPENSE | 199,034 | 166,833 | 129,250 | 129,250 | 86,750 | -32.9% | -32.9% |
| 2015 BOND INTEREST EXPENSE | 1,310,362 | 1,283,149 | 1,292,550 | 1,292,550 | 1,254,150 | -3.0% | -3.0% |
| LEASED EQUIPMENT INTEREST | - | - | - | - | - | - | - |
| BLM INT EXP LINE OF CREDIT | 3,471 | - | - | - | - | - | - |
| BLM INT EXP COMMERCIAL LOAN | 7,523 | - | - | - | - | - | - |
| BLM INT EXP CONSTRUCTION LOAN | 67,628 | - | - | - | - | - | - |
| BLM LOAN FEES | 25,446 | - | - | - | - | - | - |
| RUWAP LOC INTEREST EXPENSE | - | 50,524 | 20,000 | 118,471 | 100,000 | 400.0% | -15.6% |
| METER READER GEN MAINT/EQUIP | 6,992 | 1,891 | 750 | 1,200 | 2,000 | 166.7% | 66.6% |
| METERS (METER READER ONLY) | 82,570 | 172,168 | 100,000 | 102,106 | 185,000 | 85.0% | 81.2% |
| IOP GENERAL EXPENSES | 3,222 | 3,059 | 3,900 | 2,569 | 2,875 | -26.3% | 11.9% |
| IOP EXPENSE | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 0.0% | 0.0% |
| IOP PERMITS | 718 | - | 1,300 | - | - | - | - |
| IOP MAINTENANCE | 8,541 | 2,715 | 1,050 | 2,574 | 1,500 | 42.9% | -41.7% |
| BLM GENERAL EXPENSES | 42,158 | 42,973 | 43,300 | 44,826 | 45,500 | 5.1% | 1.5% |
| BLM ASSOCIATION FEES | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 0.0% | 0.0% |
| BLM MAINTENANCE | 15,111 | 23,267 | 7,090 | 3,845 | 4,200 | -40.8% | 9.2% |
| FRANCHISE FEE | 485,813 | 629,940 | 696,557 | 523,414 | 544,351 | -21.9% | 4.0% |
| FORA ADMIN./LIAISON FEES | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0.0% | 0.0% |
| MEMBERSHIP ON FORA BOARD | 37,000 | 103,327 | 86,928 | 88,667 | 92,213 | 6.1% | 4.0% |
| BAD DEBT EXPENSE | - | - | 25,000 | 25,000 | 25,000 | 0.0% | 0.0% |
| RW-0156 RECYCLED WATER EXPENSE | - | 1,033 | 4,000 | 59 | 1,000 | -75.0% | 1587.5% |
| TOTAL DEPARTMENT EXPENSE | 3,640,322 | 4,259,421 | 3,635,820 | 4,452,130 | 4,588,291 | 26.2% | 3.1% |
| TOTAL EXPENSE | 5,879,945 | 6,566,215 | 5,969,010 | 6,667,942 | 7,092,776 | 18.8% | 6.4% |

| | | | P | MARINA WATE | R | | | |
|--|-----------------|------------------|-------------------|-------------------|-------------------|----------------|----------------|--|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST | |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE | |
| WAGES - OPM | 264,048 | 272,889 | 308,753 | 301.769 | 366,555 | 18.7% | 21.5% | |
| WAGES ALLOCATED TO CAPITAL | - | (91) | - | - | - | - | - | |
| OVERTIME | 5,762 | 2,406 | 11,087 | 2,160 | 13,366 | 20.6% | 518.8% | |
| STANDBY WAGES | 10,899 | 10,920 | 9,931 | 10,120 | 11,832 | 19.1% | 16.9% | |
| FICA - SS EXPENSE | 17,162 | 17,399 | 20,192 | 18,635 | 23,923 | 18.5% | 28.4% | |
| FICA - MEDI EXPENSE | 4,029 | 4,075 | 4,782 | 4,426 | 5,680 | 18.8% | 28.3% | |
| MEDICAL INSURANCE | 69,161 | 69,536 | 74,378 | 71,441 | 90,109 | 21.1% | 26.1% | |
| DENTAL INSURANCE | 3,370 | 3,097 | 3,146 | 3,169 | 3,885 | 23.5% | 22.6% | |
| VISION INSURANCE WORKERS COMP. INSURANCE | 655 8,282 | 631 8,895 | 13,229 | 629 12,688 | 753 15,891 | 17.1% 20.1% | 19.6% 25.2% | |
| LIFE INSURANCE EXPENSE | 1,230 | 1,136 | 1,183 | 1,301 | 1,404 | 18.7% | 8.0% | |
| UNIFORM BENEFIT | 2,001 | 953 | 2,546 | 1,163 | 2,972 | 16.7% | 155.6% | |
| BOOT BENEFIT | 579 | 586 | 637 | 693 | 743 | 16.6% | 7.2% | |
| SUI EXPENSE | 575 | 583 | 720 | 9 | 842 | 17.0% | 8980.5% | |
| ETT EXPENSE | 20 | 24 | 22 | 0 | 26 | 16.1% | 100.0% | |
| DISABILITY PLAN | 1,304 | 1,073 | 849 | 950 | 1,008 | 18.8% | 6.2% | |
| CALPERS RETIREMENT (ER) - Classic Plan | 28,648 | 34,460 | 39,120 | 38,900 | 49,019 | 25.3% | 26.0% | |
| CALPERS RETIREMENT (EE) - Classic Plan | 19,179 | 19,315 | 22,017 | 21,315 | 23,923 | 8.7% | 12.2% | |
| OPEB EXPENSE | 13,054 | - | 14,050 | 13,800 | - | - | - | |
| TOTAL SALARY & BENEFIT | 449,957 | 447,904 | 528,298 | 503,460 | 615,225 | 16.5% | 22.2% | |
| BOOKS & REF. MATERIALS | 272 | 387 | 360 | | 345 | -4.2% | | |
| OFFICE SUPPLY | 10 | - | | _ | - | | _ | |
| COMPUTERS/DATA PROCESSING | - | _ | _ | _ | - | - | - | |
| CONSULTING SERVICES | - | - | - | - | 5,000 | - | - | |
| MEMBERSHIPS & DUES | 1,024 | 904 | 992 | 999 | 1,100 | 10.9% | 10.1% | |
| SAFETY EXPENSE | 1,135 | 1,373 | 1,200 | 1,116 | 1,495 | 24.6% | 34.0% | |
| SUPPLIES | 1,072 | 1,614 | 1,344 | 1,262 | 1,288 | -4.2% | 2.1% | |
| GENERAL O&M MAINT & EQUIP | 31,055 | 16,657 | 75,000 | 39,456 | 73,850 | -1.5% | 87.2% | |
| CLARK PROJ - METERS AND PARTS | | | | | | | | |
| TANK MAINTENANCE - 5 YEAR | - | - | - | - | - | - | - | |
| O&M POWER/GAS | - | - | - | - | - 2.050 | - | - | |
| REGULATORY FEES LUBRICANTS | 2,142 | 3,188 | 2,280 | 2,743 | 3,850 3,220 | 41.2% | 17.4% | |
| GENERAL O&M CHEMICALS | 2,142 | - | 7,500 | 11,260 | 13,000 | 73.3% | 15.5% | |
| PHONE | 2,679 | (170) | 1,440 | 99 | 345 | -76.0% | 249.6% | |
| MAINTENANCE MANAGEMENT SYSTEM | 3,662 | 140 | 2,400 | 2,169 | 2,300 | -4.2% | 6.0% | |
| ANNUAL MAINTENANCE PROGRAM | 2,906 | 646 | 10,000 | 6,966 | 10,000 | 0.0% | 43.6% | |
| REAL PROPERTY MAINT. | 6,556 | 4,678 | 4,800 | 5,657 | 5,290 | 10.2% | -6.5% | |
| FLEET MAINT. & REPAIR | 11,026 | 10,687 | 13,200 | 14,273 | 15,640 | 18.5% | 9.6% | |
| TELEMETRY SYSTEM | 6,898 | 2,087 | 8,400 | 8,683 | 12,650 | 50.6% | 45.7% | |
| METERS | 9,400 | 5,005 | 4,000 | 4,000 | 4,000 | 0.0% | 0.0% | |
| INTERTIE #2 MAINT & EQUIP | - | | 500 | - | 500 | 0.0% | - | |
| INTERTIE #2 POWER | 409 | 387 | 410 | 416 | 430 | 4.9% | 3.3% | |
| WELL #10 MAINT & EQUIP | 1,945 | 4,833 | 15,000 | 13,539 | 15,000 | 0.0% | 100.0% | |
| WELL #10 POWER | 110,247 | 112,158 | 117,000 | 122,712 | 127,000 | 8.5% | 3.5% | |
| WELL #11 MAINT & EQUIP WELL #11 POWER | 2,611 95,795 | 2,889 116,352 | 15,000 119,000 | 13,516 136,714 | 15,000 141,000 | 0.0% 18.5% | 11.0% 3.1% | |
| WELL #11 FOWER WELL #12 MAINT & EQUIP | 1,678 | 949 | 10,000 | 1,511 | 3,500 | -65.0% | 131.7% | |
| WELL #12 POWER | 1,621 | 1,768 | 40,000 | 1,386 | 5,000 | -87.5% | 260.7% | |
| WELL #2 MAINT & EQUIP | | - | - | - | - | - | - | |
| DESAL POWER | 17,501 | 16,859 | 17,510 | 16,088 | 17,000 | -2.9% | 5.7% | |
| MARINA BOOSTER MAINT & EQUIP | - | 1,126 | 2,000 | 7,275 | 20,000 | 900.0% | 100.0% | |
| MARINA BOOSTER POWER | 978 | 1,134 | 15,000 | 7,074 | 40,000 | 166.7% | 465.4% | |
| L/S 2 MAINT & EQUIP | - | - | - | - | - | - | - | |
| L/S 2 POWER | - | - | - | - | - | - | - | |
| L/S 3 MAINT & EQUIP | - | - | - | - | - | - | - | |
| L/S 3 POWER | - | - | - | - | - | - | - | |
| L/S 5 MAINT & EQUIP | - | - | - | - | - | - | - | |
| L/S 5 POWER | | - | - | - | - | - | - | |
| L/S 6 MAINT & EQUIP | - | - | - | - | - | - | - | |
| L/S 6 POWER | | - | - | - | - | - | - | |
| WELL #29 MAINT & EQUIP | - | - | - | - | - | - | - | |

| ACTUAL ACTUAL ACTUAL ADOPTED STIMATED APPROVED % CHANGE % CHA | | | | | MARINA WATE | | | | |
|--|--------------------------------|---------|---------|----------------------|-------------|-----------|-----------|------------------------|--|
| WELL 829 POWER WELL 829 WANTE & EQUIP WELL 830 FOWER WELL 831 MAINT & EQUIP WELL 831 FOWER FOR BOOSTER MAINT & EQUIP BOOSTER MAINT | ACCOUNT NAME | | | 2018-2019 ADOPTED | | | | BUD vs EST % CHANGE | |
| WELL 930 POWER WELL 931 POWER WELL 931 POWER WELL 931 POWER BOOSTER MAINT & EQUIP BOOS | | ACTORE | ACTUAL | ADOFTED | LITINIATED | AFFROVED | 70 CHANGE | 70 CHANG | |
| WELL 831 MANT & EQUIP WELL 831 MANT & EQUIP JC BOOSTER MANT & EQUIP JC BOOSTER MANT & EQUIP BROOSTER POWER BROOSTER POWER | WELL #29 POWER | - | - | - | - | - | - | - | |
| WELL BY ADMIT & EQUIP | WELL #30 MAINT & EQUIP | - | - | - | - | - | - | - | |
| ### ### ### ### ### ### ### ### ### ## | WELL #30 POWER | - | - | - | - | - | - | - | |
| ACRES ACRE | WELL #31 MAINT & EQUIP | - | - | - | - | - | - | - | |
| STATE | WELL #31 POWER | - | - | - | - | - | - | - | |
| DEODSTER MAINT & EQUIP | B/C BOOSTER MAINT & EQUIP | - | - | - | | - | | - | |
| DEDOSTER POWER | B/C BOOSTER POWER | - | - | - | - | - | - | - | |
| BOOSTER MAINT & EQUIP | D BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - | |
| BOOSTER POWER | D BOOSTER POWER | - | - | - | - | - | - | - | |
| BOOSTER MAINT & EQUIP | BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - | |
| BOOSTER/SANDTANK MAINT & EQUIP | E BOOSTER POWER | - | - | - | - | - | - | - | |
| SOOSTER/SANDTANK MAINT & EQUIP | F BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - | |
| SOOSTER/SANDTANK POWER | BOOSTER POWER | - | - | - | - | - | - | - | |
| MATKINS GATE WELL MAINT & EQUIP MELL #34 MAINT & EQUIP MELL #35 MAINT & EQUIP MELL #35 MAINT & EQUIP MELL #35 MAINT & EQUIP MELL #36 MAINT & EQUI | BOOSTER/SANDTANK MAINT & EQUIP | - | - | - | - | - | - | - | |
| MATKINS GATE WELL POWER WELL #34 MAINT & EQUIP VELL #34 POWER VEL #34 MAINT & EQUIP VEL #34 POWER VEL #34 MAINT & EQUIP VEL #34 MAINT & EQUIP VEL #34 MAINT & EQUIP VEL #35 MA VITELD MAINT & EQUIP VEL #35 MA VITELD POWER VEL *35 MA VITEL | | - | - | - | - | - | - | - | |
| MELL #34 MAINT & EQUIP | WATKINS GATE WELL MAINT & EQUI | - | - | - | - | - | - | - | |
| MELL 814 POWER | | - | - | | | | - | - | |
| | · | - | - | - | - | - | - | - | |
| | WELL #34 POWER | - | - | - | - | - | - | - | |
| 1/5 528 A/FIELD MAINT & EQUIP - - | · | - | - | - | - | - | - | - | |
| | _/S RESERVATION POWER | - | - | - | - | - | - | - | |
| | ./S 528 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - | |
| 1/5 530 A/FIELD POWER | _/S 528 A/FIELD POWER | - | - | - | - | - | - | - | |
| 5 4906 POWER | ./S 530 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - | |
| 5 5398 W/MEYER MAINT & EQUIP - - - | ./S 530 A/FIELD POWER | - | | - | | - | | - | |
| 5 5398 W/MEYER POWER | • | - | - | - | _ | - | - | - | |
| 5.5447 LANDRUM MAINT & EQUIP - - | _/S 5398 W/MEYER MAINT & EQUIP | - | - | - | - | - | - | - | |
| 5 5447 LANDRUM POWER | _/S 5398 W/MEYER POWER | - | - | - | - | - | - | - | |
| | _/S 5447 LANDRUM MAINT & EQUIP | - | - | - | - | - | - | - | |
| | _/S 5447 LANDRUM POWER | - | - | - | - | - | - | - | |
| | L/S 5713 S/OVER MAINT & EQUIP | - | - | - | - | - | - | - | |
| | L/S 5713 S/OVER POWER | - | - | - | - | - | - | - | |
| | _/S 5790 HODGES MAINT & EQUIP | - | - | - | - | - | - | - | |
| | _/S 5790 HODGES POWER | - | - | - | - | - | - | - | |
| | _/S 5871 IMJIN MAINT & EQUIP | - | - | - | - | - | - | - | |
| | L/S 5871 IMJIN POWER | - | - | - | - | - | - | - | |
| | _/S 5990 ORD/V MAINT & EQUIP | - | - | - | - | - | - | - | |
| | _/S 5990 ORD/V POWER | - | - | - | - | - | - | - | |
| | _/S 6143 CLARK MAINT & EQUIP | - | - | - | - | - | - | - | |
| | ./S 6143 CLARK POWER | - | - | - | - | - | - | - | |
| | _/S 6225 S/PABLO MAINT & EQUIP | - | - | - | - | - | - | - | |
| | ./S 6225 S/PABLO POWER | - | - | - | - | - | - | - | |
| | ./S 6634 HATTEN MAINT & EQUIP | - | - | - | - | - | - | - | |
| | _/S 6634 HATTEN POWER | - | - | - | - | - | - | - | |
| | /S 7698 GIGLING MAINT & EQUIP | - | - | - | - | - | - | - | |
| | ./S 7698 GIGLING POWER | - | - | - | - | - | - | - | |
| | /S 8775 BOOKER MAINT & EQUIP | - | - | - | - | - | - | - | |
| S 514 CARMEL POWER | /S 8775 BOOKER POWER | - | - | - | - | - | - | - | |
| CONTINUE C | /S 514 CARMEL MAINT & EQUIP | | | | | | | - | |
| CONTINUE C | | - | - | - | - | - | - | - | |
| COTAL DEPARTMENT EXPENSE 312,622 305,651 484,336 418,914 537,803 11.0% 2 | | - | - | - | _ | - | - | - | |
| PROMONTORY LS POWER | | - | - | - | - | - | - | - | |
| PROMONTORY LS POWER | PROMONTORY LS MAINT & EQUIP | - | - | - | - | - | - | - | |
| | | - | - | - | - | - | - | - | |
| OTAL EXPENSE 762,580 753,555 1,012,634 922,374 1,153,028 13.9% 2 | TOTAL DEPARTMENT EXPENSE | 312,622 | 305,651 | 484,336 | 418,914 | 537,803 | 11.0% | 28.4 | |
| TOTAL EXPENSE 762,580 753,555 1,012,634 922,374 1,153,028 13.9% | | | • | • | • | • | | | |
| | TOTAL EXPENSE | 762,580 | 753,555 | 1,012,634 | 922,374 | 1,153,028 | 13.9% | 25.0 | |

| | | | | MARINA SEWE | | | |
|--|-----------|-----------|-----------|-------------|-----------|--------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - OPM | 162,456 | 149,655 | 189,961 | 195,571 | 201,023 | 5.8% | 2.8% |
| WAGES ALLOCATED TO CAPITAL | - | (33) | - | - | - | - | - |
| OVERTIME | 2,194 | 993 | 6,821 | 780 | 7,330 | 7.5% | 839.5% |
| STANDBY WAGES | 10,899 | 10,920 | 6,110 | 8,223 | 6,489 | 6.2% | -21.1% |
| FICA - SS EXPENSE | 10,652 | 9,731 | 12,423 | 12,185 | 13,119 | 5.6% | 7.7% |
| FICA - MEDI EXPENSE | 2,496 | 2,279 | 2,942 | 2,878 | 3,115 | 5.9% | 8.3% |
| MEDICAL INSURANCE | 40,535 | 44,649 | 45,762 | 50,632 | 49,417 | 8.0% | -2.4% |
| DENTAL INSURANCE | 1,971 | 2,015 | 1,936 | 2,238 | 2,130 | 10.0% | -4.8% |
| VISION INSURANCE | 394 | 388 | 396 | 452 | 413 | 4.2% | -8.6% |
| WORKERS COMP. INSURANCE | 4,950 | 4,724 | 8,139 | 7,882 | 8,715 | 7.1% | 10.6% |
| LIFE INSURANCE EXPENSE | 331 | 318 | 728 | 759 | 770 | 5.8% | 1.4% |
| UNIFORM BENEFIT | 539 | 267 | 1,567 | 689 | 1,630 | 4.0% | 136.5% |
| BOOT BENEFIT | 156 | 164 | 392 | 310 | 407 | 3.9% | 31.6% |
| SUI EXPENSE | 461 | 293 12 | 443 13 | 5 | 462 14 | 4.3% 7.7% | 8618.3% 100.0% |
| ETT EXPENSE DISABILITY PLAN | 351 | 300 | 523 | 554 | 553 | 5.7% | -0.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | 16,940 | 16,451 | 24,069 | 24,443 | 26,883 | 11.7% | 10.0% |
| CALPERS RETIREMENT (EE) - Classic Plan | 11,910 | 10,620 | 13,546 | 13,649 | 13,120 | -3.1% | -3.9% |
| OPEB EXPENSE | 7,894 | - 10,620 | 8,644 | 8,400 | - 15,120 | -5.1% | -3.370 |
| OTED EXITERIOR | 7,651 | | 0,011 | 0,100 | | | |
| TOTAL SALARY & BENEFIT | 275,146 | 253,763 | 325,038 | 330,078 | 337,397 | 3.8% | 2.2% |
| BOOKS & REF. MATERIALS | 152 | 40 | 105 | _ | 90 | -14.3% | _ |
| OFFICE SUPPLY | - 132 | - | - 103 | | | -14.5/0 | |
| COMPUTERS/DATA PROCESSING | <u> </u> | - | | | _ | - | _ |
| CONSULTING SERVICES | _ | _ | _ | _ | 2,000 | _ | |
| MEMBERSHIPS & DUES | 1,733 | 1,568 | 1,520 | 1,303 | 1,600 | 5.3% | 22.8% |
| SAFETY EXPENSE | 302 | 379 | 350 | 325 | 390 | 11.4% | 19.8% |
| SUPPLIES | 290 | 623 | 392 | 368 | 336 | -14.3% | -8.7% |
| GENERAL O&M MAINT & EQUIP | 8,676 | 5,018 | 20,000 | 12,239 | 30,800 | 54.0% | 151.6% |
| CLARK PROJ - METERS AND PARTS | | | | | | | |
| TANK MAINTENANCE - 5 YEAR | | | | | | | |
| O&M POWER/GAS | - | - | - | - | - | - | - |
| REGULATORY FEES | - | - | - | - | 800 | - | - |
| LUBRICANTS | 675 | 728 | 665 | 800 | 840 | 26.3% | 5.0% |
| GENERAL O&M CHEMICALS | - | - | - | - | - | - | - |
| PHONE | - | | 420 | 29 | 90 | -78.6% | 212.6% |
| MAINTENANCE MANAGEMENT SYSTEM | 917 | 39 | 700 | 633 | 600 | -14.3% | -5.2% |
| ANNUAL MAINTENANCE PROGRAM | 913 | 181 | 4,000 | 2,404 | 4,000 | 0.0% | 66.4% |
| REAL PROPERTY MAINT. | 1,767 | 302 | 1,400 | 1,033 | 1,380 | -1.4% | 33.6% |
| FLEET MAINT. & REPAIR | 6,142 | 3,702 | 3,850 | 4,614 | 4,080 | 6.0% | -11.6% |
| TELEMETRY SYSTEM METERS | 173 | 584 | 2,450 | 2,533 | 3,300 | 34.7% | 30.3% |
| INTERTIE #2 MAINT & EQUIP | - | | | <u> </u> | | <u>-</u> | |
| INTERTIE #2 POWER | _ | _ | - | - | - | - | _ |
| WELL #10 MAINT & EQUIP | <u> </u> | | | | | | |
| WELL #10 POWER | _ | _ | _ | _ | _ | _ | _ |
| WELL #11 MAINT & EQUIP | _ | - | _ | - | _ | _ | _ |
| WELL #11 POWER | - | - | - | - | - | - | - |
| WELL #12 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #12 POWER | - | - | - | - | - | - | - |
| WELL #2 MAINT & EQUIP | - | = | - | - | - | = | - |
| DESAL POWER | - | - | - | - | - | - | - |
| MARINA BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - |
| MARINA BOOSTER POWER | - | - | - | - | - | - | - |
| L/S 2 MAINT & EQUIP | 11,510 | - | 1,000 | 500 | 1,500 | 50.0% | 100.0% |
| L/S 2 POWER | 7,976 | 8,094 | 8,320 | 7,852 | 8,200 | -1.4% | 4.4% |
| L/S 3 MAINT & EQUIP | 1,231 | - | 1,000 | 902 | 1,500 | 50.0% | 66.3% |
| L/S 3 POWER | 1,095 | 1,037 | 1,150 | 930 | 1,100 | -4.3% | 18.3% |
| L/S 5 MAINT & EQUIP | - | <u>-</u> | 1,000 | - | 1,500 | 50.0% | - |
| L/S 5 POWER | 672 | 783 | 655 | 1,184 | 1,300 | 98.5% | 9.8% |
| L/S 6 MAINT & EQUIP | | - | 1,000 | 578 | 27,500 | 2650.0% | 4654.8% |
| L/S 6 POWER | 642 | 1,003 | 940 | 892 | 940 | 0.0% | 5.4% |
| WELL #29 MAINT & EQUIP | - | - | - | - | - | - | - |

| | | | | MARINA SEWE | R | | |
|--------------------------------|---------------------|---------------------|----------------------|------------------------|-----------|------------------------|------------------------|
| ACCOUNT NAME | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | 2018-2019 ESTIMATED | 2019-2020 | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
| | | | | | | | |
| WELL #29 POWER | - | - | - | - | - | - | - |
| WELL #30 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #30 POWER | - | - | - | - | - | - | - |
| WELL #31 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #31 POWER | - | - | - | - | - | - | - |
| B/C BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - |
| B/C BOOSTER POWER | - | - | - | - | - | - | - |
| D BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - |
| D BOOSTER POWER | - | - | - | - | - | - | - |
| E BOOSTER MAINT & EQUIP | | - | | - | - | | - |
| E BOOSTER POWER | | - | - | | - | | - |
| F BOOSTER MAINT & EQUIP | - | - | - | - | - | - | - |
| F BOOSTER POWER | - | - | - | - | - | - | - |
| BOOSTER/SANDTANK MAINT & EQUIP | - | - | - | - | - | - | - |
| BOOSTER/SANDTANK POWER | - | - | - | - | - | - | - |
| WATKINS GATE WELL MAINT & EQUI | - | - | - | - | - | - | - |
| WATKINS GATE WELL POWER | - | - | - | - | - | - | - |
| WELL #34 MAINT & EQUIP | - | - | - | = | - | - | - |
| WELL #34 POWER | - | - | - | - | - | - | - |
| L/S RESERVATION MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S RESERVATION POWER | - | - | - | - | - | - | - |
| L/S 528 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 528 A/FIELD POWER | - | - | - | - | - | - | - |
| L/S 530 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 530 A/FIELD POWER | - | - | - | - | - | - | - |
| L/S 4906 POWER | - | - | - | - | - | - | - |
| L/S 5398 W/MEYER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5398 W/MEYER POWER | - | - | - | - | - | - | - |
| L/S 5447 LANDRUM MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5447 LANDRUM POWER | - | - | - | - | - | - | - |
| L/S 5713 S/OVER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5713 S/OVER POWER | - | - | - | - | - | - | - |
| L/S 5790 HODGES MAINT & EQUIP | - | - | - | = | - | - | - |
| L/S 5790 HODGES POWER | - | - | - | = | - | - | - |
| L/S 5871 IMJIN MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5871 IMJIN POWER | - | - | - | - | - | - | - |
| L/S 5990 ORD/V MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5990 ORD/V POWER | - | - | - | - | - | - | - |
| L/S 6143 CLARK MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 6143 CLARK POWER | - | - | - | - | - | - | - |
| L/S 6225 S/PABLO MAINT & EQUIP | - | | | | - | | |
| L/S 6225 S/PABLO POWER | - | - | | | - | | |
| L/S 6634 HATTEN MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 6634 HATTEN POWER | - | - | - | - | - | - | - |
| L/S 7698 GIGLING MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 7698 GIGLING POWER | - | - | - | - | - | - | - |
| L/S 8775 BOOKER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 8775 BOOKER POWER | - | = | - | = | - | - | - |
| L/S 514 CARMEL MAINT & EQUIP | - | - | - | = | - | - | - |
| L/S 514 CARMEL POWER | - | - | - | = | - | - | - |
| EG LIFT STATION MAINT & EQUIP | - | - | - | - | - | - | - |
| EG LIFT STATION POWER | - | - | - | = | - | - | - |
| PROMONTORY LS MAINT & EQUIP | - | - | - | - | - | - | - |
| PROMONTORY LS POWER | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 44,867 | 24,080 | 50,917 | 39,119 | 93,846 | 84.3% | 139.9% |
| TOTAL EXPENSE | 320,012 | 277,843 | 375,955 | 369,197 | 431,243 | 14.7% | 16.8% |

| | | | | ORD WATER | | | |
|---|-----------|-----------|-----------|--------------|----------------|--------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - OPM | 437,551 | 530.077 | 511,631 | 552,603 | 712,021 | 39.2% | 28.8% |
| WAGES - OPINI WAGES ALLOCATED TO CAPITAL | 457,551 | (97) | - 511,651 | - 332,603 | 712,021 | 39.2% | 20.070 |
| OVERTIME | 6,897 | 3,934 | 18,372 | 5,569 | 25,964 | 41.3% | 366.2% |
| STANDBY WAGES | 10,899 | 10,920 | 16,456 | 13,283 | 22,984 | 39.7% | 73.0% |
| FICA - SS EXPENSE | 27,100 | 30,749 | 33,459 | 33,560 | 46,469 | 38.9% | 38.5% |
| FICA - MEDI EXPENSE | 6,366 | 7,199 | 7,924 | 7,935 | 11,034 | 39.2% | 39.0% |
| MEDICAL INSURANCE | 110,982 | 125,847 | 123,252 | 133,322 | 175,034 | 42.0% | 31.3% |
| DENTAL INSURANCE | 5,429 | 5,805 | 5,214 | 5,878 | 7,546 | 44.7% | 28.4% |
| VISION INSURANCE | 1,028 | 1,093 | 1,066 | 1,159 | 1,462 | 37.2% | 26.2% |
| WORKERS COMP. INSURANCE | 13,488 | 15,755 | 21,922 | 23,007 | 30,868 | 40.8% | 34.2% |
| LIFE INSURANCE EXPENSE | 2,555 | 2,454 | 1,960 | 2,210 | 2,727 | 39.1% | 23.4% |
| UNIFORM BENEFIT | 4,155 | 2,059 | 4,219 | 1,955 | 5,773 | 36.8% | 195.3% |
| BOOT BENEFIT | 1,203 | 1,266 | 1,055 | 1,357 | 1,443 | 36.8% | 6.4% |
| SUI EXPENSE | 881 | 896 | 1,192 | 23 | 1,636 | 37.2% | 6907.0% |
| ETT EXPENSE | 30 | 37 | 36 | 1 | 50 | 37.8% | 100.0% |
| DISABILITY PLAN | 2,708 | 2,317 | 1,408 | 1,614 | 1,959 | 39.1% | 21.4% |
| CALPERS RETIREMENT (ER) - Classic Plan | 45,283 | 52,601 | 64,826 | 68,242 | 95,218 | 46.9% | 39.5% |
| CALPERS RETIREMENT (EE) - Classic Plan | 30,747 | 35,081 | 36,484 | 38,627 | 46,469 | 27.4% | 20.3% |
| OPEB EXPENSE | 21,489 | - | 23,283 | 22,800 | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 728,790 | 828,282 | 875,437 | 913,923 | 1,195,054 | 36.5% | 30.8% |
| DOOKS & DEE MATERIALS | 505 | 027 | 010 | | 0.5.5 | F C0/ | |
| BOOKS & REF. MATERIALS | 565 | 827 | 810 | - | 855 | 5.6% | - |
| OFFICE SUPPLY | - | - | - | - | - | - | - |
| COMPUTERS/DATA PROCESSING CONSULTING SERVICES | | | <u> </u> | 40,000 | | - | -87.5% |
| MEMBERSHIPS & DUES | 2,161 | 1,931 | 2,108 | 2,011 | 5,000 2,200 | 4.4% | 9.4% |
| SAFETY EXPENSE | 2,358 | 2,965 | 2,700 | 2,511 | 3,705 | 37.2% | 47.6% |
| SUPPLIES | 2,235 | 3,483 | 3,024 | 2,840 | 3,703 | 5.6% | 12.4% |
| GENERAL O&M MAINT & EQUIP | 68,506 | 30,937 | 155,000 | 87,222 | 159,650 | 3.0% | 83.0% |
| CLARK PROJ - METERS AND PARTS | 86,885 | 228,906 | 150,000 | 36,290 | - | - | - |
| TANK MAINTENANCE - 5 YEAR | - | - | - | - | _ | - | _ |
| O&M POWER/GAS | _ | _ | _ | _ | _ | _ | _ |
| REGULATORY FEES | - | - | - | - | 9,650 | - | - |
| LUBRICANTS | 4,449 | 6,866 | 5,130 | 6,172 | 7,980 | 55.6% | 29.3% |
| GENERAL O&M CHEMICALS | - | - | 8,000 | 7,330 | 8,000 | 0.0% | 9.1% |
| PHONE | 10,192 | 6,059 | 3,240 | 222 | 855 | -73.6% | 285.1% |
| MAINTENANCE MANAGEMENT SYSTEM | 7,618 | 302 | 5,400 | 4,880 | 5,700 | 5.6% | 16.8% |
| ANNUAL MAINTENANCE PROGRAM | 20,064 | 1,395 | 18,000 | 12,496 | 18,000 | 0.0% | 44.0% |
| REAL PROPERTY MAINT. | 15,958 | 2,328 | 10,800 | 9,020 | 13,110 | 21.4% | 45.3% |
| FLEET MAINT. & REPAIR | 23,087 | 22,977 | 29,700 | 32,232 | 38,760 | 30.5% | 20.3% |
| TELEMETRY SYSTEM | 10,417 | 4,508 | 18,900 | 19,537 | 31,350 | 65.9% | 60.5% |
| METERS | 6,718 | 10,636 | 4,000 | 4,000 | 4,000 | 0.0% | 0.0% |
| INTERTIE #2 MAINT & EQUIP | - | - | - | - | - | - | - |
| INTERTIE #2 POWER | - | - | - | - | - | - | - |
| WELL #10 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #10 POWER | - | - | - | - | - | - | - |
| WELL #11 MAINT & EQUIP | - | - | - | - | - | = | - |
| WELL #11 POWER | - | - | - | - | - | - | - |
| WELL #12 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #12 POWER | - | - | - | - | - | - | - |
| WELL #2 MAINT & EQUIP DESAL POWER | - | - | - | - | - | - | - |
| MARINA BOOSTER MAINT & EQUIP | - | <u> </u> | <u> </u> | - | <u> </u> | | |
| MARINA BOOSTER POWER | - | | <u> </u> | | - | | |
| L/S 2 MAINT & EQUIP | | | | | - | | |
| L/S 2 POWER | | | | | | | |
| L/S 3 MAINT & EQUIP | | - | | | | - | |
| L/S 3 POWER | - | - | | | | <u> </u> | |
| L/S 5 MAINT & EQUIP | | - | | - | | | |
| L/S 5 POWER | - | _ | _ | _ | _ | _ | _ |
| L/S 6 MAINT & EQUIP | - | _ | _ | _ | _ | _ | - |
| L/S 6 POWER | - | - | - | - | - | - | - |
| WELL #29 MAINT & EQUIP | - | - | 15,000 | 4,604 | 15,000 | 0.0% | 100.0% |

| ACCOUNT NAME | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | ORD WATER 2018-2019 ESTIMATED | 2019-2020 APPROVED | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
|---|---------------------|---------------------|----------------------|-------------------------------------|-----------------------|------------------------|------------------------|
| WELL WAS BOWED | 12.162 | 45.004 | 42.500 | 24.744 | 35.000 | 47.60/ | 44.50/ |
| WELL #29 POWER WELL #30 MAINT & EQUIP | 13,163 | 15,881 | 42,500 | 24,744 | 35,000 | -17.6% | 41.5% |
| | 2,762 | 415 | 15,000 | 3,072 | 15,000 | 0.0% | 388.2% |
| WELL #30 POWER | 18,883 | 35,604 | 42,000 | 38,272 | 41,000 | -2.4% | 7.1% |
| WELL #31 MAINT & EQUIP | 1,507 | 302 | 15,000 | 3,233 | 15,000 | 0.0% | 363.9% |
| WELL #31 POWER | 26,630 | 40,197 | 40,000 | 52,956 | 54,000 | 35.0% | 2.0% |
| B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER | 375 | 381 | 500 450 | 400 | 1,000 450 | 100.0% | 100.0% |
| , | | 402 | | 400 | | 0.0% | 12.4% |
| D BOOSTER MAINT & EQUIP | 13,051 | | 5,000 | 2,106 | 5,000 | | 137.4% |
| D BOOSTER POWER | 13,086 | 14,307 402 | 16,600 | 15,478 1,106 | 16,000 2,000 | -3.6% 100.0% | 3.4% |
| E BOOSTER MAINT & EQUIP | 1,600 | | 1,000 | | | | 80.8% |
| E BOOSTER POWER | 6,151 | 7,980 | 8,400 | 8,660 | 9,000 | 7.1% | 3.9% |
| F BOOSTER MAINT & EQUIP | 18,181 | 654 | 1,000 | 6,652 | 2,000 | 100.0% | -69.9% |
| F BOOSTER POWER | 5,206 | 5,486 | 6,700 | 4,172 | 4,300 | -35.8% | 3.1% |
| BOOSTER/SANDTANK MAINT & EQUIP | 88 | 6,300 | 15,000 | 6,075 | 15,000 | 0.0% | 100.0% |
| BOOSTER/SANDTANK POWER | 150,029 | 176,275 | 191,500 | 193,346 | 199,200 | 4.0% | 3.0% |
| WATKINS GATE WELL MAINT & EQUI | 2,000 | 79,402 | 7,000 | 22,354 | 10,000 | 42.9% | -55.3% |
| WATKINS GATE WELL POWER | 83,257 | 54,821 | 85,000 | 59,347 | 85,000 | 0.0% | 43.2% |
| WELL #34 MAINT & EQUIP | | - 02.670 | 7,000 | 2,378 | 10,000 | 42.9% | 100.0% |
| WELL #34 POWER | 64,160 | 82,678 | 88,500 | 90,764 | 94,000 | 6.2% | 3.6% |
| L/S RESERVATION MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S RESERVATION POWER | - | - | - | - | - | - | - |
| L/S 528 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 528 A/FIELD POWER | - | - | - | - | - | = | - |
| L/S 530 A/FIELD MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 530 A/FIELD POWER | - | - | - | - | - | - | - |
| L/S 4906 POWER | - | - | - | - | - | - | - |
| L/S 5398 W/MEYER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5398 W/MEYER POWER | - | - | - | - | - | - | - |
| L/S 5447 LANDRUM MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5447 LANDRUM POWER | - | - | - | - | - | - | - |
| L/S 5713 S/OVER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5713 S/OVER POWER | - | - | - | - | - | - | - |
| L/S 5790 HODGES MAINT & EQUIP | - | - | - | = | - | - | - |
| L/S 5790 HODGES POWER | - | - | - | - | - | - | - |
| L/S 5871 IMJIN MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5871 IMJIN POWER | - | - | - | - | - | - | - |
| L/S 5990 ORD/V MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 5990 ORD/V POWER | - | - | - | - | - | - | - |
| L/S 6143 CLARK MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 6143 CLARK POWER | | - | - | - | - | - | - |
| L/S 6225 S/PABLO MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 6225 S/PABLO POWER | - | - | - | - | - | - | - |
| L/S 6634 HATTEN MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 6634 HATTEN POWER | - | - | - | - | - | - | - |
| L/S 7698 GIGLING MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 7698 GIGLING POWER | - | - | - | - | - | - | - |
| L/S 8775 BOOKER MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 8775 BOOKER POWER | - | - | - | - | - | - | - |
| L/S 514 CARMEL MAINT & EQUIP | - | - | - | - | - | - | - |
| L/S 514 CARMEL POWER | - | - | - | - | - | - | - |
| EG LIFT STATION MAINT & EQUIP | - | - | - | - | - | - | - |
| EG LIFT STATION POWER | - | - | - | - | - | - | - |
| PROMONTORY LS MAINT & EQUIP | - | - | - | - | - | - | - |
| PROMONTORY LS POWER | - | - | - | - | - | - | - |
| | | | | | | | |
| TOTAL DEPARTMENT EXPENSE | 681,340 | 845,606 | 1,019,962 | 806,481 | 939,957 | -7.8% | 16.6% |
| TOTAL EXPENSE | 1,410,130 | 1,673,888 | 1,895,399 | 1,720,405 | 2,135,011 | 12.6% | 24.1% |

| ACTUAL A | | | | | ORD SEWE | R | | |
|--|--|---------------------------------------|---------|---------|-----------|----------|----------|------------|
| AMORES - OPM AMORES ALLOCATED TO CARTAL | ACCOUNT NAME | | | | | | | BUD vs EST |
| NAGES RALICATED TO CAPITAL 1.618 1.201 12.485 1.620 10.997 12.696 573.38 17ANDR WAGES 1.03899 10.990 10.990 11.183 10.542 9.555 13.776 13.776 14.628 516.205 10.997 10.990 11.183 10.542 9.555 13.776 13.776 14.628 516.205 10.990 10.990 11.183 10.542 9.555 13.776 14.726 3.00 16.6.4 NEDI EXPRISE 1.61.3 SEXPERISE 1.62.3 SEXPERISE 1.63.3 SEXPERISE 1.63.3 SEXPERISE 1.63.3 SEXPERISE 1.63.5 SEXPERISE 1.64.5 SEXPERISE 1.65.5 SEXPERISE 1.65.6 SEXPERISE 1.65.5 SEXPERISE 1.65 | | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| NAGES RALICATED TO CAPITAL 1.618 1.201 12.485 1.620 10.997 12.696 573.38 17ANDR WAGES 1.03899 10.990 10.990 11.183 10.542 9.555 13.776 13.776 14.628 516.205 10.997 10.990 11.183 10.542 9.555 13.776 13.776 14.628 516.205 10.990 10.990 11.183 10.542 9.555 13.776 14.726 3.00 16.6.4 NEDI EXPRISE 1.61.3 SEXPERISE 1.62.3 SEXPERISE 1.63.3 SEXPERISE 1.63.3 SEXPERISE 1.63.3 SEXPERISE 1.63.5 SEXPERISE 1.64.5 SEXPERISE 1.65.5 SEXPERISE 1.65.6 SEXPERISE 1.65.5 SEXPERISE 1.65 | WAGES - OPM | 297.357 | 222.668 | 347.701 | 327.733 | 299.096 | -14.0% | -8.7% |
| STANDEW WAGES | WAGES ALLOCATED TO CAPITAL | | | | | | | - |
| FIGA - SED PENNEE | OVERTIME | 1,618 | . , | 12,485 | 1,620 | 10,907 | -12.6% | 573.3% |
| MICHAMEDIC PROPRISE | STANDBY WAGES | 10,899 | 10,920 | 11,183 | 10,542 | 9,655 | -13.7% | -8.4% |
| MEDICAL INSURANCE 70,072 56,653 83,761 73,176 73,526 -12,2% 0.55 EMETAL INSURANCE 3.322 2,567 3,643 3,229 3,170 1.05% 1.18% INSURING SURVINE 70,000 7 | FICA - SS EXPENSE | 18,373 | 14,018 | 22,739 | 20,133 | 19,520 | -14.2% | -3.0% |
| DENTAL INSURANCE 3,522 2,597 3,548 3,229 3,170 -10,5% -1,88 1,300 INSURANCE 704 508 774 631 614 -15,2% -2,65 MORKERS COMP. INSURANCE 705 40 508 774 631 614 615,2% -2,65 MORKERS COMP. INSURANCE 8,510 6,800 14,898 13,244 12,966 13,0% -2,11 14,0% -1,61 15,10 15,1 | FICA - MEDI EXPENSE | | | | | | | -2.9% |
| VISION INSURANCE 704 508 724 631 614 -15.276 -2.66 VISION INSURANCE 8.10 6.800 4.898 13.24 12.966 -13.096 -2.11 1.6 | | · · · · · · · · · · · · · · · · · · · | • | | | | | 0.5% |
| MORKERS COMP. INSURANCE | | · · · · · · · · · · · · · · · · · · · | | | • | | | -1.8% |
| IFF INSURANCE EMPENSE | | | | | | | | |
| DIMPORN BENEFIT | | · · · · · · | • | | | | | |
| SOOT BEREFIT 290 328 717 590 606 1.5.4% 2.88 2.88 2.779 540 810 9 687 1.5.2% 7.818 2.87 2.87 2.87 2.87 2.88 2.87 2.88 2.87 2.88 2.87 2.88 2.87 2.88 2.87 2.88 2.87 2.88 | | | | | | | | |
| SUBLEMENSE | | | | | | | | 2.8% |
| STEENBRINE 25 23 25 0 21 1.16.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 10.000 1.15.0% 1.15. | SUI EXPENSE | | | | | | | 7618.8% |
| ZAJPERS RETIREMENT (ER) - Classic Plan 29,410 25,272 44,055 41,824 39,998 -9,2% -4,435 24,075 24,779 19,520 -21,3% -14,35 24,775 24,775 19,520 -21,3% -14,35 24,775 | ETT EXPENSE | | | | | | | 100.0% |
| CALPERS RETIREMENT (EE) - Classic Plan 21,375 15,705 24,794 22,779 19,520 21.3% 14.43* | DISABILITY PLAN | 652 | 601 | 957 | 998 | 823 | -14.0% | -17.5% |
| 14,590 15,823 15,000 15,823 15,000 | CALPERS RETIREMENT (ER) - Classic Plan | 29,410 | 25,272 | 44,055 | 41,824 | 39,998 | -9.2% | -4.4% |
| A84,646 362,267 594,940 539,529 502,002 -15.6% -7.09 - | CALPERS RETIREMENT (EE) - Classic Plan | 21,375 | 15,705 | 24,794 | 22,779 | 19,520 | -21.3% | -14.3% |
| BOOKS & REF. MATERIALS 283 79 225 - 210 -6.7% | OPEB EXPENSE | 14,590 | - | 15,823 | 15,000 | - | - | - |
| BOOKS & REF. MATERIALS 283 79 225 - 210 -6.7% | | | | | | | | |
| OFFICE SUPPLY | TOTAL SALARY & BENEFIT | 484,646 | 362,267 | 594,940 | 539,529 | 502,002 | -15.6% | -7.0% |
| OFFICE SUPPLY | BOOKS & REE MATERIALS | 283 | 79 | 225 | | 210 | -6.7% | |
| COMPUTERS/DATA PROCESSING | | | | | | | | |
| CONSULTING SERVICES | | | | | | | | |
| SAFETY EXPENSE | CONSULTING SERVICES | - | - | - | - | 2,500 | - | - |
| SUPPLIES | MEMBERSHIPS & DUES | 3,219 | 3,472 | 3,381 | 2,754 | | -11.3% | 8.9% |
| SENERAL O&M MAINT & EQUIP 32,538 10,489 35,000 19,889 55,000 57.1% 176.55 LARR PROJ - METERS AND PARTS TANK MAINTENANCE - 5 YEAR D&M POWER/GAS 15,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 15,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 | SAFETY EXPENSE | 561 | 757 | 750 | 697 | 910 | 21.3% | 30.5% |
| CLARK PROJ - METERS AND PARTS TANK MAINTENANCE - 5 YEAR SAM POWERS 15,000 10,000 | SUPPLIES | 542 | 1,289 | 840 | 789 | 784 | -6.7% | -0.6% |
| TANK MAINTENANCE - 5 YEAR | GENERAL O&M MAINT & EQUIP | 32,538 | 10,489 | 35,000 | 19,889 | 55,000 | 57.1% | 176.5% |
| DRING POWER/GAS - - - - - - - - - | CLARK PROJ - METERS AND PARTS | | | | | | | |
| REGULATORY FEES 1,254 1,457 1,425 1,715 1,960 37.5% 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.00 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.35 26.0 14.00 26.7% 240.55 26.0 14.35 26.0 14.00 26.7% 240.55 26.0 14.35 26.0 14. | TANK MAINTENANCE - 5 YEAR | | | | | | | |
| LUBRICANTS 1,254 | O&M POWER/GAS | - | - | - | - | | - | - |
| SENERAL O&M CHEMICALS 15,000 15,653 17,000 13.3% 8.65 PHONE 900 62 210 -76.7% 240.59 MAINTENANCE MANAGEMENT SYSTEM 1,703 78 1,500 1,356 1,400 -6.7% 3.33 ANNUAL MAINTENANCE PROGRAM 9,489 362 9,500 5,438 9,500 0.0% 74.79 REAL PROPERTY MAINT. 3,278 603 3,000 2,189 3,220 7.3% 47.15 ELECT MAINT. & REPAIR 11,407 7,756 8,250 10,052 9,520 15.4% 5.33 ELEMETRY SYSTEM 16,163 1,190 5,250 5,789 7,700 46.7% 33.0% METERS | | - | - | - 4 405 | | | - | - |
| PHONE 900 62 210 -76.7% 240.59 MAINTENANCE MANAGEMENT SYSTEM 1,703 78 1,500 1,356 1,400 6.7% 3.33 ANNUAL MAINTENANCE PROGRAM 9,489 362 9,500 5,438 9,500 0.0% 74.79 REAL PROPERTY MAINT. 3,278 603 3,000 2,189 3,220 7.3% 47.19 FLEET MAINT. & REPAIR 11,407 7,756 8,250 10,052 9,520 15.4% 5.39 FLEEMETRY SYSTEM 16,163 1,190 5,250 5,789 7,700 46.7% 33.09 METERS | | | | | | | | |
| MAINTENANCE MANAGEMENT SYSTEM 1,703 78 1,500 1,356 1,400 -6.7% 3.33 ANNUAL MAINTENANCE PROGRAM 9,489 362 9,500 5,438 9,500 0,0% 74,77 FLEET MAINT. REPAIR 11,407 7,756 8,250 10,052 9,520 15,4% 15,33 FELEMETRY SYSTEM 16,163 1,190 5,250 5,789 7,700 46.7% 33.07 METERS | | | | | • | | | |
| ANNUAL MAINTENANCE PROGRAM 9,489 362 9,500 5,438 9,500 0,0% 74,75 REAL PROPERTY MAINT. 3,278 603 3,000 2,189 3,220 7,3% 47,19 11,407 7,756 8,250 10,052 9,520 15,4% 47,19 11,407 7,756 8,250 10,052 9,520 15,4% 47,19 11,407 11,407 11,756 8,250 10,052 9,520 15,4% 47,19 11,407 11,756 8,250 10,052 9,520 15,4% 47,19 15,4% 47,19 16,63 11,90 5,250 5,789 7,700 46,7% 33,09 METERS | | - | | | | | | |
| REAL PROPERTY MAINT. 3,278 603 3,000 2,189 3,220 7.3% 47.19 FLEET MAINT. & REPAIR 11,407 7,756 8,250 10,052 9,520 15.4% -5.39 FLEET MAINT. & REPAIR 16,163 1,190 5,250 5,789 7,700 46.7% 33.09 METERS 16,163 1,190 5,250 5,789 7,700 46.7% 33.09 METERS 1 | | | | | | | | |
| FLEET MAINT. & REPAIR 11,407 7,756 8,250 10,052 9,520 15.4% -5.33 FELEMETRY SYSTEM 16,163 1,190 5,250 5,789 7,700 46.7% 33.05 METERS | | | | | | | | |
| TELEMETRY SYSTEM | FLEET MAINT. & REPAIR | · · · · · · · · · · · · · · · · · · · | | | | | | -5.3% |
| NTERTIE #2 MAINT & EQUIP | TELEMETRY SYSTEM | | | | | | | 33.0% |
| NTERTIE #2 POWER | METERS | - | - | - | - | - | - | - |
| WELL #10 MAINT & EQUIP WELL #11 MAINT & EQUIP WELL #11 MAINT & EQUIP WELL #11 MAINT & EQUIP WELL #12 MAINT & EQUIP WELL #12 POWER WELL #13 POWER WELL #14 POWER WELL #15 POWER WELL # | INTERTIE #2 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #10 POWER | INTERTIE #2 POWER | - | - | - | - | - | - | - |
| WELL #11 MAINT & EQUIP WELL #12 POWER WELL #14 POWER WELL #15 POWER WELL #15 POWER WELL #15 POWER WELL #16 POWER WELL #17 POWER WELL #18 POWER WELL #18 POWER WELL #18 POWER WELL #19 POWER WELL # | WELL #10 MAINT & EQUIP | - | - | - | - | - | - | - |
| WELL #11 POWER | WELL #10 POWER | - | - | - | - | - | - | - |
| WELL #12 MAINT & EQUIP WELL #12 POWER | | - | - | - | - | - | - | - |
| WELL #12 POWER | | - | | | | | | - |
| WELL #2 MAINT & EQUIP - | | <u> </u> | | | | | | |
| Page | | | | | | | | |
| MARINA BOOSTER MAINT & EQUIP MARINA BOOSTER POWER | · | | | | | | | |
| MARINA BOOSTER POWER | | | | | | | | |
| L/S 2 MAINT & EQUIP | | | | | | | | |
| L/S 2 POWER | | | | | | | | |
| ./S 3 MAINT & EQUIP | L/S 2 POWER | | | | | | | |
| /S 3 POWER | L/S 3 MAINT & EQUIP | | | | | | | - |
| | L/S 3 POWER | - | | | | | | |
| L/S 6 MAINT & EQUIP | L/S 5 MAINT & EQUIP | - | - | - | - | - | | |
| | L/S 5 POWER | - | | | | | | |
| | L/S 6 MAINT & EQUIP | - | - | - | - | - | | - |
| WELL #29 MAINT & EQUIP | L/S 6 POWER | - | - | - | - | - | | - |
| | WELL #29 MAINT & EQUIP | - | - | - | - | - | - | - |

| B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | 2016-2017 ACTUAL | | 2018-2019 ADOPTED | 2018-2019 ESTIMATED | | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
|---|--------------------------------------|--|---|--------------------------------------|--------------------------------------|----------------------------|---------------------------------|
| WELL #30 MAINT & EQUIP WELL #30 POWER WELL #31 MAINT & EQUIP WELL #31 POWER B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - - - - - - - | - - - - - - - - - - - - - - - - - - - | - - - - - - - - | - - - - - - - - | - - - - - - | - - - - - - - |
| WELL #30 MAINT & EQUIP WELL #30 POWER WELL #31 MAINT & EQUIP WELL #31 POWER B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER POWER F BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - - - - - - - | - - - - - - - - - - - - - - - - - - - | - - - - - - - - | - - - - - - - - | - - - - - - | - - - - - - |
| WELL #30 POWER WELL #31 MAINT & EQUIP WELL #31 POWER B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER POWER F BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - - - - | | - - - - - - - | - - - - - - | - - - - - | - - - - - |
| WELL #31 MAINT & EQUIP WELL #31 POWER B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - - - - | | - - - - - - - | - - - - - - | - - - - - | - - - - - |
| WELL #31 POWER B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - - - - | | - - - - - - | - - - - - - | - - - - | - - - - |
| B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - | - - - - - | - - - - - | - - - - | | - - - |
| B/C BOOSTER POWER D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER POWER F BOOSTER MAINT & EQUIP | | - - - - - - | - - - - - | - - - - - | - - - - | | - - - |
| D BOOSTER MAINT & EQUIP D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - | - - - - | - - - - | - - - | - | - - |
| D BOOSTER POWER E BOOSTER MAINT & EQUIP E BOOSTER MAINT & EQUIP F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - - - - | - - - - | - - - | - - - | | - |
| E BOOSTER MAINT & EQUIP E BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | - - - - - - - - | - - - - | - - - - | - - - | - | | - |
| E BOOSTER POWER F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | - - - - - - - | - - - - | - - - | - | - | <u> </u> | |
| F BOOSTER MAINT & EQUIP F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | | - - - | - | | | | - |
| F BOOSTER POWER BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | - | - - - | - | | _ | | |
| BOOSTER/SANDTANK MAINT & EQUIP BOOSTER/SANDTANK POWER | - - - | - | | - | | - | - |
| BOOSTER/SANDTANK POWER | | - | _ | | - | - | - |
| • | - | | | - | - | - | - |
| WATKINS GATE WELL MAINT & EQUI | - | | - | - | - | - | - |
| | | - | - | - | - | - | - |
| WATKINS GATE WELL POWER | - | - | - | - | - | - | - |
| WELL #34 MAINT & EQUIP | | - | - | - | - | - | - |
| WELL #34 POWER | - | - | - 1 000 | - | - 4.500 | - | |
| L/S RESERVATION MAINT & EQUIP | 2,500 | 402 | 1,000 | 2,261 | 1,500 | 50.0% | -33.7% |
| L/S RESERVATION POWER | 2,169 | 3,064 | 2,900 | 3,708 | 3,820 | 31.7% | 3.0% |
| L/S 528 A/FIELD MAINT & EQUIP | - | 1,458 | 2,000 | - | 3,000 | 50.0% | <u>-</u> |
| L/S 528 A/FIELD POWER | 290 | 273 | 300 | 290 | 600 | 100.0% | 106.7% |
| L/S 530 A/FIELD MAINT & EQUIP | 1,600 | 402 | 1,000 | 9,443 | 2,000 | 100.0% | -78.8% |
| L/S 530 A/FIELD POWER | 2,509 | 2,727 | 2,700 | 2,638 | 2,760 | 2.2% | 4.6% |
| L/S 4906 POWER | | | - | - | - | | <u>-</u> |
| L/S 5398 W/MEYER MAINT & EQUIP | 1,507 | 7,504 | 1,000 | 1,101 | 2,000 | 100.0% | 81.7% |
| L/S 5398 W/MEYER POWER | 1,989 | 1,637 | 2,050 | 1,170 | 1,550 | -24.4% | 32.5% |
| L/S 5447 LANDRUM MAINT & EQUIP | 1,507 | 302 | 1,000 | 991 | 1,500 | 50.0% | 51.4% |
| L/S 5447 LANDRUM POWER | 2,193 | 2,391 | 2,400 | 2,170 | 2,300 | -4.2% | 6.0% |
| L/S 5713 S/OVER MAINT & EQUIP | 1,507 | 477 | 1,000 | 991 | 1,500 | 50.0% | 51.4% |
| L/S 5713 S/OVER POWER | 3,968 | 3,779 | 3,900 | 3,642 | 3,900 | 0.0% | 7.1% |
| L/S 5790 HODGES MAINT & EQUIP | 1,600 | 720 | 1,000 | 1,106 | 1,500 | 50.0% | 35.6% |
| L/S 5790 HODGES POWER | 2,064 | 2,104 | 2,150 | 1,994 | 2,150 | 0.0% | 7.8% |
| L/S 5871 IMJIN MAINT & EQUIP | 8,470 | 561 | 2,000 | 1,684 | 3,500 | 75.0% | 107.8% |
| L/S 5871 IMJIN POWER | 7,624 | 8,160 | 8,300 | 8,066 | 8,350 | 0.6% | 3.5% |
| L/S 5990 ORD/V MAINT & EQUIP | 8,826 | 859 | 28,000 | 28,375 | 5,000 | -82.1% | -82.4% |
| L/S 5990 ORD/V POWER | 11,141 | 10,398 | 11,000 | 9,884 | 11,000 | 0.0% | 11.3% |
| L/S 6143 CLARK MAINT & EQUIP | 2,003 | 539 | 1,000 | 1,106 | 1,500 | 50.0% | 35.6% |
| L/S 6143 CLARK POWER | 1,744 | 2,042 | 2,100 | 2,222 | 2,300 | 9.5% | 3.5% |
| L/S 6225 S/PABLO MAINT & EQUIP | - | 669 | - | - | - | - | |
| L/S 6225 S/PABLO POWER | - | - | - | - | - | - | - |
| L/S 6634 HATTEN MAINT & EQUIP | - | - | 1,000 | - | 1,000 | 0.0% | 100.0% |
| L/S 6634 HATTEN POWER | 153 | 154 | 165 | 160 | 170 | 3.0% | 6.1% |
| L/S 7698 GIGLING MAINT & EQUIP | 7,369 | 435 | 28,000 | 13,184 | 5,000 | -82.1% | -62.1% |
| L/S 7698 GIGLING POWER | 11,332 | 11,329 | 11,900 | 11,046 | 11,900 | 0.0% | 7.7% |
| L/S 8775 BOOKER MAINT & EQUIP | 1,600 | 402 | 1,000 | 1,184 | 1,500 | 50.0% | 26.6% |
| L/S 8775 BOOKER POWER | 858 | 903 | 950 | 908 | 950 | 0.0% | 4.7% |
| L/S 514 CARMEL MAINT & EQUIP | 5,190 | - | 1,000 | 730 | 1,500 | 50.0% | 100.0% |
| L/S 514 CARMEL POWER | 1,433 | 1,464 | 1,500 | 1,454 | 1,505 | 0.3% | 3.5% |
| EG LIFT STATION MAINT & EQUIP | 15,801 | 14,970 | 1,000 | 902 | 2,000 | 100.0% | 121.7% |
| EG LIFT STATION POWER | 2,420 | 3,685 | 3,500 | 4,240 | 4,370 | 24.9% | 3.19 |
| PROMONTORY LS MAINT & EQUIP | 1,565 | 402 | 1,000 | 1,106 | 1,500 | 50.0% | 100.09 |
| PROMONTORY LS POWER | 2,505 | 2,565 | 2,550 | 2,898 | 3,000 | 17.6% | 100.0% |
| TOTAL DEPARTMENT EXPENSE | 195,872 | 114,308 | 215,386 | 187,037 | 224,039 | 4.0% | 19.89 |
| | | • | • | • | | | |
| TOTAL EXPENSE | 680,517 | 476,574 | 810,326 | 726,566 | 726,041 | -10.4% | -0.19 |

| ACCOUNT NAME | 2012 2015 | 2017 2012 | 2010 2010 | TOTAL | 2010 2022 | BUB STOR | DUD TOT |
|---|------------------|----------------|------------------|------------------|------------------|---------------|----------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - OPM | 1,161,413 | 1,175,289 | 1,358,046 | 1,377,677 | 1,578,696 | 16.2% | 14.6% |
| WAGES ALLOCATED TO CAPITAL | - | (277) | - | - | - | - | - |
| OVERTIME | 16,471 | 8,534 | 48,765 | 10,129 | 57,567 | 18.0% | 468.3% |
| STANDBY WAGES | 43,596 | 43,680 | 43,680 | 42,168 | 50,960 | 16.7% | 20.8% |
| FICA - SS EXPENSE | 73,288 | 71,897 | 88,813 | 84,513 | 103,031 | 16.0% | 21.9% |
| FICA - MEDI EXPENSE | 17,195 | 16,834 | 21,033 | 20,012 | 24,465 | 16.3% | 22.2% |
| MEDICAL INSURANCE | 291,350 | 296,684 | 327,153 | 328,571 | 388,085 | 18.6% | 18.1% |
| DENTAL INSURANCE | 14,292 | 13,484 | 13,839 | 14,514 | 16,730 | 20.9% | 15.3% |
| VISION INSURANCE | 2,781 | 2,619 | 2,829 | 2,871 | 3,242 | 14.6% | 12.9% |
| WORKERS COMP. INSURANCE | 35,230 | 36,174 | 58,188 | 56,821 | 68,440 | 17.6% | 20.4% |
| LIFE INSURANCE EXPENSE | 4,732 | 4,545 | 5,203 | 5,636 | 6,047 | 16.2% | 7.3% |
| UNIFORM BENEFIT | 7,695 | 3,813 | 11,200 | 5,044 | 12,800 | 14.3% | 153.8% |
| BOOT BENEFIT | 2,228 | 2,344 | 2,801 | 2,949 | 3,200 | 14.2% | 8.5% |
| SUI EXPENSE | 2,645 | 2,312 | 3,165 | 47 | 3,627 | 14.6% | 7646.7% |
| ETT EXPENSE | 90 | 96 | 96 | 2 | 110 | 14.6% | 100.0% |
| DISABILITY PLAN | 5,014 | 4,291 | 3,737 | 4,116 | 4,343 | 16.2% | 5.5% |
| CALPERS RETIREMENT (ER) - Classic Plan | 120,280 | 128,784 | 172,070 | 173,409 | 211,117 | 22.7% | 21.7% |
| CALPERS RETIREMENT (EE) - Classic Plan | 83,210 | 80,720 | 96,841 | 96,370 | 103,032 | 6.4% | 6.9% |
| OPEB EXPENSE | 57,027 | - | 61,800 | 60,000 | - | - | - |
| TOTAL SALARY & BENEFIT | 1,938,538 | 1,892,216 | 2,323,713 | 2,286,990 | 2,649,679 | 14.0% | 15.9% |
| BOOKS & REF. MATERIALS | 1,272 | 1,332 | 1,500 | - | 1,500 | 0.0% | |
| OFFICE SUPPLY | 10 | - | - | - | - | - | - |
| COMPUTERS/DATA PROCESSING | - | - | - | - | - | - | - |
| CONSULTING SERVICES | - | = | = | 40,000 | 14,500 | = | -63.8% |
| MEMBERSHIPS & DUES | 8,137 | 7,875 | 8,001 | 7,067 | 7,900 | -1.3% | 11.8% |
| SAFETY EXPENSE | 4,356 | 5,474 | 5,000 | 4,649 | 6,500 | 30.0% | 39.8% |
| SUPPLIES | 4,139 | 7,008 | 5,600 | 5,259 | 5,600 | 0.0% | 6.5% |
| GENERAL O&M MAINT & EQUIP | 140,775 | 63,100 | 285,000 | 158,807 | 319,300 | 12.0% | 101.1% |
| CLARK PROJ - METERS AND PARTS | 86,885 | 228,906 | 150,000 | 36,290 | - | - | - |
| TANK MAINTENANCE - 5 YEAR | - | = | - | - | - | - | - |
| O&M POWER/GAS | - | - | - | - | - | - | - |
| REGULATORY FEES | - | - | - | - | 29,300 | | - |
| LUBRICANTS | 8,521 | 12,239 | 9,500 | 11,430 | 14,000 | 47.4% | 22.5% |
| GENERAL O&M CHEMICALS | - | - | 30,500 | 34,244 | 38,000 | 24.6% | 11.0% |
| PHONE | 12,871 | 5,889 | 6,000 | 411 | 1,500 | -75.0% | 264.8% |
| MAINTENANCE MANAGEMENT SYSTEM | 13,900 | 560 | 10,000 | 9,037 | 10,000 | 0.0% | 10.7% |
| ANNUAL MAINTENANCE PROGRAM REAL PROPERTY MAINT. | 33,372 27,559 | 2,583 7,910 | 41,500 20,000 | 27,304 17,899 | 41,500 23,000 | 0.0% 15.0% | 52.0% 28.5% |
| FLEET MAINT. & REPAIR | 51,661 | 45,122 | 55,000 | 61,172 | 68,000 | 23.6% | 11.2% |
| TELEMETRY SYSTEM | 33,652 | 8,370 | 35,000 | 36,541 | 55,000 | 57.1% | 50.5% |
| METERS | 16,118 | 15,642 | 8,000 | 8,000 | 8,000 | 0.0% | 0.0% |
| INTERTIE #2 MAINT & EQUIP | - 10,110 | - | 500 | - | 500 | 0.0% | - |
| INTERTIE #2 POWER | 409 | 387 | 410 | 416 | 430 | 4.9% | 3.3% |
| WELL #10 MAINT & EQUIP | 1,945 | 4,833 | 15,000 | 13,539 | 15,000 | 0.0% | 100.0% |
| WELL #10 POWER | 110,247 | 112,158 | 117,000 | 122,712 | 127,000 | 8.5% | 3.5% |
| WELL #11 MAINT & EQUIP | 2,611 | 2,889 | 15,000 | 13,516 | 15,000 | 0.0% | 11.0% |
| WELL #11 POWER | 95,795 | 116,352 | 119,000 | 136,714 | 141,000 | 18.5% | 3.1% |
| WELL #12 MAINT & EQUIP | 1,678 | 949 | 10,000 | 1,511 | 3,500 | -65.0% | 131.7% |
| WELL #12 POWER | 1,621 | 1,768 | 40,000 | 1,386 | 5,000 | -87.5% | 260.7% |
| WELL #2 MAINT & EQUIP | - | - | - | - | - | - | - |
| DESAL POWER | 17,501 | 16,859 | 17,510 | 16,088 | 17,000 | -2.9% | 5.7% |
| MARINA BOOSTER MAINT & EQUIP | - | 1,126 | 2,000 | 7,275 | 20,000 | 900.0% | 100.0% |
| MARINA BOOSTER POWER | 978 | 1,134 | 15,000 | 7,074 | 40,000 | 166.7% | 465.4% |
| L/S 2 MAINT & EQUIP | 11,510 | - | 1,000 | 500 | 1,500 | 50.0% | 100.0% |
| L/S 2 POWER | 7,976 | 8,094 | 8,320 | 7,852 | 8,200 | -1.4% | 4.4% |
| L/S 3 MAINT & EQUIP | 1,231 | | 1,000 | 902 | 1,500 | 50.0% | 66.3% |
| L/S 3 POWER | 1,095 | 1,037 | 1,150 | 930 | 1,100 | -4.3% | 18.3% |
| L/S 5 MAINT & EQUIP | - | - | 1,000 | - | 1,500 | 50.0% | - |
| L/S 5 POWER | 672 | 783 | 655 | 1,184 | 1,300 | 98.5% | 9.8% |
| L/S 6 MAINT & EQUIP | - | 1 003 | 1,000 | 578 | 27,500 | 2650.0% | 4654.8% |
| L/S 6 POWER | 642 | 1,003 | 940 | 892 | 940 | 0.0% | 5.4% |
| WELL #29 MAINT & EQUIP | - | - | 15,000 | 4,604 | 15,000 | 0.0% | 100.09 |

| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | TOTAL 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
|--|----------------|--------------|----------------|--------------------|----------------|-----------------|---------------|
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WELL #29 POWER | 13,163 | 15,881 | 42,500 | 24,744 | 35,000 | -17.6% | 41.5% |
| WELL #30 MAINT & EQUIP | 2,762 | 415 | 15.000 | 3,072 | 15,000 | 0.0% | 388.2% |
| WELL #30 POWER | 18,883 | 35,604 | 42,000 | 38,272 | 41,000 | -2.4% | 7.1% |
| WELL #31 MAINT & EQUIP | 1,507 | 302 | 15,000 | 3,233 | 15,000 | 0.0% | 363.9% |
| WELL #31 POWER | 26,630 | 40,197 | 40,000 | 52,956 | 54,000 | 35.0% | 2.0% |
| B/C BOOSTER MAINT & EQUIP | - | - | 500 | - | 1,000 | 100.0% | 100.0% |
| B/C BOOSTER POWER | 375 | 381 | 450 | 400 | 450 | 0.0% | 12.4% |
| D BOOSTER MAINT & EQUIP | 13,051 | 402 | 5,000 | 2,106 | 5,000 | 0.0% | 137.4% |
| D BOOSTER POWER | 13,086 | 14,307 | 16,600 | 15,478 | 16,000 | -3.6% | 3.4% |
| E BOOSTER MAINT & EQUIP | 1,600 | 402 | 1,000 | 1,106 | 2,000 | 100.0% | 80.8% |
| E BOOSTER POWER | 6,151 | 7,980 | 8,400 | 8,660 | 9,000 | 7.1% | 3.9% |
| F BOOSTER MAINT & EQUIP | 18,181 | 654 | 1,000 | 6,652 | 2,000 | 100.0% | -69.9% |
| F BOOSTER POWER | 5,206 | 5,486 | 6,700 | 4,172 | 4,300 | -35.8% | 3.1% |
| BOOSTER/SANDTANK MAINT & EQUIP | 88 | 6,300 | 15,000 | 6,075 | 15,000 | 0.0% | 100.0% |
| BOOSTER/SANDTANK POWER | 150,029 | 176,275 | 191,500 | 193,346 | 199,200 | 4.0% | 3.0% |
| WATKINS GATE WELL MAINT & EQUI | 2,000 | 79,402 | 7,000 | 22,354 | 10,000 | 42.9% | -55.3% |
| WATKINS GATE WELL POWER | 83,257 | 54,821 | 85,000 | 59,347 | 85,000 | 0.0% | 43.2% |
| WELL #34 MAINT & EQUIP | - | - | 7,000 | 2,378 | 10,000 | 42.9% | 100.0% |
| WELL #34 POWER | 64,160 | 82,678 | 88,500 | 90,764 | 94,000 | 6.2% | 3.6% |
| L/S RESERVATION MAINT & EQUIP | 2,500 | 402 | 1,000 | 2,261 | 1,500 | 50.0% | -33.7% |
| L/S RESERVATION POWER | 2,169 | 3,064 | 2,900 | 3,708 | 3,820 | 31.7% | 3.0% |
| L/S 528 A/FIELD MAINT & EQUIP | - | 1,458 | 2,000 | - | 3,000 | 50.0% | - |
| L/S 528 A/FIELD POWER | 290 | 273 | 300 | 290 | 600 | 100.0% | 106.7% |
| L/S 530 A/FIELD MAINT & EQUIP | 1,600 | 402 | 1,000 | 9,443 | 2,000 | 100.0% | -78.8% |
| L/S 530 A/FIELD POWER | 2,509 | 2,727 | 2,700 | 2,638 | 2,760 | 2.2% | 4.6% |
| L/S 4906 POWER | - 1 507 | 7.504 | 1 000 | - 1 101 | - 2.000 | 100.00/ | - 01 70/ |
| L/S 5398 W/MEYER MAINT & EQUIP | 1,507 | 7,504 | 1,000 | 1,101 | 2,000 | 100.0% | 81.7% |
| L/S 5398 W/MEYER POWER | 1,989 | 1,637 302 | 2,050 | 1,170 991 | 1,550 | -24.4% 50.0% | 32.5% |
| L/S 5447 LANDRUM MAINT & EQUIP L/S 5447 LANDRUM POWER | 1,507 2,193 | 2,391 | 1,000 2,400 | 2,170 | 1,500 2,300 | -4.2% | 51.4% 6.0% |
| L/S 5713 S/OVER MAINT & EQUIP | 1,507 | 2,391 | 1,000 | 991 | 1,500 | 50.0% | 51.4% |
| L/S 5713 S/OVER POWER | 3,968 | 3,779 | 3,900 | 3,642 | 3,900 | 0.0% | 7.1% |
| L/S 5790 HODGES MAINT & EQUIP | 1,600 | 720 | 1,000 | 1,106 | 1,500 | 50.0% | 35.6% |
| L/S 5790 HODGES POWER | 2,064 | 2,104 | 2,150 | 1,994 | 2,150 | 0.0% | 7.8% |
| L/S 5871 IMJIN MAINT & EQUIP | 8,470 | 561 | 2,000 | 1,684 | 3,500 | 75.0% | 107.8% |
| L/S 5871 IMJIN POWER | 7,624 | 8,160 | 8,300 | 8,066 | 8,350 | 0.6% | 3.5% |
| L/S 5990 ORD/V MAINT & EQUIP | 8,826 | 859 | 28,000 | 28,375 | 5,000 | -82.1% | -82.4% |
| L/S 5990 ORD/V POWER | 11,141 | 10,398 | 11,000 | 9,884 | 11,000 | 0.0% | 11.3% |
| L/S 6143 CLARK MAINT & EQUIP | 2,003 | 539 | 1,000 | 1,106 | 1,500 | 50.0% | 35.6% |
| L/S 6143 CLARK POWER | 1,744 | 2,042 | 2,100 | 2,222 | 2,300 | 9.5% | 3.5% |
| L/S 6225 S/PABLO MAINT & EQUIP | - | 669 | - | - | - | - | - |
| L/S 6225 S/PABLO POWER | - | - | - | - | - | - | - |
| L/S 6634 HATTEN MAINT & EQUIP | = | = | 1,000 | - | 1,000 | 0.0% | 100.0% |
| L/S 6634 HATTEN POWER | 153 | 154 | 165 | 160 | 170 | 3.0% | 6.1% |
| L/S 7698 GIGLING MAINT & EQUIP | 7,369 | 435 | 28,000 | 13,184 | 5,000 | -82.1% | -62.1% |
| L/S 7698 GIGLING POWER | 11,332 | 11,329 | 11,900 | 11,046 | 11,900 | 0.0% | 7.7% |
| L/S 8775 BOOKER MAINT & EQUIP | 1,600 | 402 | 1,000 | 1,184 | 1,500 | 50.0% | 26.6% |
| L/S 8775 BOOKER POWER | 858 | 903 | 950 | 908 | 950 | 0.0% | 4.7% |
| L/S 514 CARMEL MAINT & EQUIP | 5,190 | - | 1,000 | 730 | 1,500 | 50.0% | 100.0% |
| L/S 514 CARMEL POWER | 1,433 | 1,464 | 1,500 | 1,454 | 1,505 | 0.3% | 3.5% |
| EG LIFT STATION MAINT & EQUIP | 15,801 | 14,970 | 1,000 | 902 | 2,000 | 100.0% | 121.7% |
| EG LIFT STATION POWER | 2,420 | 3,685 | 3,500 | 4,240 | 4,370 | 24.9% | 3.1% |
| PROMONTORY LS MAINT & EQUIP | 1,565 | 402 | 1,000 | 1,106 | 1,500 | 50.0% | 100.0% |
| PROMONTORY LS POWER | 2,505 | 2,565 | 2,550 | 2,898 | 3,000 | 17.6% | 100.0% |
| TOTAL DEPARTMENT EXPENSE | 1,234,701 | 1,289,645 | 1,770,601 | 1,451,551 | 1,795,645 | 1.4% | 23.7% |
| TOTAL EXPENSE | 3,173,239 | 3,181,861 | 4,094,314 | 3,738,542 | 4,445,324 | 8.6% | 18.9% |

| | | | | MARINA WA | TER | | |
|--|----------------|----------------|----------------|--------------|--------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - LAB | 39,013 | 41,799 | 45,538 | 40,543 | 43,380 | -4.7% | 7.0% |
| WAGES ALLOCATED TO CAPITAL | - | - | = | = | = | - | = |
| OVERTIME | 450 | 214 | 271 | = | 259 | -4.4% | 100.0% |
| FICA - SS EXPENSE | 2,488 | 2,577 | 2,840 | 2,506 | 2,706 | -4.7% | 8.0% |
| FICA - MEDI EXPENSE | 582 | 603 | 664 | 586 | 633 | -4.7% | 8.0% |
| MEDICAL INSURANCE | 4,008 | 3,788 | 4,733 | 4,319 | 4,269 | -9.8% | -1.2% |
| DENTAL INS. EXPENSE | 171 | 145 | 174 | 172 | 152 | -12.6% | -11.8% |
| VISION INS. EXPENSE | 72 | 70 | 79 | 68 | 69 | -12.7% | 1.3% |
| WORKERS COMP. EXPENSE | 1,319 | 1,351 | 2,024 | 1,792 | 1,940 | -4.2% | 8.2% |
| LIFE INSURANCE EXPENSE | 137 | 146 | 159 | 148 | 153 | -3.8% | 3.3% |
| UNIFORM BENEFIT | 127 | 92 | 208 | 78 | 182 | -12.5% | 133.9% |
| BOOT BENEFIT | - | - | 64 | - | 56 | -12.5% | 100.0% |
| SUI EXPENSE | 71 | 114 | 155 | 26 | 136 | -12.3% | 429% |
| ETT EXPENSE | 2 | 5 | 5 | 2 | 4 | -20.0% | 156.4% |
| DISABILITY PLAN | 142 | 137 | 115 | 108 | 110 | -4.3% | 1.7% |
| CALPERS RETIREMENT (ER) - Classic Plan | 3,874 | 4,274 | 5,529 | 5,052 | 6,122 | 10.7% | 21.2% |
| CALPERS RETIREMENT (EE) - Classic Plan | 2,786 | 2,777 | 3,112 | 2,908 | 2,987 | -4.0% | 2.7% |
| CALPERS-62 RETIREMENT (ER) | - | - | | - | - | - | |
| CALPERS-62 RETIREMENT (EE) | _ | _ | _ | | _ | _ | _ |
| OPEB EXPENSE | 1,916 | - | 2,318 | 1,890 | - | - | 100.0% |
| TOTAL SALARY & BENEFIT | 57,158 | 58,093 | 67,988 | 60,198 | 63,158 | -7.1% | 4.9% |
| CHEMICALS | 1,741 | 2,974 | 3,318 | 3,111 | 2,885 | -13.1% | -7.3% |
| GLASSWARE | 632 | 1,154 | | - | | -13.1% | -7.3% -7.3% |
| BOOKS & REF. MATERIAL | 032 | 1,134 | 1,279 182 | 1,200 170 | 1,113 158 | -13.0% | -7.3% -7.1% |
| | 10,085 | | | | | -13.2% -19.4% | |
| CONTRACT TESTING GENERAL SUPPLY | | 6,911 | 16,681 | 14,834 | 13,440 | | -9.4% -7.3% |
| QUALITY CONTROL PROGRAM | 1,462 1,295 | 1,455 2,095 | 3,155 5,235 | 2,957 | 2,742 | -13.1% -13.1% | -7.3% -7.3% |
| POSTAGE | 99 | | 428 | 4,907 | 4,551 379 | -13.1% | 3.0% |
| | | 11 | | 368 | | | |
| PRINTING OFFICE SUPPLY | 1,612 | 1,513 | 3,023 | 2,834 188 | 2,628 175 | -13.1% -12.9% | -7.3% |
| MEMBERSHIPS & DUES | | | | | | | -6.9% |
| | 690 | 709 | 780 | 732 | 676 | -13.3% | -7.6% |
| LAB PERMITS | 1,573 | 1,966 | 4,655 | 4,365 | 4,047 | -13.1% -13.0% | -7.3% |
| CERTIFICATION DESAL MONITORING | - | - | 169 | 158 | 147 | | -7.0% |
| DESAL - MONITORING | 4 522 | 2.757 | - - 107 | - - | | - 0.6% | - C 10/ |
| LAB MAINT. & REPAIR | 4,523 | 2,757 | 5,487 | 5,144 | 5,456 | -0.6% | 6.1% |
| TOTAL DEPARTMENT EXPENSE | 23,711 | 21,684 | 44,593 | 40,967 | 38,397 | -13.9% | -6.3% |
| TOTAL EXPENSE | 80,869 | 79,777 | 112,581 | 101,166 | 101,555 | -9.8% | 0.4% |

| | | | | ORD WATE | R | | |
|--|-----------|-----------|-----------|-----------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - LAB | 86,818 | 89,531 | 96,769 | 94,601 | 111,550 | 15.3% | 17.9% |
| WAGES ALLOCATED TO CAPITAL | - | - | - | - | - | - | - |
| OVERTIME | 956 | 455 | 576 | = | 665 | 15.5% | 100.0% |
| FICA - SS EXPENSE | 5,334 | 5,521 | 6,036 | 5,848 | 6,957 | 15.3% | 19.0% |
| FICA - MEDI EXPENSE | 1,248 | 1,291 | 1,412 | 1,368 | 1,627 | 15.2% | 19.0% |
| MEDICAL INSURANCE | 8,660 | 8,123 | 10,058 | 10,078 | 10,979 | 9.2% | 8.9% |
| DENTAL INS. EXPENSE | 372 | 311 | 369 | 404 | 391 | 6.0% | -3.1% |
| VISION INS. EXPENSE | 155 | 150 | 169 | 160 | 179 | 5.9% | 12.2% |
| WORKERS COMP. EXPENSE | 2,840 | 2,895 | 4,302 | 4,181 | 4,990 | 16.0% | 19.3% |
| LIFE INSURANCE EXPENSE | 290 | 309 | 338 | 346 | 393 | 16.3% | 13.7% |
| UNIFORM BENEFIT | 271 | 196 | 442 | 182 | 468 | 5.9% | 157.5% |
| BOOT BENEFIT | - | _ | 136 | - | 144 | 5.9% | 100.0% |
| SUI EXPENSE | 152 | 244 | 330 | 59 | 349 | 5.8% | 495% |
| ETT EXPENSE | 5 | 10 | 10 | 2 | 11 | 10.0% | 400.0% |
| DISABILITY PLAN | 301 | 292 | 243 | 253 | 282 | 16.0% | 11.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | 8,298 | 9,123 | 11,749 | 11,789 | 15,741 | 34.0% | 33.5% |
| CALPERS RETIREMENT (EE) - Classic Plan | 5,980 | 5,941 | 6,612 | 6,784 | 7,682 | 16.2% | 13.2% |
| CALPERS-62 RETIREMENT (ER) | | | | - | - | _ | |
| CALPERS-62 RETIREMENT (EE) | _ | _ | _ | | _ | _ | |
| OPEB EXPENSE | 4,260 | - | 4,927 | 4,410 | - | = | 100.0% |
| TOTAL SALARY & BENEFIT | 125,940 | 124,393 | 144,478 | 140,464 | 162,408 | 12.4% | 15.6% |
| | 2.700 | | 7.050 | 7.057 | 7.440 | 5.00/ | 2.20/ |
| CHEMICALS | 3,700 | 6,320 | 7,050 | 7,257 | 7,419 | 5.2% | 2.2% |
| GLASSWARE | 1,342 | 2,452 | 2,719 | 2,799 | 2,861 | 5.2% | 2.2% |
| BOOKS & REF. MATERIAL | - | 296 | 386 | 398 | 406 | 5.2% | 2.0% |
| CONTRACT TESTING | 21,513 | 15,995 | 35,447 | 37,294 | 34,560 | -2.5% | -7.3% |
| GENERAL SUPPLY | 3,108 | 3,091 | 6,703 | 6,901 | 7,052 | 5.2% | 2.2% |
| QUALITY CONTROL PROGRAM | 2,751 | 4,453 | 11,123 | 11,451 | 11,703 | 5.2% | 2.2% |
| POSTAGE | 193 | 73 | 910 | 970 | 975 | 7.1% | 0.5% |
| PRINTING | 3,128 | 3,425 | 6,425 | 6,614 | 6,756 | 5.2% | 2.1% |
| OFFICE SUPPLY | - | _ | 427 | 440 | 449 | 5.2% | 2.0% |
| MEMBERSHIPS & DUES | 1,465 | 1,506 | 1,658 | 1,707 | 1,738 | 4.8% | 1.8% |
| LAB PERMITS | 3,344 | 4,179 | 9,893 | 10,184 | 10,407 | 5.2% | 2.2% |
| CERTIFICATION | - | - | 359 | 370 | 377 | 5.0% | 1.9% |
| DESAL - MONITORING | - | = | 6,000 | 6,000 | 6,000 | 0.0% | 0.0% |
| LAB MAINT. & REPAIR | 9,256 | 5,858 | 11,661 | 12,004 | 14,028 | 20.3% | 16.9% |
| TOTAL DEPARTMENT EXPENSE | 49,799 | 47,647 | 100,761 | 104,388 | 104,731 | 3.9% | 0.3% |
| TOTAL EXPENSE | 175,738 | 172,041 | 245,239 | 244,852 | 267,139 | 8.9% | 9.1% |

| | | | | TOTAL | | | |
|---|--------------|-----------|-----------|-----------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - LAB | 125,832 | 131,330 | 142,307 | 135,144 | 154,930 | 8.9% | 14.6% |
| WAGES ALLOCATED TO CAPITAL | - | - | - | - | - | _ | _ |
| OVERTIME | 1,405 | 669 | 847 | | 924 | 9.1% | 100.0% |
| FICA - SS EXPENSE | 7,822 | 8,098 | 8,876 | 8,354 | 9,663 | 8.9% | 15.7% |
| FICA - MEDI EXPENSE | 1,829 | 1,894 | 2,076 | 1,954 | 2,260 | 8.9% | 15.7% |
| MEDICAL INSURANCE | 12,668 | 11,912 | 14,791 | 14,396 | 15,248 | 3.1% | 5.9% |
| DENTAL INS. EXPENSE | 543 | 456 | 543 | 576 | 543 | 0.0% | -5.7% |
| VISION INS. EXPENSE | 227 | 220 | 248 | 228 | 248 | 0.0% | 8.9% |
| WORKERS COMP. EXPENSE | 4,159 | 4,247 | 6,326 | 5,974 | 6,930 | 9.5% | 16.0% |
| LIFE INSURANCE EXPENSE | 426 | 455 | 497 | 494 | 546 | 9.9% | 10.6% |
| UNIFORM BENEFIT | 398 | 288 | 650 | 260 | 650 | 0.0% | 150.4% |
| BOOT BENEFIT | _ | _ | 200 | _ | 200 | 0.0% | 100.0% |
| SUI EXPENSE | 223 | 358 | 485 | 84 | 485 | 0.0% | 475% |
| ETT EXPENSE | 8 | 15 | 15 | 4 | 15 | 0.0% | 298.9% |
| DISABILITY PLAN | 444 | 430 | 358 | 362 | 392 | 9.5% | 8.4% |
| CALPERS RETIREMENT (ER) - Classic Plan | 12,172 | 13,397 | 17,278 | 16,842 | 21,863 | 26.5% | 29.8% |
| CALPERS RETIREMENT (EE) - Classic Plan | 8,766 | 8,719 | 9,724 | 9,692 | 10,669 | 9.7% | 10.1% |
| CALPERS-62 RETIREMENT (ER) | - | - | - | - | - | _ | _ |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | 6,176 | - | 7,245 | 6,300 | - | - | 100.0% |
| TOTAL SALARY & BENEFIT | 183,098 | 182,486 | 212,466 | 200,662 | 225,566 | 6.2% | 12.4% |
| CHEMICALS | 5,441 | 9,294 | 10,368 | 10,368 | 10,304 | -0.6% | -0.6% |
| | | | | | | | |
| GLASSWARE | 1,973 | 3,606 | 3,998 | 3,999 | 3,974 | -0.6% | -0.6% |
| BOOKS & REF. MATERIAL | 21 500 | 436 | 568 | 568 | 564 | -0.7% -7.9% | -0.7% |
| CONTRACT TESTING | 31,598 | 22,906 | 52,128 | 52,129 | 48,000 | | -7.9% |
| GENERAL SUPPLY QUALITY CONTROL PROGRAM | 4,570 | 4,546 | 9,858 | 9,858 | 9,794 16.254 | -0.6% -0.6% | -0.6% -0.6% |
| POSTAGE | 4,045 292 | 6,548 | 16,358 | 16,358 | 1,354 | 1.2% | 1.2% |
| | | 4 039 | 1,338 | 1,338 | - | | |
| PRINTING OFFICE SUPPLY | 4,740 | 4,938 | 9,448 | 9,448 | 9,384 | -0.7% -0.6% | -0.7% -0.6% |
| | 2.155 | | 628 | | 624 | | |
| MEMBERSHIPS & DUES | 2,155 | 2,215 | 2,438 | 2,439 | 2,414 | -1.0% | -1.0% |
| LAB PERMITS | 4,917 | 6,145 | 14,548 | 14,548 | 14,454 | -0.6% | -0.6% |
| CERTIFICATION DESAL MONITORING | - | - | 528 | 528 | 524 | -0.8% | -0.8% |
| DESAL - MONITORING | 12 770 | 9.614 | 6,000 | 6,000 | 6,000 | 0.0% | 0.0% |
| LAB MAINT. & REPAIR | 13,779 | 8,614 | 17,148 | 17,148 | 19,484 | 13.6% | 13.6% |
| TOTAL DEPARTMENT EXPENSE | 73,510 | 69,331 | 145,354 | 145,356 | 143,128 | -1.5% | -1.5% |
| TOTAL EXPENSE | 256,608 | 251,818 | 357,820 | 346,018 | 368,694 | 3.0% | 6.6% |

| | | | | MARINA WA | TER | | |
|--|-----------|-----------|-----------|-----------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - CON | 47,003 | 41,977 | 35,282 | 29,029 | 36,899 | 4.6% | 27.1% |
| OVERTIME | 1,064 | 1,086 | 5,598 | 1,710 | 1,703 | -69.6% | -0.4% |
| FICA - SS EXPENSE | 2,868 | 2,579 | 2,535 | 1,912 | 2,393 | -5.6% | 25.1% |
| FICA - MEDI EXPENSE | 671 | 603 | 593 | 448 | 560 | -5.6% | 25.1% |
| MEDICAL INSURANCE | 8,331 | 5,904 | 4,210 | 3,489 | 4,080 | -3.1% | 16.9% |
| DENTAL INS. EXPENSE | 339 | 315 | 146 | 122 | 137 | -6.2% | 12.6% |
| VISION INS. EXPENSE | 129 | 114 | 68 | 62 | 64 | -5.9% | 3.3% |
| WORKERS COMP. EXPENSE | 333 | 309 | 418 | 308 | 408 | -2.4% | 32.6% |
| LIFE INSURANCE EXPENSE | 176 | 172 | 121 | 116 | 128 | 5.8% | 10.3% |
| UNIFORM BENEFIT | 82 | = | 60 | = | 56 | -6.7% | = |
| SUI EXPENSE | 205 | 139 | 152 | 30 | 142 | -6.6% | 380.5% |
| ETT EXPENSE | 7 | 6 | 5 | 1 | 4 | -20.0% | 100.0% |
| DISABILITY PLAN | 183 | 167 | 87 | 84 | 92 | 5.7% | 9.0% |
| CALPERS RETIREMENT (ER) - Classic Plan | 3,062 | 3,113 | 4,197 | 3,886 | 5,127 | 22.2% | 31.9% |
| CALPERS RETIREMENT (EE) - Classic Plan | 1,906 | 1.978 | 2,362 | 2,154 | 2,502 | 5.9% | 16.1% |
| CALPERS-62 RETIREMENT (ER) | 1,177 | 936 | - | - | _ | _ | - |
| CALPERS-62 RETIREMENT (EE) | - | - | _ | _ | _ | _ | _ |
| OPEB EXPENSE | 2,293 | - | 2,880 | 2,880 | 2,800 | -2.8% | -2.8% |
| TOTAL SALARY & BENEFIT | 69,829 | 59,397 | 58,714 | 46,230 | 57,095 | -2.8% | 23.5% |
| | | | | | | | |
| BOOKS & REF. MATERIAL | - | - | 60 | 60 | 56 | -6.7% | -6.7% |
| PRINTING | 2,849 | 2,793 | 5,700 | 5,681 | 6,400 | 12.3% | 12.7% |
| GENERAL SUPPLY | 101 | 1,286 | 150 | 144 | 280 | 86.7% | 94.4% |
| COMPUTERS/DATA PROCESSING | 237 | 250 | 300 | 301 | 140 | -53.3% | -53.4% |
| ADVERTISEMENT | 1,690 | 75 | 2,500 | 2,309 | 2,500 | 0.0% | 8.3% |
| CONSULTING SERVICES | - | - | 750 | 750 | 1,540 | 105.3% | 100.0% |
| MEMBERSHIPS & DUES | 1,824 | 1,761 | 1,800 | 1,800 | 1,834 | 1.9% | 1.9% |
| TOILET REBATE | 19,657 | 17,606 | 29,250 | 29,250 | 29,000 | -0.9% | -0.9% |
| WASHING MACHINE REBATE | 8,750 | 3,950 | 3,840 | 2,650 | 2,660 | -30.7% | 0.4% |
| CONSERVATION EDUCATION | 4,800 | 11,776 | 28,050 | 20,617 | 28,050 | 0.0% | 36.0% |
| LANDSCAPE REBATE | 8,191 | 7,005 | 20,000 | 8,254 | 15,000 | -25.0% | 81.7% |
| HOT WATER RECIR REBATE | 3,272 | 1,747 | 2,700 | 3,347 | 2,700 | 0.0% | -19.3% |
| SHOWER HEADS AND AERATORS | 4,323 | 1,638 | 2,500 | 2,717 | 2,500 | 0.0% | -8.0% |
| LANDSCAPE DEMONSTRATION | 90 | 426 | 450 | 441 | 420 | -6.7% | -4.7% |
| TOTAL DEPARTMENT EXPENSE | 55,784 | 50,313 | 98,050 | 78,320 | 93,080 | -5.1% | 18.8% |
| TOTAL EXPENSE | 125,614 | 109,710 | 156,764 | 124,550 | 150,175 | -4.2% | 20.6% |

| | | | | ORD WATE | R | | |
|--|-----------|-----------|-----------|-----------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WACES CON | 402.240 | 00.200 | 02.226 | 67.722 | 04.004 | 45.20/ | 40.40/ |
| WAGES - CON | 102,219 | 89,298 | 82,326 | 67,733 | 94,884 | 15.3% | 40.1% |
| OVERTIME | 2,262 | 2,307 | 13,061 | 3,991 | 4,378 | -66.5% | 9.7% |
| FICA - SS EXPENSE | 6,092 | 5,487 | 5,914 | 4,463 | 6,155 | 4.1% | 37.9% |
| FICA - MEDI EXPENSE | 1,425 | 1,283 | 1,382 | 1,044 | 1,439 | 4.1% | 37.8% |
| MEDICAL INSURANCE | 17,613 | 12,545 | 9,824 | 8,141 | 10,491 | 6.8% | 28.9% |
| DENTAL INS. EXPENSE | 717 | 669 | 342 | 283 | 351 | 2.6% | 24.2% |
| VISION INS. EXPENSE | 273 | 242 | 159 | 144 | 163 | 2.5% | 13.0% |
| WORKERS COMP. EXPENSE | 713 | 657 | 975 | 717 | 1,049 | 7.6% | 46.4% |
| LIFE INSURANCE EXPENSE | 372 | 365 | 282 | 270 | 329 | 16.7% | 21.8% |
| UNIFORM BENEFIT | 174 | - | 140 | - | 144 | 2.9% | - |
| SUI EXPENSE | 436 | 296 | 356 | 68 | 366 | 2.8% | 437.4% |
| ETT EXPENSE | 15 | 12 | 11 | 3 | 11 | 0.0% | 308.9% |
| DISABILITY PLAN | 388 | 355 | 203 | 198 | 236 | 16.3% | 19.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | 6,507 | 6,616 | 9,794 | 9,066 | 13,183 | 34.6% | 45.4% |
| CALPERS RETIREMENT (EE) - Classic Plan | 4,049 | 4,202 | 5,512 | 5,027 | 6,434 | 16.7% | 28.0% |
| CALPERS-62 RETIREMENT (ER) | 2,500 | 1,989 | - | = | - | - | - |
| CALPERS-62 RETIREMENT (EE) | - | - | - | = | - | - | - |
| OPEB EXPENSE | 4,982 | - | 6,721 | 6,721 | 7,200 | 7.1% | 7.1% |
| TOTAL SALARY & BENEFIT | 150,736 | 126,324 | 137,002 | 107,869 | 146,813 | 7.2% | 36.1% |
| DOOKS O DEE AAATERIAA | | | | 440 | | 2.00/ | 2.00 |
| BOOKS & REF. MATERIAL | - | - | 140 | 140 | 144 | 2.9% | 2.9% |
| PRINTING | 2,247 | 2,048 | 4,300 | 4,288 | 3,600 | -16.3% | -16.0% |
| GENERAL SUPPLY | 215 | 2,733 | 350 | 336 | 720 | 105.7% | 114.3% |
| COMPUTERS/DATA PROCESSING | 503 | 530 | 700 | 701 | 360 | -48.6% | -48.6% |
| ADVERTISEMENT | 538 | - | 2,500 | 2,366 | 2,500 | 0.0% | 5.7% |
| CONSULTING SERVICES | - | - | 1,750 | 1,750 | 3,960 | 126.3% | 100.0% |
| MEMBERSHIPS & DUES | 3,874 | 3,741 | 4,200 | 4,200 | 4,716 | 12.3% | 12.3% |
| TOILET REBATE | 5,469 | 40,620 | 68,250 | 68,250 | 97,250 | 42.5% | 42.5% |
| WASHING MACHINE REBATE | 8,250 | 4,400 | 3,160 | 4,275 | 4,340 | 37.3% | 1.5% |
| CONSERVATION EDUCATION | 2,800 | 8,680 | 14,700 | 14,549 | 18,700 | 27.2% | 28.5% |
| LANDSCAPE REBATE | 949 | 459 | 1,000 | 500 | 10,000 | 900.0% | 1900.0% |
| HOT WATER RECIR REBATE | - | | 300 | 300 | 300 | 0.0% | 0.0% |
| SHOWER HEADS AND AERATORS | 2,953 | 1,004 | 2,500 | 2,717 | 2,500 | 0.0% | -8.0% |
| LANDSCAPE DEMONSTRATION | 190 | 906 | 1,050 | 1,028 | 1,080 | 2.9% | 5.1% |
| TOTAL DEPARTMENT EXPENSE | 27,988 | 65,121 | 104,900 | 105,399 | 150,170 | 43.2% | 42.5% |
| | 178,724 | 191,445 | 241,902 | 213,268 | 296,983 | 22.8% | 39.3% |

| | | | | TOTAL | | | |
|--|----------------|----------------|-----------|----------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - CON | 149,222 | 131,275 | 117,608 | 96,762 | 131,783 | 12.1% | 36.2% |
| OVERTIME | 3.327 | 3.393 | 18.659 | 5,702 | 6,081 | -67.4% | 6.7% |
| FICA - SS EXPENSE | | -, | 8.449 | | 8,548 | 1.2% | 34.1% |
| FICA - 33 EXPENSE | 8,960 2,096 | 8,066 1,886 | 1,975 | 6,375 1,492 | 1,999 | 1.2% | 34.1% |
| MEDICAL INSURANCE | 25,944 | 18,449 | 14.034 | | 14.571 | 3.8% | 25.3% |
| DENTAL INS. EXPENSE | | 984 | 488 | 11,630 404 | 488 | 0.0% | 20.7% |
| VISION INS. EXPENSE | 1,056 403 | 356 | 227 | 206 | 227 | 0.0% | 10.1% |
| | | | | | | | |
| WORKERS COMP. EXPENSE | 1,046 | 966 | 1,393 | 1,024 | 1,457 | 4.6% | 42.2% |
| LIFE INSURANCE EXPENSE | 547 | 537 | 403 | 386 | 457 | 13.4% | 18.3% |
| UNIFORM BENEFIT | 256 | - 425 | 200 | - | 200 | 0.0% | 420.20/ |
| SUI EXPENSE | 641 | 435 | 508 | 98 | 508 | 0.0% | 420.2% |
| ETT EXPENSE | 22 | 18 | 16 | 4 | 15 | -6.3% | 273.1% |
| DISABILITY PLAN | 571 | 522 | 290 | 282 | 328 | 13.1% | 16.2% |
| CALPERS RETIREMENT (ER) - Classic Plan | 9,569 | 9,730 | 13,991 | 12,952 | 18,310 | 30.9% | 41.4% |
| CALPERS RETIREMENT (EE) - Classic Plan | 5,955 | 6,180 | 7,874 | 7,182 | 8,936 | 13.5% | 24.4% |
| CALPERS-62 RETIREMENT (ER) | 3,677 | 2,924 | | | - | - | |
| CALPERS-62 RETIREMENT (EE) | | - | - | - | - | - | - |
| OPEB EXPENSE | 7,275 | - | 9,601 | 9,601 | 10,000 | 4.2% | 4.2% |
| TOTAL SALARY & BENEFIT | 220,565 | 185,721 | 195,716 | 154,099 | 203,908 | 4.2% | 32.3% |
| | | | | | | | |
| BOOKS & REF. MATERIAL | - | - | 200 | 200 | 200 | 0.0% | 0.0% |
| PRINTING | 5,096 | 4,841 | 10,000 | 9,969 | 10,000 | 0.0% | 0.3% |
| GENERAL SUPPLY | 316 | 4,019 | 500 | 480 | 1,000 | 100.0% | 108.3% |
| COMPUTERS/DATA PROCESSING | 740 | 780 | 1,000 | 1,001 | 500 | -50.0% | -50.0% |
| ADVERTISEMENT | 2,228 | 75 | 5,000 | 4,675 | 5,000 | 0.0% | 7.0% |
| CONSULTING SERVICES | | - | 2,500 | 2,500 | 5,500 | 120.0% | 100.0% |
| MEMBERSHIPS & DUES | 5,698 | 5,502 | 6,000 | 6,000 | 6,550 | 9.2% | 9.2% |
| TOILET REBATE | 25,127 | 58,226 | 97,500 | 97,500 | 126,250 | 29.5% | 29.5% |
| WASHING MACHINE REBATE | 17,000 | 8,350 | 7,000 | 6,925 | 7,000 | 0.0% | 1.1% |
| CONSERVATION EDUCATION | 7,600 | 20,456 | 42,750 | 35,167 | 46,750 | 9.4% | 32.9% |
| LANDSCAPE REBATE | 9,139 | 7,463 | 21,000 | 8,754 | 25,000 | 19.0% | 185.6% |
| HOT WATER RECIR REBATE | 3,272 | 1,747 | 3,000 | 3,647 | 3,000 | 0.0% | -17.7% |
| SHOWER HEADS AND AERATORS | 7,276 | 2,643 | 5,000 | 5,434 | 5,000 | 0.0% | -8.0% |
| LANDSCAPE DEMONSTRATION | 280 | 1,332 | 1,500 | 1,469 | 1,500 | 0.0% | 2.1% |
| TOTAL DEPARTMENT EXPENSE | 83,773 | 115,434 | 202,950 | 183,719 | 243,250 | 19.9% | 32.4% |
| TOTAL EXPENSE | 304,337 | 301,154 | 398,666 | 337,818 | 447,158 | 12.2% | 32.4% |
| IO IAL LAFLINGE | 304,337 | 301,134 | 330,000 | 331,010 | 447,130 | 12.2% | 32.4% |

| | | | | MARINA WA | TER | | |
|--|-----------|---------------|----------------|------------------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | 124,861 | 135,178 | 161,438 | 120,841 | 162,651 | 0.8% | 34.6% |
| WAGES-ALLOCATED TO CAPITAL | (5,571) | (857) | (5,000) | (3,953) | (5,000) | -100.0% | -100.0% |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | - | - | -100.0% | -100.0% |
| OVERTIME | - | 32 | 137 | - | 137 | 0.0% | 100.0% |
| FICA - SS EXPENSE | 6,822 | 7,303 | 9,131 | 5,959 | 9,438 | 3.4% | 58.4% |
| FICA - MEDI EXPENSE | 1,743 | 1,841 | 2,343 | 1,699 | 2,360 | 0.7% | 38.9% |
| MEDICAL INSURANCE | 19,753 | 19,428 | 33,540 | 18,013 | 29,187 | -13.0% | 62.0% |
| DENTAL INSURANCE | 1,083 | 921 | 1,392 | 735 | 1,235 | -11.3% | 67.9% |
| VISION INSURANCE | 240 | 259 | 297 | 234 | 285 | -4.0% | 21.7% |
| WORKERS COMP. INSURANCE | 901 | 967 | 1,641 | 1,188 | 1,647 | 0.4% | 38.6% |
| LIFE INSURANCE EXPENSE | 485 | 541 | 606 | 527 | 606 | 0.0% | 15.0% |
| BOOTS BENEFIT | 96 | 49 | 240 | 240 | 230 | -4.2% | -4.2% |
| SUI EXPENSE | 369 | 252 | 333 | 333 | 319 | -4.2% | -4.2% |
| ETT EXPENSE | 13 | 10 | 10 | 9 | 10 | 0.0% | 11.1% |
| DISABILITY PLAN | 515 | 524 | 444 | 386 | 448 | 0.9% | 16.1% |
| CALPERS RETIREMENT (ER) - Classic Plan | 11,564 | 12,174 | 15,693 | 11,915 | 18,119 | 15.5% | 52.1% |
| CALPERS RETIREMENT (EE) - Classic Plan | 7,533 | 7,146 | 8,832 | 6,493 | 8,843 | 0.1% | 36.2% |
| CALPERS-62 RETIREMENT (ER) | 1,325 | 2,364 | 2,977 | 2,735 | 3,115 | 4.6% | 13.9% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | 6,496 | - | 8,832 | 7,680 | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 178,310 | 188,132 | 243,030 | 175,034 | 233,768 | -3.8% | 33.6% |
| | | | | | | | |
| BOOKS & REF MATERIALS | - | 41 | 72 | - | - | - | - |
| POSTAGE | 6 | - | 48 | - | - | - | - |
| PRINTING/ SCANNING SERVICES | 292 | 372 | 120 | - | - | - | - |
| OFFICE SUPPLY | - | - | 120 | - | - | - | - |
| GENERAL SUPPLY | - | 37 | - | - | - | - | - |
| MEMBERSHIPS & DUES | 382 | 383 | 240 | - | - | - | - |
| MAPPING SERVICES | - | - | 5,000 | 5,000 | 6,000 | 20.0% | 20.0% |
| ENGINEERING CONSULTANTS | 112,982 | 139,026 | 46,000 | 51,996 | 55,000 | 19.6% | 5.8% |
| DEVELOPER EXPENSES (NOT MCWD) | 209 | 29,023 | 6,000 | 21,397 | 21,500 | 258.3% | 100.0% |
| DEVELOPER EXPENSES - METERS | - | - | 4,000 | - | - | - | 100.0% |
| TOTAL DEPARTMENT EXPENSE | 113,871 | 168,883 | 61,600 | 78,392 | 82,500 | 33.9% | 5.2% |
| TOTAL EXPENSE | 292,181 | 257.015 | 304 630 | 252 426 | 216 269 | 3.8% | 24.8% |
| I O I AL EXPENSE | 232,101 | 357,015 | 304,630 | 253,426 | 316,268 | 3.0% | 24.0% |

| | | | | MARINA SEV | VER | | |
|--|--------------|-----------|-----------|------------------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | 65,981 | 48,895 | 47,085 | 34,813 | 42,430 | -9.9% | 21.9% |
| WAGES-ALLOCATED TO CAPITAL | (46,174) | (16,064) | (25,000) | - | (5,000) | -100.0% | -100.0% |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | - | - | -100.0% | -100.0% |
| OVERTIME | - | 9 | 40 | - | 36 | -10.0% | 100.0% |
| FICA - SS EXPENSE | 3,836 | 2,721 | 2,663 | 1,711 | 2,462 | -7.5% | 43.9% |
| FICA - MEDI EXPENSE | 939 | 674 | 683 | 489 | 616 | -9.8% | 25.9% |
| MEDICAL INSURANCE | 12,348 | 7,544 | 9,783 | 5,202 | 7,614 | -22.2% | 46.4% |
| DENTAL INSURANCE | 676 | 357 | 406 | 212 | 322 | -20.7% | 51.6% |
| VISION INSURANCE | 122 | 91 | 87 | 67 | 74 | -14.9% | 9.8% |
| WORKERS COMP. INSURANCE | 495 | 344 | 479 | 342 | 430 | -10.2% | 25.9% |
| LIFE INSURANCE EXPENSE | 255 | 196 | 177 | 152 | 158 | -10.7% | 4.1% |
| BOOTS BENEFIT | 26 | 14 | 70 | 70 | 60 | -14.3% | -14.3% |
| SUI EXPENSE | 100 | 71 | 97 | 97 | 83 | -14.4% | -14.4% |
| ETT EXPENSE | 3 | 3 | 3 | 3 | 3 | 0.0% | 0.0% |
| DISABILITY PLAN | 269 | 192 | 130 | 111 | 117 | -10.0% | 5.4% |
| CALPERS RETIREMENT (ER) - Classic Plan | 5,755 | 4,299 | 4,577 | 3,464 | 4,727 | 3.3% | 36.4% |
| CALPERS RETIREMENT (EE) - Classic Plan | 4,454 | 2,817 | 2,576 | 1,884 | 2,307 | -10.4% | 22.4% |
| CALPERS-62 RETIREMENT (ER) | 357 | 662 | 868 | 777 | 813 | -6.3% | 4.6% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | 3,184 | - | 2,576 | 2,240 | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 52,648 | 52,824 | 47,342 | 51,635 | 57,288 | 21.0% | 10.9% |
| BOOKS & REF MATERIALS | _ | _ | 21 | | | | _ |
| POSTAGE | 2 | _ | 14 | _ | - | _ | _ |
| PRINTING/ SCANNING SERVICES | 83 | 104 | 35 | | | _ | _ |
| OFFICE SUPPLY | | - | 35 | | _ | | _ |
| GENERAL SUPPLY | | 10 | | | | _ | _ |
| MEMBERSHIPS & DUES | 20 | 21 | 70 | | _ | _ | |
| MAPPING SERVICES | - 20 | | 2,000 | 2,000 | 4,000 | 100.0% | 100.0% |
| ENGINEERING CONSULTANTS | 12,684 | 15,515 | 17,000 | 22,090 | 22,000 | 29.4% | -0.4% |
| DEVELOPER EXPENSES (NOT MCWD) | 12,004 | 5.120 | 2.000 | 2.142 | 2,200 | 10.0% | 100.0% |
| DEVELOPER EXPENSES - METERS | - | - | - | - | - | - | 100.0% |
| | | | | | | | |
| TOTAL DEPARTMENT EXPENSE | 12,789 | 20,771 | 21,175 | 26,232 | 28,200 | 33.2% | 7.5% |
| TOTAL EXPENSE | 65,437 | 73,596 | 68,517 | 77,868 | 85,488 | 24.8% | 9.8% |

| | | | | ORD WATER | R | | |
|--|-----------|-----------|-----------|------------------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | 254,609 | 308,883 | 363,235 | 280,218 | 403,091 | 11.0% | 43.8% |
| WAGES-ALLOCATED TO CAPITAL | - | (21,925) | (30,000) | (29,794) | (30,000) | -100.0% | -100.0% |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | - | - | -100.0% | -100.0% |
| OVERTIME | - | 69 | 309 | - | 339 | 9.7% | 100.0% |
| FICA - SS EXPENSE | 13,695 | 16,762 | 20,545 | 13,923 | 23,389 | 13.8% | 68.0% |
| FICA - MEDI EXPENSE | 3,508 | 4,206 | 5,271 | 3,942 | 5,850 | 11.0% | 48.4% |
| MEDICAL INSURANCE | 39,237 | 43,677 | 75,466 | 41,348 | 72,334 | -4.2% | 74.9% |
| DENTAL INSURANCE | 2,146 | 2,051 | 3,133 | 1,684 | 3,061 | -2.3% | 81.8% |
| VISION INSURANCE | 483 | 593 | 669 | 541 | 706 | 5.5% | 30.5% |
| WORKERS COMP. INSURANCE | 1,821 | 2,304 | 3,692 | 2,823 | 4,081 | 10.5% | 44.6% |
| LIFE INSURANCE EXPENSE | 976 | 1,104 | 1,362 | 1,221 | 1,502 | 10.3% | 23.0% |
| BOOTS BENEFIT | 199 | 106 | 540 | 540 | 570 | 5.6% | 5.6% |
| SUI EXPENSE | 767 | 544 | 748 | 748 | 790 | 5.6% | 5.6% |
| ETT EXPENSE | 26 | 23 | 23 | 21 | 25 | 8.7% | 19.0% |
| DISABILITY PLAN | 1,035 | 1,179 | 1,000 | 893 | 1,109 | 10.9% | 24.1% |
| CALPERS RETIREMENT (ER) - Classic Plan | 23,376 | 26,375 | 35,309 | 26,793 | 44,902 | 27.2% | 67.6% |
| CALPERS RETIREMENT (EE) - Classic Plan | 15,057 | 15,506 | 19,873 | 14,598 | 21,915 | 10.3% | 50.1% |
| CALPERS-62 RETIREMENT (ER) | 2,751 | 6,071 | 6,699 | 6,721 | 7,720 | 15.2% | 14.9% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | 13,312 | - | 19,872 | 17,280 | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 373,166 | 407,529 | 528,070 | 383,500 | 561,726 | 6.4% | 46.5% |
| | | | | | | | |
| BOOKS & REF MATERIALS | - | 88 | 162 | - | | - | |
| POSTAGE | 12 | - | 108 | - | - | - | - |
| PRINTING/ SCANNING SERVICES | 521 | 804 | 270 | - | - | - | - |
| OFFICE SUPPLY | - | - | 270 | - | - | - | - |
| GENERAL SUPPLY | - | 80 | - | - | - | = | = |
| MEMBERSHIPS & DUES | 809 | 817 | 540 | - | = | = | = |
| MAPPING SERVICES | - | | 20,000 | 20,000 | 25,000 | 25.0% | 25.0% |
| ENGINEERING CONSULTANTS | 212,418 | 298,195 | 94,000 | 141,176 | 140,000 | 48.9% | -0.8% |
| DEVELOPER EXPENSES (NOT MCWD) | 381,989 | 307,805 | 320,000 | 246,986 | 250,000 | -21.9% | 1.2% |
| DEVELOPER EXPENSES - METERS | 96,382 | 94,916 | 60,000 | 105,345 | 110,000 | 83.3% | 4.4% |
| TOTAL DEPARTMENT EXPENSE | 692,131 | 702,704 | 495,350 | 513,507 | 525,000 | 6.0% | 2.2% |
| TOTAL EXPENSE | 1,065,298 | 1,110.233 | 1,023,420 | 897,007 | 1,086,726 | 6.2% | 21.2% |

| | | | | ORD SEWE | R | | |
|--|-----------|-----------|-----------|------------------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | 95,361 | 82,940 | 100,899 | 75,969 | 99,005 | -1.9% | 30.3% |
| WAGES-ALLOCATED TO CAPITAL | (43,402) | (9,832) | (20,000) | (3,523) | (5,000) | -100.0% | -100.0% |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | = | - | -100.0% | -100.0% |
| OVERTIME | - | 18 | 86 | - | 83 | -3.5% | 100.0% |
| FICA - SS EXPENSE | 5,354 | 4,494 | 5,707 | 3,752 | 5,745 | 0.7% | 53.1% |
| FICA - MEDI EXPENSE | 1,328 | 1,125 | 1,464 | 1,068 | 1,437 | -1.8% | 34.6% |
| MEDICAL INSURANCE | 16,898 | 12,182 | 20,963 | 11,278 | 17,766 | -15.3% | 57.5% |
| DENTAL INSURANCE | 909 | 581 | 870 | 461 | 752 | -13.6% | 63.3% |
| VISION INSURANCE | 176 | 156 | 186 | 146 | 173 | -7.0% | 18.4% |
| WORKERS COMP. INSURANCE | 701 | 585 | 1,026 | 748 | 1,002 | -2.3% | 34.0% |
| LIFE INSURANCE EXPENSE | 356 | 329 | 378 | 331 | 369 | -2.4% | 11.6% |
| BOOTS BENEFIT | 48 | 28 | 150 | 150 | 140 | -6.7% | -6.7% |
| SUI EXPENSE | 196 | 141 | 208 | 208 | 194 | -6.7% | -6.7% |
| ETT EXPENSE | 7 | 6 | 6 | 6 | 6 | 0.0% | 0.0% |
| DISABILITY PLAN | 375 | 321 | 278 | 242 | 272 | -2.2% | 12.5% |
| CALPERS RETIREMENT (ER) - Classic Plan | 8,352 | 7,340 | 9,808 | 7,479 | 11,029 | 12.4% | 47.5% |
| CALPERS RETIREMENT (EE) - Classic Plan | 6,127 | 4,480 | 5,520 | 4,087 | 5,383 | -2.5% | 31.7% |
| CALPERS-62 RETIREMENT (ER) | 662 | 1,324 | 1,861 | 1,713 | 1,896 | 1.9% | 10.7% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | = | - | = | - |
| OPEB EXPENSE | 4,649 | - | 5,520 | 4,800 | - | _ | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 98,137 | 106,218 | 135,020 | 108,914 | 140,336 | 3.9% | 28.9% |
| BOOKS & REF MATERIALS | | | 45 | | <u> </u> | | |
| POSTAGE | 37 | | 30 | <u> </u> | | <u> </u> | |
| | | | 75 | <u> </u> | - | | |
| PRINTING/ SCANNING SERVICES | 146 | 209 | 75 | | | | |
| OFFICE SUPPLY | - | - 21 | | - | - | <u>-</u> | - |
| GENERAL SUPPLY | - 27 | 21 | | | | | - |
| MEMBERSHIPS & DUES | 37 | 42 | 150 | 10,000 | 15 000 | | |
| MAPPING SERVICES | 20.404 | - 02 100 | 10,000 | 10,000 | 15,000 | 50.0% | 50.0% |
| ENGINEERING CONSULTANTS | 26,464 | 82,188 | 38,000 | 74,328 | 80,000 | 110.5% | 7.6% |
| DEVELOPER EXPENSES (NOT MCWD) | 109,066 | 92,980 | 90,000 | 104,477 | 105,000 | 16.7% | 0.5% |
| DEVELOPER EXPENSES - METERS | - | - | - | - | - | - | - |
| TOTAL DEPARTMENT EXPENSE | 135,750 | 175,439 | 138,375 | 188,805 | 200,000 | 44.5% | 5.9% |
| TOTAL EXPENSE | 233,887 | 281,657 | 273,395 | 297,719 | 340,336 | 24.5% | 14.3% |

| | | | | RUWAP | | | |
|--|-----------|-----------|-----------|------------------|-----------|---------------------------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | - | - | - | - | - | - | - |
| WAGES-ALLOCATED TO CAPITAL | - | - | - | - | - | - | |
| WAGE/BENEFITS TO OTHER CC PROJ | - | _ | - | | - | - | |
| OVERTIME | - | - | - | - | - | - | - |
| FICA - SS EXPENSE | - | - | - | - | - | - | - |
| FICA - MEDI EXPENSE | - | - | = | = | = | - | = |
| MEDICAL INSURANCE | - | - | - | - | - | - | = |
| DENTAL INSURANCE | - | - | - | = | - | - | = |
| VISION INSURANCE | - | - | - | - | - | - | - |
| WORKERS COMP. INSURANCE | - | - | - | - | - | - | - |
| LIFE INSURANCE EXPENSE | - | - | - | - | - | - | - |
| BOOTS BENEFIT | - | - | - | - | - | - | - |
| SUI EXPENSE | - | - | - | - | - | - | - |
| ETT EXPENSE | - | - | _ | - | - | - | - |
| DISABILITY PLAN | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (ER) - Classic Plan | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (EE) - Classic Plan | - | - | - | - | - | - | - |
| CALPERS-62 RETIREMENT (ER) | - | - | = | - | - | - | = |
| CALPERS-62 RETIREMENT (EE) | - | - | = | - | - | - | = |
| OPEB EXPENSE | - | - | = | - | - | - | = |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | _ | - | - | - | - | - | _ |
| | | | | | | | |
| BOOKS & REF MATERIALS | - | - | - | - | - | - | - |
| POSTAGE | _ | _ | _ | _ | _ | _ | |
| PRINTING/ SCANNING SERVICES | _ | _ | _ | _ | _ | _ | |
| OFFICE SUPPLY | _ | _ | _ | _ | _ | _ | |
| GENERAL SUPPLY | | | | | | | |
| MEMBERSHIPS & DUES | _ | _ | _ | | _ | _ | _ |
| MAPPING SERVICES | _ | _ | _ | _ | _ | _ | _ |
| ENGINEERING CONSULTANTS | _ | _ | _ | _ | _ | _ | _ |
| DEVELOPER EXPENSES (NOT MCWD) | _ | _ | _ | | _ | | _ |
| DEVELOPER EXPENSES - METERS | _ | _ | _ | | _ | | _ |
| DEVELOTER EN ENGES WILLERS | | | | | | · · · · · · · · · · · · · · · · · · · | |
| TOTAL DEPARTMENT EXPENSE | | _ | _ | - | _ | | _ |
| TO THE DELIVERATION OF LINE | _ | | | | | | |
| TOTAL EXPENSE | | _ | _ | | | | _ |

| | | | REGIONA | AL DESALINAT | ION PROJECT | | |
|--|-----------|-----------|-----------|------------------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | - | - | | | | | |
| WAGES-ALLOCATED TO CAPITAL | - | - | - | - | - | - | - |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | - | - | - | - |
| OVERTIME | - | - | - | - | - | = | - |
| FICA - SS EXPENSE | - | - | - | = | = | = | = |
| FICA - MEDI EXPENSE | - | - | - | = | = | = | = |
| MEDICAL INSURANCE | - | - | - | = | = | = | = |
| DENTAL INSURANCE | - | - | - | = | = | - | = |
| VISION INSURANCE | - | - | - | - | - | - | - |
| WORKERS COMP. INSURANCE | - | - | - | - | - | - | - |
| LIFE INSURANCE EXPENSE | - | - | - | - | - | - | - |
| BOOTS BENEFIT | - | - | - | - | - | - | - |
| SUI EXPENSE | - | - | - | - | - | - | - |
| ETT EXPENSE | - | - | - | - | - | - | - |
| DISABILITY PLAN | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (ER) - Classic Plan | - | - | - | - | - | - | - |
| CALPERS RETIREMENT (EE) - Classic Plan | - | - | - | - | - | - | - |
| CALPERS-62 RETIREMENT (ER) | - | - | - | - | - | - | - |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | - | - | - | - | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | - | - | - | - | - | - | - |
| | | | | | | | |
| BOOKS & REF MATERIALS | - | - | - | - | - | - | - |
| POSTAGE | - | - | - | - | - | - | - |
| PRINTING/ SCANNING SERVICES | - | - | - | - | - | - | - |
| OFFICE SUPPLY | - | - | - | - | - | - | - |
| GENERAL SUPPLY | | | | | | | |
| MEMBERSHIPS & DUES | - | - | - | - | - | _ | - |
| MAPPING SERVICES | - | - | - | - | - | - | - |
| ENGINEERING CONSULTANTS | - | = | - | - | - | - | - |
| DEVELOPER EXPENSES (NOT MCWD) | - | = | - | - | - | - | - |
| DEVELOPER EXPENSES - METERS | - | = | - | - | - | - | - |
| | | | | | | | |
| TOTAL DEPARTMENT EXPENSE | - | - | - | - | - | - | - |
| TOTAL EXPENSE | _ | | | | | | |

| | | | | TOTAL | | | |
|---|-----------|-----------|-----------|-----------|----------------|-------------|-------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| 7.0000111111111111111111111111111111111 | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | 71010712 | 7.0.07.12 | | | 7 7 11.0 7 2 2 | 70 01 11.02 | 70 01111102 |
| WAGES - ENG | 540,812 | 575,896 | 672,657 | 511,841 | 707,177 | 5.1% | 38.2% |
| WAGES-ALLOCATED TO CAPITAL | (95,146) | (48,677) | (80,000) | (37,269) | (45,000) | -100.0% | -100.0% |
| WAGE/BENEFITS TO OTHER CC PROJ | - | - | - | - | - | -100.0% | -100.0% |
| OVERTIME | - | 128 | 572 | - | 595 | 4.0% | 100.0% |
| FICA - SS EXPENSE | 29,707 | 31,280 | 38,046 | 25,346 | 41,034 | 7.9% | 61.9% |
| FICA - MEDI EXPENSE | 7,518 | 7,846 | 9,761 | 7,198 | 10,263 | 5.1% | 42.6% |
| MEDICAL INSURANCE | 88,237 | 82,831 | 139,752 | 75,840 | 126,901 | -9.2% | 67.3% |
| DENTAL INSURANCE | 4,814 | 3,910 | 5,801 | 3,093 | 5,370 | -7.4% | 73.6% |
| VISION INSURANCE | 1,020 | 1,100 | 1,239 | 989 | 1,238 | -0.1% | 25.2% |
| WORKERS COMP. INSURANCE | 3,918 | 4,199 | 6,838 | 5,100 | 7,160 | 4.7% | 40.4% |
| LIFE INSURANCE EXPENSE | 2,072 | 2,170 | 2,523 | 2,230 | 2,635 | 4.4% | 18.2% |
| BOOTS BENEFIT | 368 | 197 | 1,000 | 1,000 | 1,000 | 0.0% | 0.0% |
| SUI EXPENSE | 1,432 | 1,008 | 1,386 | 1,386 | 1,386 | 0.0% | 0.0% |
| ETT EXPENSE | 49 | 42 | 42 | 39 | 44 | 4.8% | 12.8% |
| DISABILITY PLAN | 2,194 | 2,216 | 1,852 | 1,632 | 1,946 | 5.1% | 19.2% |
| CALPERS RETIREMENT (ER) - Classic Plan | 49,047 | 50,188 | 65,387 | 49,652 | 78,777 | 20.5% | 58.7% |
| CALPERS RETIREMENT (EE) - Classic Plan | 33,170 | 29,948 | 36,801 | 27,062 | 38,448 | 4.5% | 42.1% |
| CALPERS-62 RETIREMENT (ER) | 5,094 | 10,422 | 12,405 | 11,946 | 13,544 | 9.2% | 13.4% |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | 27,642 | - | 36,800 | 32,000 | - | - | - |
| | | | | | | | |
| TOTAL SALARY & BENEFIT | 702,262 | 754,703 | 953,462 | 719,084 | 993,118 | 4.2% | 38.1% |
| | | | | | | | |
| BOOKS & REF MATERIALS | - | 129 | 300 | - | - | - | - |
| POSTAGE | 56 | - | 200 | - | - | - | - |
| PRINTING/ SCANNING SERVICES | 1,042 | 1,490 | 500 | - | - | - | - |
| OFFICE SUPPLY | - | - | 500 | | - | - | - |
| GENERAL SUPPLY | - | 149 | - | - | - | - | - |
| MEMBERSHIPS & DUES | 1,248 | 1,263 | 1,000 | - | - | - | - |
| MAPPING SERVICES | - | - | 37,000 | 37,000 | 50,000 | 35.1% | 35.1% |
| ENGINEERING CONSULTANTS | 364,549 | 534,923 | 195,000 | 289,590 | 297,000 | 52.3% | 2.6% |
| DEVELOPER EXPENSES (NOT MCWD) | 491,264 | 434,928 | 418,000 | 375,001 | 378,700 | -9.4% | 1.0% |
| DEVELOPER EXPENSES - METERS | 96,382 | 94,916 | 64,000 | 105,345 | 110,000 | 71.9% | 4.4% |
| TOTAL DEPARTMENT EXPENSE | 954,542 | 1,067,797 | 716,500 | 806,936 | 835,700 | 16.6% | 3.6% |
| TOTAL EXPENSE | 1,656,803 | 1,822,500 | 1,669,962 | 1,526,020 | 1,828,818 | 9.5% | 19.8% |

MARINA COAST WATER DISTRICT WATER RESOURCES BUDGET FOR FY 2018-2019

| | | | | MARINA WA | TER | | |
|--|--------------|-----------|-----------|-----------|-----------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| WAGES - ENG | | | 60,819 | 34,953 | 76,461 | 25.7% | 118.8% |
| WAGES-ALLOCATED TO CAPITAL | | | - | - | 70,401 | 25.770 | - |
| OVERTIME | | | | | | | |
| FICA - SS EXPENSE | _ | | 3,771 | 2,013 | 4,741 | 25.7% | 135.5% |
| FICA - MEDI EXPENSE | _ | _ | 882 | 471 | 1,109 | 25.7% | 135.5% |
| MEDICAL INSURANCE | - | _ | 14,927 | 6,357 | 20,859 | 39.7% | 228.2% |
| DENTAL INSURANCE | _ | _ | 578 | 217 | 855 | 47.9% | 293.5% |
| VISION INSURANCE | _ | | 116 | 54 | 157 | 35.3% | 191.1% |
| WORKERS COMP. INSURANCE | _ | _ | 544 | 350 | 683 | 25.6% | 95.4% |
| LIFE INSURANCE EXPENSE | _ | | 214 | 147 | 274 | 28.0% | 86.6% |
| UNIFORM BENEFIT | _ | | 80 | | 80 | 0.0% | - |
| BOOTS BENEFIT | _ | | 160 | | 160 | 0.0% | |
| SUI EXPENSE | _ | | 185 | _ | 185 | 0.0% | |
| ETT EXPENSE | _ | | 6 | | 6 | 0.0% | _ |
| DISABILITY PLAN | _ | | 41 | 107 | 79 | 92.7% | -26.0% |
| CALPERS RETIREMENT (ER) - Classic Plan | _ | | 6,404 | 5,264 | 7,643 | 19.3% | 45.2% |
| CALPERS RETIREMENT (EE) - Classic Plan | _ | _ | 3,604 | 2,602 | 3,748 | 4.0% | 44.0% |
| CALPERS-62 RETIREMENT (ER) | _ | _ | 869 | | 1,846 | 112.4% | - |
| CALPERS-62 RETIREMENT (EE) | - | _ | | _ | - | - | _ |
| OPEB EXPENSE | - | - | - | - | - | - | - |
| TOTAL SALARY & BENEFIT | - | - | 93,200 | 52,533 | 118,886 | 27.6% | 126.3% |
| DOOKS & DEFERDICE MATERIALS | | | 200 | 200 | 2.000 | 000.00/ | 000.00 |
| BOOKS & REFERNCE MATERIALS | - | - | 200 | 200 | 2,000 | 900.0% | 900.0% |
| MEMBERSHIPS & DUES | - | - | 600 | 600 | 600 | 0.0% | 0.0% |
| ENGINEERING CONSULTANTS | - | - | 400,000 | 244,202 | 544,462 | 36.1% | 123.0% |
| TOTAL DEPARTMENT EXPENSE | - | - | 400,800 | 245,002 | 547,062 | 36.5% | 123.3% |
| TOTAL EXPENSE | | | 494,000 | 297,535 | 665,948 | 34.8% | 123.8% |

MARINA COAST WATER DISTRICT WATER RESOURCES BUDGET FOR FY 2018-2019

| | | | | ORD WATER | ₹ | | |
|--|-----------|---------------|----------------|------------------|-----------------|-------------------|-------------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | | | | | |
| WAGES - ENG | - | - | 91,228 | 64,912 | 114,692 | 25.7% | 76.7% |
| WAGES-ALLOCATED TO CAPITAL | - | = | - | - | - | - | - |
| OVERTIME | - | = | - | = | - | - | - |
| FICA - SS EXPENSE | - | = | 5,656 | 3,740 | 7,111 | 25.7% | 90.2% |
| FICA - MEDI EXPENSE | - | = | 1,323 | 875 | 1,663 | 25.7% | 90.0% |
| MEDICAL INSURANCE | - | = | 22,390 | 11,660 | 31,289 | 39.7% | 168.4% |
| DENTAL INSURANCE | - | = | 867 | 405 | 1,282 | 47.9% | 216.7% |
| VISION INSURANCE | - | = | 173 | 100 | 235 | 35.8% | 135.8% |
| WORKERS COMP. INSURANCE | - | - | 815 | 648 | 1,025 | 25.8% | 58.2% |
| LIFE INSURANCE EXPENSE | - | - | 322 | 272 | 410 | 27.3% | 51.0% |
| UNIFORM BENEFIT | - | - | 120 | - | 120 | 0.0% | - |
| BOOTS BENEFIT | - | - | 240 | - | 240 | 0.0% | - |
| SUI EXPENSE | - | = | 277 | - | 277 | 0.0% | - |
| ETT EXPENSE | - | = | 8 | - | 8 | 0.0% | - |
| DISABILITY PLAN | - | - | 61 | 198 | 118 | 93.4% | -40.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | - | - | 9,605 | 9,776 | 11,465 | 19.4% | 17.3% |
| CALPERS RETIREMENT (EE) - Classic Plan | - | - | 5,406 | 4,832 | 5,622 | 4.0% | 16.4% |
| CALPERS-62 RETIREMENT (ER) | - | - | 1,304 | - | 2,768 | 112.3% | - |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | - | - | - | - | - | - | - |
| TOTAL SALARY & BENEFIT | - | - | 139,795 | 97,415 | 178,325 | 27.6% | 83.1% |
| BOOKS & REFERNCE MATERIALS | - | | 300 | 300 | 3,000 | 900.0% | 900.0% |
| MEMBERSHIPS & DUES | - | _ | 900 | 900 | 900 | 0.0% | 0.0% |
| ENGINEERING CONSULTANTS | - | - | 600,000 | 366,302 | 816,694 | 36.1% | 123.0% |
| TOTAL DEPARTMENT EXPENSE | - | - | 601,200 | 367,502 | 820,594 | 36.5% | 123.3% |
| TOTAL EXPENSE | - | _ | 740,995 | 464,918 | 998,919 | 34.8% | 114.9% |

MARINA COAST WATER DISTRICT WATER RESOURCES BUDGET FOR FY 2018-2019

| | | | | TOTAL | | | |
|--|--------------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | % CHANGE | % CHANGE |
| | | | 450.045 | | 101 150 | 25 70/ | 01.10 |
| WAGES - ENG | - | - | 152,047 | 99,864 | 191,153 | 25.7% | 91.4% |
| WAGES-ALLOCATED TO CAPITAL | - | - | - | - | - | - | - |
| OVERTIME | - | - | - | - | - | - | - |
| FICA - SS EXPENSE | - | - | 9,427 | 5,752 | 11,852 | 25.7% | 106.0% |
| FICA - MEDI EXPENSE | - | - | 2,205 | 1,346 | 2,772 | 25.7% | 106.0% |
| MEDICAL INSURANCE | - | - | 37,317 | 18,016 | 52,148 | 39.7% | 189.5% |
| DENTAL INSURANCE | - | - | 1,445 | 622 | 2,137 | 47.9% | 243.5% |
| VISION INSURANCE | - | - | 289 | 154 | 392 | 35.6% | 155.2% |
| WORKERS COMP. INSURANCE | - | - | 1,359 | 998 | 1,708 | 25.7% | 71.2% |
| LIFE INSURANCE EXPENSE | - | - | 536 | 418 | 684 | 27.6% | 63.5% |
| UNIFORM BENEFIT | - | - | 200 | - | 200 | | |
| BOOTS BENEFIT | - | - | 400 | - | 400 | 0.0% | - |
| SUI EXPENSE | - | - | 462 | - | 462 | 0.0% | - |
| ETT EXPENSE | - | - | 14 | - | 14 | 0.0% | - |
| DISABILITY PLAN | - | - | 102 | 304 | 197 | 93.1% | -35.3% |
| CALPERS RETIREMENT (ER) - Classic Plan | - | - | 16,009 | 15,040 | 19,108 | 19.4% | 27.0% |
| CALPERS RETIREMENT (EE) - Classic Plan | - | - | 9,010 | 7,434 | 9,370 | 4.0% | 26.0% |
| CALPERS-62 RETIREMENT (ER) | - | - | 2,173 | - | 4,614 | 112.3% | - |
| CALPERS-62 RETIREMENT (EE) | - | - | - | - | - | - | - |
| OPEB EXPENSE | - | - | - | - | - | - | - |
| TOTAL SALARY & BENEFIT | _ | - | 232,995 | 149,949 | 297,211 | 27.6% | 98.2% |
| TO THE SHEATH & DENETH | - | <u> </u> | - | - | - | 27.070 | 30.2/0 |
| BOOKS & REFERNCE MATERIALS | - | | 500 | 500 | 5,000 | 900.0% | 900.0% |
| MEMBERSHIPS & DUES | _ | _ | 1,500 | 1,500 | 1,500 | 0.0% | 0.0% |
| ENGINEERING CONSULTANTS | - | - | 1,000,000 | 610,504 | 1,361,156 | 36.1% | 123.0% |
| | | | | • | , , , | | |
| TOTAL DEPARTMENT EXPENSE | - | - | 1,002,000 | 612,504 | 1,367,656 | 36.5% | 123.3% |
| | | | | | | | |

MARINA COAST WATER DISTRICT CAPTITALIZED EQUIPMENT BUDGET FOR FY 2019-2020

| | | M | ARINA WATI | ER | | MARINA SEWER | | | | | |
|-------------------------|---------------------|---------------------|----------------------|------------------------|-----------------------|---------------------|---------------------|----------------------|------------------------|-----------------------|--|
| ACCOUNT NAME | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | 2018-2019 ESTIMATED | 2019-2020 APPROVED | 2016-2017 ACTUAL | 2017-2018 ACTUAL | 2018-2019 ADOPTED | 2018-2019 ESTIMATED | 2019-2020 APPROVED | |
| | | | | | | | | | | | |
| LABORATORY | - | - | - | - | | - | - | - | - | - | |
| NETWORK COMPUTER SYSTEM | 721 | 2,500 | 11,750 | - | 7,360 | 194 | 700 | 3,290 | - | 1,920 | |
| VEHICLES | 32,594 | 19,422 | - | - | 11,500 | 3,717 | 5,438 | - | - | 3,000 | |
| O&M EQUIPMENT | 3,381 | 8,616 | 22,541 | 22,000 | 137,080 | 910 | 2,412 | 22,339 | 22,000 | 171,300 | |
| TOTAL EXPENSE | 36,696 | 30,538 | 34,291 | 22,000 | 155,940 | 4,821 | 8,550 | 25,629 | 22,000 | 176,220 | |

| | | | ORD WATER | 3 | | ORD SEWER | | | | | |
|-------------------------|-----------|-----------|-----------|------------------|-----------------|-----------|-----------|-----------|------------------|-----------------|--|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | |
| | | | | | | | | | | | |
| LABORATORY | - | - | - | - | - | - | - | - | - | - | |
| NETWORK COMPUTER SYSTEM | 1,499 | 5,400 | 25,380 | - | 18,240 | 361 | 1,400 | 6,580 | - | 4,480 | |
| VEHICLES | 36,726 | 41,952 | - | - | 28,500 | 6,903 | 10,877 | - | - | 7,000 | |
| O&M EQUIPMENT | 7,022 | 25,032 | 48,689 | 48,000 | 391,920 | 1,691 | 16,626 | 48,296 | 48,296 | 224,700 | |
| TOTAL EXPENSE | 45.247 | 72.384 | 74.069 | 48.000 | 438.660 | 8.955 | 28.903 | 54.876 | 48.296 | 236,180 | |

| | | | | TOTAL | | | |
|-------------------------|-----------|-----------|-----------|------------------|-----------------|------------|------------|
| ACCOUNT NAME | 2016-2017 | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | BUD vs BUD | BUD vs EST |
| | ACTUAL | ACTUAL | ADOPTED | ESTIMATED | APPROVED | %CHANGE | % CHANGE |
| | | | | | | | |
| LABORATORY | - | - | - | - | - | 0.0% | 0.0% |
| NETWORK COMPUTER SYSTEM | 2,775 | 10,000 | 47,000 | - | 32,000 | -31.9% | 0.0% |
| VEHICLES | 79,940 | 77,689 | - | - | 50,000 | 0.0% | 0.0% |
| O&M EQUIPMENT | 13,004 | 52,686 | 141,865 | 140,296 | 925,000 | 552.0% | 0.0% |
| | | | | | | | |
| TOTAL EXPENSE | 95,719 | 140,375 | 188,865 | 140,296 | 1,007,000 | 433.2% | 617.8% |

| Network Computer System Human Resource Software File/AD Controller Server Replacement | 12,000 20,000 | 32,000 |
|---|------------------|---------|
| Vehicles Variance from Board Vehicle Replacement Policy @ \$100,000/year | | 50.000 |
| O&M Equipment | | , |
| (3) Hypo Tank Replacements | 40,000 | |
| East Garrison Double Wall Chemical Tank | 20,000 | |
| Vactor | 480,000 | |
| (2) Diesel Tank Replacements (Giggling & Booker) | 30,000 | |
| (5) Conductivity Analyzers (Wells 29,30,31,34,WG) | 40,000 | |
| (3) Standby Generators (2-Marina/1-Ord) | 250,000 | |
| Dump Truck | 65,000 | 925,000 |
| | | |

TOTAL

1,007,000

MARINA COAST WATER DISTRICT CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2019-2020

| Project No. | Project Name | | Am | ount | - | | | |
|-------------|---|---------------------------|----------|----------------------|---|--------------------|-----------------|-----------------|
| MW-0111 | Beach Road Pipeline | existing | \$ | 494,815 | | | | |
| MW-0302 | Crescent Ave Connector to Reservoir 2 | existing | \$ | 216,000 | | | | |
| MS-0143 | Replace Lift Station No. 6 (Crescent) | existing | \$ | 700,000 | | | | |
| OW-0206 | Inter-Garrison Road Pipeline Up-Sizing | East Garrison | \$ | 650,000 | | | | |
| OW-0193 | Imjin Parkway Pipeline, Resv. Rd to Abrams Dr | existing | \$ | 800,000 | | | | |
| OW-0202 | South Boundary Road Pipeline | DRO and Monterey | \$ | 2,660,000 | | | | |
| OW-0306 | D-Zone Booster Pump Replacement | existing | \$ | 80,000 | | | | |
| OS-0147 | Ord Village LS & Force Main Improvements | existing | \$ | 2,500,000 | | | | |
| OS-0205 | Imjin Lift Station Improvements - Phase 1 | East Garrison and UCMBEST | \$ | 675,000 | | | | |
| OS-0152 | Hatten, Booker Neeson LS Improvements | existing | \$ | 525,000 | | | | |
| GW-0112 | A1 & A2 Zone Tanks& B/C Booster Station | Ord & Marina | \$ | 3,644,720 | | | | |
| GW-0305 | Calif. Ave & Imjin Pkwy Pipeline - Abrams to Marina Heights | Ord & Marina | \$ | 200,000 | | | | |
| GW-0307 | Intertie Meter Replacement | existing | \$ | 81,000 | | | | |
| GS-0200 | Odor Control Project | Ord & Marina | \$ | 120,000 | | | | |
| WD-0106 | Ord Remodel, Demolition and Rehab | existing - District Wide | \$ | 520,000 | | | | |
| RW-0306 | RUWAP - Imjin Pkwy Reservation Rd to Abrams Dr | FORA | \$ | 885,000 | | | | |
| RW-0174 | RUWAP - Distribution System | SRF | \$ | 11,239,582 | | | | |
| RD-0101 | Regional Desal | | \$ | - | | | | |
| | | Total: | \$ | 25,991,117 | | | | |
| | Summary by Cost Center | | | | | | | |
| | 01 - Marina Water | | ۲. | 2 444 625 | | Existing | | |
| | 02 - Marina Water 02 - Marina Sewer | | \$ \$ | 2,111,625 778,400 | | | | |
| | 03 - Ft Ord Water | | \$ | 7,125,710 | | | | |
| | 04 - Ft Ord Sewer | | \$ | 3,850,800 | | \$ \$ 3,175,800 | \$ 3,175,800 \$ | \$ 3,175,800 \$ |
| | 05 - Recycled Water | | \$ | 12,124,582 | | | \$ | \$: |
| | | Total: | \$ | 25,991,117 | | \$ \$ 7,595,545 | \$ 7,595,545 \$ | \$ 7,595,545 \$ |

Project: Beach Road Pipeline

Project No: MW-0111
Cost Center Marina Water

Project Description

This project entails the construction of a new 12" parallel pvc pipeline in Beach Road from De Forest Road to Del Monte Blvd.

Project Justification

The pipeline is needed to improve reliability for existing fire flow deficiencies in Central Marina.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | 70,000 | | | | | | 70,000 |
| Internal Services | | 14,815 | | | | | | 14,815 |
| Construction | | | | | | | | |
| External Services | 0 | 400,000 | | | | | | 400,000 |
| Internal Services | 0 | 10,000 | | | | | | 10,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | | | | | |
| | | | | | | | | 0 |
| Estimated Cost By Fiscal Year | 0 | 494,815 | 0 | 0 | C | 0 | 0 | 494,815 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water | | 100% | 0 | 494,815 | 0 | 0 | 0 | 0 | 0 | 494,815 |
| 03 - Ft Ord Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding E | By Fiscal Year | 0 | 494,815 | 0 | 0 | 0 | 0 | 0 | 494,815 |

| Estimated Project Expend | ditures for F | Y 19/20: | | | | Budget | | Special Notes | | | |
|--------------------------------|---|-------------------------|-----------------|-----------------|--|---|---|-------------------|------------------------|-------|--|
| "Class "2" Cost Opinion: | Estimated | Range varies (-10% | →+25%) " | | | | | | | | |
| Project: Beach Road Pipe | eline | | | | | | | | | | |
| | | | | | | | | | | | |
| 1- Design & Planning Costs | | | | | | | | | | | |
| l. | nternal Serv | ices : MCWD Staff til | ne (Eng, O& | M,Finances) | \$ | 14,815 | | Manage contrac | <u>t</u> | | |
| | | | | | | | | | | | |
| <u>E</u> | External Services: (Attorneys, Consultants) | | | | \$ | 70,000 | | Design | | | |
| | | | | | | | | | | | |
| Total Design & Planning (| Cost: | | | | \$ | 84,815 | | | | | |
| | | | | | | | | | | | |
| 2- Construction & Installation | on Cootes | | | | | | | | | | |
| | | ices : MCWD Staff ti | no (Eng. O8 | M Einancos) | \$ | 10,000 | | Project/Construc | ction Management | | |
| " | illerriai Serv | ICES . MICWID Stall til | ile (Elig, Oa | ivi,Filialices) | Ψ | 10,000 | | F10ject/Construc | lion Managemen | | |
| | External Serv | vices: (Contractors) | | | \$ | 400,000 | | Construction Co | L ntract(Labor/Mate | rial) | |
| | zatornai cor | Vicco. (Contractors) | | | | 100,000 | | CONOLI GOLIOTI CO | TH GOL(EGDO) / WGLO | nai) | |
| Total Construction & Inst | tallation Cos | sts: | | | \$ | 410,000 | | | | | |
| | | | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , | | | | |
| | | | | | | | | | | | |
| Property / Easement Acquis | sition: NA | | | | | | | | | | |
| | | | | | | | | | | | |

Project: Crescent Avenue Connector to Reservoir 2

Project No: MW-0302
Cost Center Marina Water

Project Description

This project entails the construction of a new 12" pvc pipeline From Reservoir 2 to Crescent Avenue.

Project Justification

The pipeline is needed to improve reliability for existing fire flow deficiencies in Central Marina.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | C |
| Internal Services | | | | | | | | C |
| Design | | | | | | | | |
| External Services | | 40,000 | | | | | | 40,000 |
| Internal Services | | 6,000 | | | | | | 6,000 |
| Construction | | | | | | | | |
| External Services | 0 | 160,000 | | | | | | 160,000 |
| Internal Services | 0 | 10,000 | | | | | | 10,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | C |
| Other Project Costs | | | | | | | | · |
| | | | | | | | | C |
| Estimated Cost By Fiscal Year | 0 | 216,000 | 0 | 0 | 0 | 0 | 0 | 216,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water | | 100% | 0 | 216,000 | 0 | 0 | 0 | 0 | 0 | 216,000 |
| 03 - Ft Ord Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding E | By Fiscal Year | 0 | 216,000 | 0 | 0 | 0 | 0 | 0 | 216,000 |

| Estimated Project Expen | ditures for F | FY 19/20: | | | | Budget | Special Notes | | | |
|--------------------------------|--|-----------------------|------------------------|-------------|----|---------|---------------------------------|-------------------|-------|--|
| | Class "3" Cost Opinion: Estimated Range varies (-20%-) | | >+ 35%)" | | | | | | | |
| Crescent Avenue Connec | rescent Avenue Connector to Reservoir 2 | | | | | | | | | |
| | | | | | | | | | | |
| 1- Design & Planning Cost | | | | | | | | | | |
| | Internal Serv | ices : MCWD Staff ti | me (Eng, O& | M,Finances) | \$ | 6,000 | Manage contrac | t | | |
| | | | | | | | | | | |
| | External Ser | vices: (Attorneys, Co | nsultants) | | \$ | 40,000 | Design | | | |
| | | | | | | | | | | |
| Total Design & Planning | Cost: | | | | \$ | 46,000 | | | | |
| | | | | | | | | | | |
| | _ | | | | | | | | | |
| 2- Construction & Installation | | 1101117 01 (11) | | | | 10.000 | | | | |
| | Internal Serv | ices : MCWD Staff ti | me (Eng, O& | M,Finances) | \$ | 10,000 | Project/Construction Management | | | |
| | | <u> </u> | | | | 100.000 | 0 1 11 0 | | . 1) | |
| | External Serv | vices: (Contractors) | | | \$ | 160,000 | Construction Co | ntract(Labor/Mate | rial) | |
| T 1 1 0 1 1 1 1 1 1 | | • | | | | 470.000 | | | | |
| Total Construction & Inst | tallation Cos | StS: | | | Þ | 170,000 | | | | |
| | | | | | _ | | | | | |
| Draparty / Eggament Aggu | Described Francisco Applications NA | | | | | | | | | |
| Property / Easement Acqui | ISILION: INA | | | | | | | | | |
| | | | | | | | | | | |

Project: Replace Lift Station No. 6 (Crescent)

Project No: MS-0143
Cost Center Marina Sewer

Project Description

Located on Crescent Drive in Central Marina, this project will replace the current sanitary sewer lift station (LS) with a concrete below-grade wet-well/dual submersible pump/valve vault LS facility.

A back-up generator, new electrical service, and electrical code up-grades are included to ensure reliable service.

Project Justification

This project is needed because the existing LS is beyond its' useful life. In order to maintain operation, the facility requires frequent attention and and specially trained personnel to enter (confined space). Replacement of this facility will result in lower operational expenses.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | 2,000 | | | | | | 2,000 |
| Design | | | | | | | | |
| External Services | | 80,000 | | | | | | 80,000 |
| Internal Services | | 8,000 | | | | | | 8,000 |
| Construction | | | | | | | | |
| External Services | 0 | 600,000 | | | | | | 600,000 |
| Internal Services | 0 | 10,000 | | | | | | 10,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | · | | | | | | | |
| | | | | | | | | 0 |
| Estimated Cost By Fiscal Year | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 02 - Marina Sewer | | 100% | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| 04 - Ft Ord Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding E | By Fiscal Year | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |

| Estimated Project Expenditures for FY 19/20: | | | Budget | Special Notes | | | |
|---|---------------------|----------|---------|---------------------------------------|-----------------|----------|--|
| "Class "2" Cost Opinion: Estimated Range varies (-10% | →+25%)" | | | | | | |
| Replace Lift Station Number 6 (Crescent) | | | | | | | |
| | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | |
| Internal Services : MCWD Staff ti | me (Eng, O&M,Finan | nces) \$ | 10,000 | Manage contrac | t | | |
| | | | | | | | |
| External Services: (Attorneys, Co | nsultants) | - \$ | 80,000 | Design | | | |
| | | | | | | | |
| Total Design & Planning Cost: | | \$ | 90,000 | | | | |
| | | | | | | | |
| O Construction & Installation Contac | | | | | | | |
| 2- Construction & Installation Costs: Internal Services : MCWD Staff ti | ma /Eng. OVM Finan | nces) \$ | 10,000 | Drojoot/Constru | tion Managaman | | |
| internal Services : MCWD Stall ti | Ine (Eng, Oaw,Finan | ices) p | 10,000 | Project/Construc | ction Managemen | <u>.</u> | |
| External Services: (Contractors) | | \$ | 600,000 | Construction Contract(Labor/Material) | | | |
| Zindi indi Gol indigol (Golini dolo) | | | 200,000 | 0011041141041011100 | | | |
| Total Construction & Installation Costs: | | \$ | 610,000 | | | | |
| | | | | | | | |
| | | | | | | | |
| Property / Easement Acquisition: NA | | | | | | | |
| | | | | | | | |

Project: Inter-Garrison Road Pipeline Up-Sizing

Project No: OW-0206

Cost Center Ord Community Water

Project Description

This project entails the construction of approximately 1700-LF of 18-inch potable water pipeline in InterGarrison Road between Abrahms Drive and East Garrison to replace the existing 12-inch main. This will allow the District to meet commercial zone fire flows in East Garrison prior to building a B-Zone reservoir.

Project Justification

The East Garrison Developer has completed construction of the Phase 3 infrastructure and is building homes in the area. Commercial development will begin this fiscal year.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | 45,000 | | | | | | | 45,000 |
| Internal Services | 5,000 | | | | | | | 5,000 |
| Construction | | | | | | | | |
| External Services | | 635,000 | | | | | | 635,000 |
| Internal Services | | 15,000 | | | | | | 15,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | · | | | | |
| | | | | · | | | | 0 |
| Estimated Cost By Fiscal Y | 'ear 50,000 | 650,000 | 0 | 0 | C | | 0 | 700,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 100% | 51,000 | 650,000 | 0 | 0 | 0 | 0 | 0 | 701,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding E | By Fiscal Year | 51,000 | 650,000 | 0 | 0 | 0 | 0 | 0 | 701,000 |

| Estimated Project Expenditures for FY 19/20: | | | Budget | Special Notes | | | |
|---|----------------------|--------|---------|----------------|---|--|---|
| "Class "2" Cost Opinion: Estimated Range varies (-10% | →+25%)" | | | | | | |
| Project: Inter-Garrison Road Pipeline Up-sizing | | | | | | | |
| | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | |
| Internal Services : MCWD Staff to | me (Eng, O&M,Finance | es) \$ | - | Manage contrac | t | | |
| | | | | | | | |
| External Services: (Attorneys, Co | nsultants) | \$ | - | Design | | | · |
| | | | | | | | |
| Total Design & Planning Cost: | | \$ | - | | | | |
| | | | | | | | |
| | | | | | | | |
| 2- Construction & Installation Costs: | | | | | | | |
| Internal Services : MCWD Staff ti | me (Eng, O&M,Finance | es) \$ | 15,000 | Const. Mgt | | | |
| | | | | | | | |
| External Services: (Contractors) | | \$ | 635,000 | Construction | | | |
| | | | | | | | |
| Total Construction & Installation Costs: | | \$ | 650,000 | | | | |
| | | | | | | | |
| | | | | | | | |
| Property / Easement Acquisition: In ROW | | | | | | | |
| | | | | | | | |

Project: Imjin Parkway Pipeline, Reservation Rd to Abrams Drive

Project No: OW-0193

Cost Center Ord Community Water

Project Description

This project entails the construction of approximately 2,800-LF of 12-inch PVC potable water pipeline in Imjin Parkway to improve connectivity within the B-Zone.

Project Justification

This project is sequenced to coincide with the City of Marina Project to widen Imjin Parkway.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | 46,000 | | | | | | | 46,000 |
| Internal Services | 5,000 | | | | | | | 5,000 |
| Construction | | | | | | | | |
| External Services | | 780,000 | | | | | | 780,000 |
| Internal Services | | 20,000 | | | | | | 20,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | | | | | |
| | | | | | | | | 0 |
| Estimated Cost By Fiscal Year | 51,000 | 800,000 | 0 | 0 | 0 | 0 | 0 | 851,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 100% | 51,000 | 800,000 | 0 | 0 | 0 | 0 | 0 | 851,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 51,000 | 800,000 | 0 | 0 | 0 | 0 | 0 | 851,000 |

| Estimated Project Expenditures for FY 19/20 | 0: | | Budg | t | Special Notes | | | |
|---|--------------------------|-------------|--------|------|-----------------|---|--|--|
| "Class "2" Cost Opinion: Estimated Range | varies (-10%→+25%)" | | | - | | | | |
| Project: Imjin Parkway Pipeline, Reservatio | | | | | | | | |
| | | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | | |
| Internal Services : M | ICWD Staff time (Eng, O& | M,Finances) | \$ | - | Manage contract | t | | |
| | | | | | | | | |
| External Services: (A | Attorneys, Consultants) | | \$ | - | Design | | | |
| | | | | | | | | |
| Total Design & Planning Cost: | | | \$ | - | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 2- Construction & Installation Costs: | | | • | | | | | |
| Internal Services : M | ICWD Staff time (Eng, O& | M,Finances) | \$ 2 | ,000 | Const. Mgt | | | |
| | | | | 200 | ļ | | | |
| External Services: (0 | Contractors) | | \$ 780 | ,000 | Construction | | | |
| | | | | 200 | | | | |
| Total Construction & Installation Costs: | | | \$ 80 | ,000 | | | | |
| | | | | | | | | |
| Droporty / Eggerant Application In DOM | | | | | | | | |
| Property / Easement Acquisition: In ROW | | | | | | | | |
| | | | | | | | | |

Project: South Boundary Road Pipeline

Project No: OW-0202

Cost Center Ord Community Water

Project Description

This project entails the construction of approximately 7,300-LF of 24-inch potable water pipeline in South Boundary Road to serve Del Rey Oaks and Monterey.

Project Justification

This project is sequenced to coincide with the FORA project to widen South Boundary Road.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|-----------|----------|----------|----------|----------|-----------|-----------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | 37,000 | | | | | | | 37,000 |
| Internal Services | 3,000 | | | | | | | 3,000 |
| Design | | | | | | | | |
| External Services | | 150,000 | | | | | | 150,000 |
| Internal Services | | 10,000 | | | | | | 10,000 |
| Construction | | | | | | | | |
| External Services | | 2,460,000 | | | | | | 2,460,000 |
| Internal Services | | 40,000 | | | | | | 40,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | | | | · | |
| | | | | · | | | · | 0 |
| Estimated Cost By Fiscal Year | 40,000 | 2,660,000 | 0 | 0 | 0 | 0 | 0 | 2,700,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|-----------|----------|----------|----------|----------|-----------|-----------|
| 01 - Marina Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 100% | 40,000 | 2,660,000 | 0 | 0 | 0 | 0 | 0 | 2,700,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 40,000 | 2,660,000 | 0 | 0 | 0 | 0 | 0 | 2,700,000 |

| Estimated Project Expenditures for FY 19/20: | | | Budget | Special Notes | | | |
|--|---------------------|------------|-----------|-------------------|----------------|--|--|
| "Class "4" Cost Opinion: Estimated Range varies (-30% | →+50%)" | | | | | | |
| Project: South Boundary Road Pipeline | | | | | | | |
| | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | |
| Internal Services : MCWD Staff ti | me (Eng, O&M,Fin | nances) \$ | 10,000 | Coordinate cont | racts | | |
| | | | | | | | |
| External Services: (Attorneys, Co | nsultants) | \$ | 150,000 | Contract with roa | adway designer | | |
| | | | | | | | |
| Total Design & Planning Cost: | | \$ | 160,000 | | | | |
| | | | | | | | |
| 2. Construction 9. Installation Costs | | | | | | | |
| 2- Construction & Installation Costs: Internal Services : MCWD Staff ti | ma (Eng. OVM Fin | nances) \$ | 40,000 | Const Mat | | | |
| Internal Services : MCVVD Stall ti | ine (Eng, O&ivi,Fin | iances) \$ | 40,000 | Const. Mgt | | | |
| External Services: (Contractors) | | - \$ | 2,460,000 | Construction | | | |
| ZAGINGI GGINI GGIN | | | 2,:00,000 | 00110414041011 | | | |
| Total Construction & Installation Costs: | | \$ | 2,500,000 | | | | |
| | | | | | | | |
| | | | | | | | |
| Property / Easement Acquisition: FORA ROW | | | | | | | |
| | | | | | | | |

Project: D-Zone Booster Pump Replacement

Project No: OW-0306

Cost Center Ord Community Water

Project Description

Replace one undersized D-Zone booster pump with a larger pump, new motor and motor control center.

Project Justification

Currently one of the D-Zone pumps is undersized and near the end of its usefule life. Replacing it with a larger pump and motor will also extend the life of the other existing pump. The motor control center is also in need of replacement.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|--------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | 0 | | | | | | 0 |
| Construction | | | | | | | | |
| External Services | | 65,000 | | | | | | 65,000 |
| Internal Services | | 15,000 | | | | | | 15,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | | · | | | · |
| | | | | | · | | | 0 |
| Estimated Cost By Fiscal Year | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|--------|
| 01 - Marina Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 100% | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |

| Estimated Project Expenditures for FY 19/20: | | | Bu | ıdget | Special Notes | | | |
|---|----------------|-------------|----|--------|-------------------|----------------|--|--|
| "Class "2" Cost Opinion: Estimated Range varies (-10% | 5→+25%)" | | | | | | | |
| Project: D-Zone Booster Pump Replacement | | | | | | | | |
| | | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | | |
| Internal Services : MCWD Staff to | ime (Eng, O&M, | l,Finances) | \$ | - | Coordinate conti | racts | | |
| | | | | | | | | |
| External Services: (Attorneys, Co | onsultants) | | \$ | - | Contract with roa | adway designer | | |
| | | | | | | | | |
| Total Design & Planning Cost: | | | \$ | - | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 2- Construction & Installation Costs: | | | | | | | | |
| Internal Services : MCWD Staff ti | ime (Eng, O&M, | l,Finances) | \$ | 15,000 | Const. Mgt | | | |
| | | | | | | | | |
| External Services: (Contractors) | | | \$ | 65,000 | Construction | | | |
| | | | | | | | | |
| Total Construction & Installation Costs: | | | \$ | 80,000 | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Property / Easement Acquisition: Existing Easement | | | | | | | | |
| | | | | | | | | |

Project: Ord Village LS & Force Main Improvements

Project Number: OS-0147

Cost Center: Ord Community Sewer

Project Description

This project includes reconstructing a the force main in a new alignment and relocating the existing lift station to a location east of Highway 1.

Project Justification:

The exisiting lift station & force main has burst many times causing spills and necessitating point repairs. The existing lift station, located west of Highway 1 use to be on Army controlled land that was transferred to the CA State Parks and is now considered environmentally sensitive land. Additionally, relocating the lift station will eliminate two Highway 1 pipeline crossings.

The existing pumps were replaced with Flygt pumps in 2016.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|-----------|----------|----------|----------|----------|-----------|-----------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | 5,000 | 22,000 | | | | | | 27,000 |
| Internal Services | 1,000 | 1,000 | | | | | | 2,000 |
| Design | | | | | | | | |
| External Services | 37,000 | 193,000 | | | | | | 230,000 |
| Internal Services | 2,000 | 14,000 | | | | | | 16,000 |
| Construction | | | | | | | | |
| External Services | | 2,240,000 | 0 | | | | | 2,240,000 |
| Internal Services | | 30,000 | 0 | | | | | 30,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | • | | · | | | |
| | | | • | | · | | | 0 |
| Estimated Cost By Fiscal Year | 45,000 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 2,545,000 |

| Project Funding / Cost Centers | G L Code | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|-----------|----------|----------|----------|----------|-----------|-----------|
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 04 - Ft Ord Sewer | | 100% | 45,000 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 2,545,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 45,000 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 2,545,000 |

| Estimated Project Expenditures for FY 19/20: | | | | Budget | | Special Notes | | | | |
|---|-----------------|-------------|----|-----------|---|------------------|-----------------------|---------------------------------|----------|---|
| "Class "4" Cost Opinion: Estimated Range varies (-30% | →+50%) " | | | | | | | | | |
| Project: Ord Village LS & Force Main Improvements | | | | | | | | | | |
| | | | | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | | | | |
| Internal Services : MCWD Staff ti | me (Eng, O& | M,Finances) | \$ | 15,000 | | Coordinate Cont | racts and permitti | ng | | |
| | | | | | | | | | | |
| External Services: (Attorneys, Co | nsultants) | | \$ | 215,000 | | Design, environr | mental clearance | and easements | | |
| | | | | | | | | | | |
| Total Design & Planning Cost: | | | \$ | 230,000 | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 2- Construction & Installation Costs: | /F 00 | N4 E: \ | Φ. | 00.000 | | D : 1/0 1 | C DA | | | |
| Internal Services : MCWD Staff til | me (Eng, O& | w,Finances) | Þ | 30,000 | | Project/Construc | ction Management | | | |
| External Services: (Contractors) | | | \$ | 2,240,000 | | Construction Co | I ntract, Manageme | <u>l</u> ent, Testing and Ir | spection | |
| | | | | | | | | | · | |
| Total Construction & Installation Costs: | | | \$ | 2,270,000 | | | | | | |
| | | · | | | · | | | | | · |
| | | | | | | | | | | |
| Property / Easement Acquisition: Lift Station Easement from | n City of Seas | side | | | | | | | | |
| | | · | | · | | | | | | |

Project: Imjin LS & Force Main Improvements - Phase I

Project Number: OS-0205

Cost Center: Ord Community Sewer

Project Description

The first phase of this project includes constructing another wetwell, installing two Flygt pumps with all accessories and appurtenances and space to add a third pump. The second Phase will be to install the third pump and replace the forcemain in conjunction with the Imjin Road widening project.

Project Justification:

The exisitng lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | 36,000 | 4,000 | | | | | | 40,000 |
| Internal Services | 4,000 | 1,000 | | | | | | 5,000 |
| Construction | | | | | | | | |
| External Services | | 640,000 | | | | | | 640,000 |
| Internal Services | | 30,000 | | | | | | 30,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | · | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 40,000 | 675,000 | 0 | 0 | 0 | 0 | 0 | 715,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 04 - Ft Ord Sewer | | 100% | 40,000 | 675,000 | 0 | 0 | 0 | 0 | 0 | 715,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 40,000 | 675,000 | 0 | 0 | 0 | 0 | 0 | 715,000 |

| Estimated Project Exper | nditures for I | FY 19/20: | | | | Budget | Special Notes | | | | |
|--------------------------------|----------------|-----------------------|-------------|-------------|----|---------|-------------------|------------------------|-----------------|---|--|
| "Class "2" Cost Opinion | : Estimated | Range varies (-10% | →+25%)" | | | | | | | | |
| Project: Imjin LS & Force | e Main Impro | ovements - Phase I | | | | | | | | | |
| | | | | | | | | | | | |
| 1- Design & Planning Cos | | | | | | | | | | | |
| | Internal Serv | ices : MCWD Staff ti | me (Eng, O& | M,Finances) | \$ | 1,000 | Master plan integ | gration, scope, co | nceptual design | | |
| | | | | | | | | | | | |
| | External Ser | vices: (Attorneys, Co | nsultants) | | \$ | 4,000 | commencing de | sign/ plans prepar | ation | | |
| | | | | | | | | | | | |
| Total Design & Planning | Cost: | | | | \$ | 5,000 | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 2- Construction & Installat | | . MOMB OF RE | /E 00 | M.E. / | Φ. | 00.000 | D : 1/0 1 | (; NA | | | |
| | Internal Serv | ices : MCWD Staff ti | me (Eng, O& | M,Finances) | \$ | 30,000 | Project/Construc | ction Management | <u> </u> | | |
| | External Con | vices: (Contractors) | | | ¢. | 640,000 | Construction Co | L ntract(Labor/Mate | rio!\ | | |
| | External Ser | T | | | φ | 640,000 | Construction Co | Titraci(Labor/Mate | riai) | | |
| Total Construction & Ins | tallation Co | ete: | | | ¢ | 670,000 | | | | | |
| Total Collettuction & Ills | Stanation Co | 313. | | | Ψ | 070,000 | | | | | |
| | | | | | | | | | | | |
| Property / Easement Acqu | uisition: | | | | | | | | | | |
| - reports / Labornont / toqu | | | | | | | | | | | |
| L | | I | l | | | | | | | I | |

Project: Hatten, Booker, Neeson LS Improvements

Project Number: OS-0152

Cost Center: Ord Community Sewer

Project Description

Replacement of Hatten, Booker and Neeson wastewater lift stations.

Hatten and Neeson Lift Stations will be replaced in 2018/19. Booker will be addressed in later years.

Project Justification:

The existing lift stations are reaching the end of their service life. Capacity increases are not required.

| PROJECT COSTS: | FY | / 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|------------------|---------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | | |
| Planning | | | | | | | | | |
| External Services | | | | | | | | | 0 |
| Internal Services | | | | | | | | | 0 |
| Design | | | | | | | | | |
| External Services | | | 50,000 | | | | | 30,000 | 80,000 |
| Internal Services | | | 5,000 | | | | | 3,000 | 8,000 |
| Construction | | | | | | | | | |
| External Services | - | | 460,000 | | | | | 362,000 | 822,000 |
| Internal Services | | | 10,000 | | | | | 5,000 | 15,000 |
| Property Easement / Acquisitions | | | | | | | | | 0 |
| | | | | | | | | | |
| Other Project Costs | · | | | | · | · | | | 0 |
| | | | | | | | | | |
| Estimated Cos | t By Fiscal Year | 0 | 525,000 | 0 | 0 | 0 | 0 | 400,000 | 925,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 04 - Ft Ord Sewer | | 100% | 0 | 525,000 | 0 | 0 | 0 | 0 | 400,000 | 925,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 0 | 525,000 | 0 | 0 | 0 | 0 | 400,000 | 925,000 |

| Estimated Project Expenditure | | | | | E | Budget | Special Notes | | | |
|--|------------|----------------------|---|-------------|----|---|------------------|---|-------------|--|
| "Class "2" Cost Opinion: Estin | mated R | ange varies (-10% | →+25%) " | | | | | | | |
| Project: Hatten, Booker, Neeso | on LS In | nprovements | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | | | | |
| Extern | nal Servi | ces: (Attorneys, Co | nsultants) | | \$ | 50,000 | Design Plans & | Specs | | |
| = | | | , | | - | 22,222 | | | | |
| Total Design & Planning Cost: | t: | | | | \$ | 55,000 | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 2- Construction & Installation Co | | MOMB OF RE | /F 00 | N.4.E. | Φ. | 40.000 | D : 1/0 1 | t: N4 | " " | |
| Interna | nal Servic | ces : MCWD Staff tir | ne (Eng, O& | M,Finances) | \$ | 10,000 | Project/Construc | tion Management | /Inspection | |
| Extern | nal Servi | ces: (Contractors) | | | \$ | 460,000 | Construction Co | ntract(Labor/Mate | rial) | |
| | | (| | | - | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | , | - / | |
| Total Construction & Installati | ion Cost | ts: | | | \$ | 470,000 | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Property / Easement Acquisition: | n: NA | | | | | | | | | |
| | | | | | | | | | | |

Project: A1 & A2 Zone Tanks & B/C Booster Station

Project Number: GW-0112

Cost Center: Ord Community Water; Marina Water

Project Description

Two A-Zone storage tanks with a total usable storage capacity of 3.2 Million Gallons, B-Zone and C-Zone Booster Pump Station, and associated piping and facilities. The project location is on the CSUMB main campus northwest of the interesection of Inter-Garrison Rd and 6th Ave. CSUMB will require architectural treatments not to exceed 10% of the cost of the tanks and buildings. Tank construction is assumed to be steel. A prestressed concrete tank would entail a 33% increase in cost.

Project Justification

The District has minimal "A" Zone storage capacity. The A1/A2 Zone Tanks are to provide operational, fire, and emergency water storage for Zone A in the Ord Community and Central Marina.
The B and C booster pumps will pump water from the A zone tanks to Zones B and C. The facilities currently serving these functions are over sixty years old and are approaching the end of their useful life.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--|----------|-----------|-----------|-----------|----------|----------|-----------|------------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | 36,000 | 125,000 | | | | | | 161,000 |
| Internal Services | 4,000 | 14,000 | | | | | | 18,000 |
| Design | | | | | | | | |
| External Services | | 250,720 | 30,000 | 30,000 | | | | 310,720 |
| Internal Services | | 25,000 | 5,000 | 10,000 | | | | 40,000 |
| Construction | | | | | | | | |
| External Services | | 3,200,000 | 3,200,000 | 3,300,000 | | | | 9,700,000 |
| Internal Services | | 30,000 | 30,000 | 30,000 | | | | 90,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| Property rights have been paid for through a settelment agreement with CSL | IMB | | | | | | | |
| Other Project Costs | | | · | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 40,000 | 3,644,720 | 3,265,000 | 3,370,000 | 0 | 0 | 0 | 10,319,720 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|-----------|-----------|-----------|----------|----------|-----------|------------|
| 01 - Marina Water | | 32% | 12,800 | 1,166,310 | 1,044,800 | 1,078,400 | 0 | 0 | 0 | 3,302,310 |
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 68% | 27,200 | 2,478,410 | 2,220,200 | 2,291,600 | 0 | 0 | 0 | 7,017,410 |
| 04 - Ft Ord Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 40,000 | 3,644,720 | 3,265,000 | 3,370,000 | 0 | 0 | 0 | 10,319,720 |

| Estimated Project Exper | ditures for F | FY 19/20: | | Budget | | | | Special Notes | | | | |
|--------------------------------|------------------|-------------------------|-----------------------|--------|--------|----------|-----------|----------------------|-------------------------|--------------------|--|--|
| "Class "4" Cost Opinion | : Estimated | Range varies (-30% | >+50%)" | | | | | | | | | |
| A1 & A2 Zone Tanks & | & B/C Booste | er Pump Station | | | | | | | | | | |
| | | | | | | | | | | | | |
| 1- Design Planning Costs: | | | | | | | | | | | | |
| | Internal Servio | ces: MCWD Staff Time | (Eng. O&M, F | \$ | 4,000 | \$ | 39,000 | Civil Design, Archit | ecture & Permitting | g | | |
| | | | | | | | | | | | | |
| | External Servi | ces: (Attorney, Consult | ants) | \$ | 36,000 | \$ | 375,720 | Survey & Mapping | , CEQA & Civil Desig | gn | | |
| | | | | | | | | | | | | |
| Total Design and Planning C | ost: | | | \$ | 40,000 | \$ | 414,720 | | | | | |
| | | | | | | | | | | | | |
| 2- Construction & Installation | | | | | | _ | 00.000 | | | | | |
| | Internal Service | ces: MCWD Staff Time | (Eng. O&M, F | ļ \$ | - | \$ | 30,000 | Construction Awar | d, Management & | Oversight | | |
| | Futamal Cami | ces: (Contractors) | | , | | ¢. | 3 200 000 | Canatauratian Cant | l ract (Equipment, M | otaviala () Labau\ | | |
| | External Servi | Les. (Contractors) | | 1 | - | D | 3,200,000 | Construction Conti | act (Equipment, ivi | Labor) | | |
| Total Construction and Insta | Illation Cost | | | Ġ | | \$ | 3,230,000 | | | | | |
| Total construction and mate | mation cost | | | 7 | | <u> </u> | 0,200,000 | | | | | |
| | | | | | | \vdash | | | | | | |
| Property / Easement Acquis | ition | CSUMB | | | | | | | | | | |
| | | | | | | | | | | | | |

Project: California Avenue and Imjin Pkwy Pipeline - Abrams Dr to Marina Heights Dr

Project Number: GW-0305

Cost Center: Ord Community Water; Marina Water

Project Description

This project entails the construction of approximately 2,550 feet of 24" diameter pipeline in Imjin Parkway and California Avenue from Abrams Drive to Marina-Heights Drive.

Project Justification

This project identified in the Marina Heights Master Plan will reroute A zone transmission around the Sand Tank and existing B/C booster pump station to feed the new A1/A2 tanks and new B and C booster pumps that will serve the B and C pressure zones.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--|----------|----------|-----------|----------|----------|----------|-----------|-----------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | 20,000 | | | | | | 20,000 |
| Internal Services | | 2,000 | | | | | | 2,000 |
| Design | | | | | | | | |
| External Services | | 168,000 | 18,000 | | | | | 186,000 |
| Internal Services | | 10,000 | 2,000 | | | | | 12,000 |
| Construction | | | | | | | | |
| External Services | | | 2,140,000 | | | | | 2,140,000 |
| Internal Services | | | 40,000 | | | | | 40,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| Property rights have been paid for through a settelment agreement with CSU | JMB | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | · | | · | | | | | · |
| Estimated Cost By Fiscal Year | 0 | 200,000 | 2,200,000 | 0 | 0 | 0 | 0 | 2,400,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|-----------|----------|----------|----------|-----------|-----------|
| 01 - Marina Water | | 32% | 0 | 64,000 | 704,000 | 0 | 0 | 0 | 0 | 768,000 |
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 68% | 0 | 136,000 | 1,496,000 | 0 | 0 | 0 | 0 | 1,632,000 |
| 04 - Ft Ord Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 0 | 200,000 | 2,200,000 | 0 | 0 | 0 | 0 | 2,400,000 |

| Estimated Project Exper | nditures for l | FY 19/20: | | Budget | | | Special Notes | | | | |
|--------------------------------|----------------|-------------------------|--------------|---------------|------|------------|---------------------|-------------------------|-------------------|--|--|
| "Class "4" Cost Opinior | | | | | | | | | | | |
| Project: California Av | enue and Im | jin Parkway Pipelin | e - Abrams l | Dr to Marina- | Heig | hts Drive | | | | | |
| | | | | | | | | | | | |
| 1- Design Planning Costs: | | | | | | | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ 12,000 | Civil Design & Perr | nitting | | | |
| | | | | | | | | | | | |
| | External Servi | ces: (Attorney, Consult | ants) | \$ | - | \$ 188,000 | Survey & Mapping | , CEQA & Civil Desig | n | | |
| | | | | | | | | | | | |
| Total Design and Planning (| Cost: | | | \$ | - | \$ 200,000 | | | | | |
| | <u> </u> | | | | | | | | | | |
| 2- Construction & Installati | | | | | | • | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | _ | \$ - | Construction Awar | rd, Management & | Oversight | | |
| | | L , | | | | | | | | | |
| | External Servi | ces: (Contractors) | | \$ | | \$ - | Construction Cont | ract (Equipment, M T | aterials & Labor) | | |
| T . 16: 11 . | | | | <u> </u> | | • | | | | | |
| Total Construction and Inst | allation Cost | | | \$ | - | \$ - | | | | | |
| | | | | | _ | | | | | | |
| Dranauty / Fasamont Assui | <u> </u> | CCLIMAD | | | | | | | | | |
| Property / Easement Acqui | Sition | CSUMB | | | | | | | | | |
| <u> </u> | | | | | | | | | | | |

Project: Intertie Meter Replacement

Project Number: GW-0307

Cost Center: Ord Community Water; Marina Water

Project Description

Replace the existing propeller meters with new Mag Meters and modbus

Project Justification

Replacement of the existing propeller meters with nes mag meters will allow totalizer information to be collected by SCADA

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--|----------|----------|----------|----------|----------|----------|-----------|--------|
| Cost Category / Phasing | | • | • | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Construction | | | | | | | | |
| External Services | | 66,000 | | | | | | 66,000 |
| Internal Services | | 15,000 | | | | | | 15,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| Property rights have been paid for through a settelment agreement with CSU | JMB | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 0 | 81,000 | 0 | 0 | 0 | 0 | 0 | 81,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|--------|
| 01 - Marina Water | | 50% | 0 | 40,500 | 0 | 0 | 0 | 0 | 0 | 40,500 |
| 02 - Marina Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 03 - Ft Ord Water | | 50% | 0 | 40,500 | 0 | 0 | 0 | 0 | 0 | 40,500 |
| 04 - Ft Ord Sewer | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 0 | 81,000 | 0 | 0 | 0 | 0 | 0 | 81,000 |

| Estimated Project Exper | | | | Budget | | | | Special Notes | | | | |
|--------------------------------|----------------|-------------------------|-----------------------|----------|---|----|--------|---------------------|----------------------|-------------------|--|--|
| "Class "2" Cost Opinion | : Estimated | Range varies (-10% | >+25%)" | | | | | | | | | |
| Project: Intertie Meter | r Replaceme | nt | | | | | | | | | | |
| | | | | | | | | | | | | |
| 1- Design Planning Costs: | | | | | | | | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ | - | Civil Design & Pern | nitting | | | |
| | | | | | | | | | | | | |
| | External Servi | ces: (Attorney, Consult | ants) | \$ | - | \$ | - | Survey & Mapping, | , CEQA & Civil Desig | gn | | |
| | | | | | | | | | | | | |
| Total Design and Planning C | Cost: | | | \$ | - | \$ | - | | | | | |
| | | | | | | | | | | | | |
| 2- Construction & Installation | | | | | | | | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ | 15,000 | Construction Awar | d, Management & | Oversight | | |
| | | | | <u> </u> | | _ | | | | | | |
| | External Servi | ces: (Contractors) | | \$ | - | \$ | 66,000 | Construction Contr | act (Equipment, M | aterials & Labor) | | |
| | | | | | | | | | | | | |
| Total Construction and Inst | allation Cost | | | \$ | - | \$ | 81,000 | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Property / Easement Acqui | sition | CSUMB | | | | | | | | | | |
| | | | | | | | | | | | | |

Project: Odor Control Project

Project Number: GS-0200

Cost Center: Ord Community Water; Marina Water

Project Description

Installation of an odor control system to reduce or eliminate offensive odors eminating from lift stations.

Project Justification

Lift Stations can emit nauseous odors including methane, ammonia and hydrogen sulfide. Installation of an odor control system can reduce or eliminate the offensive odors.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | 18,000 | | | | | | 18,000 |
| Internal Services | | 1,000 | | | | | | 1,000 |
| Construction | | | | | | | | |
| External Services | | 95,000 | | | | | | 95,000 |
| Internal Services | | 6,000 | | | | | | 6,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| Property rights have been paid for through a settelment agreement with CSL | IMB | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | · | · | · | | · | | | |
| Estimated Cost By Fiscal Year | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 02 - Marina Sewer | | 35% | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| 03 - Ft Ord Water | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 04 - Ft Ord Sewer | | 65% | 0 | 78,000 | 0 | 0 | 0 | 0 | 0 | 78,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |

| Estimated Project Exper | | | | Budget | | | | Special Notes | | | | |
|--------------------------------|----------------|-------------------------|-----------------------|--------|---|----------|---------|---------------------|--------------------|-------------------|--|--|
| "Class "4" Cost Opinion | : Estimated | Range varies (-30% | >+50%)" | | | | | | | | | |
| Project: Odor Control | Project | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 1- Design Planning Costs: | | | | | | | | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ | 1,000 | Civil Design & Pern | nitting | | | |
| | | | | | | | | | | | | |
| | External Servi | ces: (Attorney, Consult | ants) | \$ | - | \$ | 18,000 | Survey & Mapping, | CEQA & Civil Desig | n | | |
| | | | | | | | | | | | | |
| Total Design and Planning C | ost: | | | \$ | - | \$ | 19,000 | | | | | |
| | | | | | | | | | | | | |
| 2- Construction & Installation | | | | | | | | | | | | |
| | Internal Servi | ces: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ | 6,000 | Construction Awar | d, Management & | Oversight | | |
| | | | | | | <u> </u> | | | | | | |
| | External Servi | ces: (Contractors) | | \$ | - | \$ | 95,000 | Construction Contr | act (Equipment, M | aterials & Labor) | | |
| | | | | | | | 121 222 | | | | | |
| Total Construction and Inst | allation Cost | | | \$ | - | \$ | 101,000 | | | | | |
| | | | | | | <u> </u> | | | | | | |
| | | | | | | | | | | | | |
| Property / Easement Acquis | sition | CSUMB | | | | | | | | | | |
| | | | | | | | | | | | | |

Project: Corporation Yard Demolition and Rehab

Project Number: WD - 0106

Cost Center: Water District Wide

Project Description

This project includes demolishing 2 buildings, installing a storage building and remodeling the Ord office for technology and work space.

Project Justification

Equipment stored outside exposed to the elements deteriorates and rusts long before the useful life

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|-----------|----------|-----------|-----------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | 50,000 | | 40,000 | 265,000 | | | 355,000 |
| Internal Services | | 10,000 | | 10,000 | 25,000 | | | 45,000 |
| Construction | | | | | | | | |
| External Services | 22,000 | 450,000 | | 440,000 | 2,670,000 | | 2,000,000 | 5,582,000 |
| Internal Services | 2,000 | 10,000 | | 10,000 | 40,000 | | | 62,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | • | | | | | 0 |
| | | | • | | | | | |
| Estimated Cost By Fiscal Year | 24,000 | 520,000 | 0 | 500,000 | 3,000,000 | 0 | 2,000,000 | 6,044,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|-----------|----------|-----------|-----------|
| 01 - Marina Water | | 25% | 6,000 | 130,000 | 0 | 125,000 | 750,000 | 0 | 500,000 | 1,511,000 |
| 02 - Marina Sewer | | 7% | 1,680 | 36,400 | 0 | 35,000 | 210,000 | 0 | 140,000 | 423,080 |
| 03 - Ft Ord Water | | 54% | 12,960 | 280,800 | 0 | 270,000 | 1,620,000 | 0 | 1,080,000 | 3,263,760 |
| 04 - Ft Ord Sewer | | 14% | 3,360 | 72,800 | 0 | 70,000 | 420,000 | 0 | 280,000 | 846,160 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Funding I | By Fiscal Year | 24,000 | 520,000 | 0 | 500,000 | 3,000,000 | 0 | 2,000,000 | 6,044,000 |

| Estimated Project Exper | | | | Budget | | | | Special Notes | | | | |
|--------------------------------|------------------|-------------------------|-----------------------|----------|--------|----------|-----|---------------------|--------------------|----------------------|-----|--|
| "Class "4" Cost Opinion | | | >+50%)" | | | | | | | | | |
| Project: Corporation ` | Yard Demoli | tion and Rehab | | | | | | | | | | |
| | | | | | | | | | | | | |
| 1- Design Planning Costs: | | | | | | | | | | | | |
| | Internal Service | es: MCWD Staff Time | (Eng. O&M, F | \$ | - | \$ 10,0 | 000 | Design | | | | |
| | | | | | | | | | | | | |
| | External Servi | ces: (Attorney, Consult | ants) | \$ | - | \$ 50,0 | 000 | Architectural Desig | n and Permitting | | | |
| | | | | | | | | | | | | |
| Total Design and Planning C | ost: | | | \$ | - | \$ 60,0 | 000 | | | | | |
| | | | | | | | | | | | | |
| 2- Construction & Installation | | | | | | | | | | | | |
| | Internal Service | es: MCWD Staff Time | (Eng. O&M, F | \$ | 2,000 | \$ 10,0 | 000 | Construction Awar | d, Management & | Oversight | | |
| | | | | <u> </u> | | | | | | | | |
| | External Servi | ces: (Contractors) | | \$ | 22,000 | \$ 450,0 | 000 | Abatement & Cons | truction (Eqiupmer | nt, Materials & Labo | or) | |
| | | | | | | | | | | | | |
| Total Construction and Insta | allation Cost | | | \$ | 24,000 | \$ 460,0 | 000 | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Property / Easement Acquis | sition | | | | | | | None | | | | |
| | | | | | | | | | | | | |

Project: Recycled Urban Water Augmentation Project - Imjin Parkway from Reservation Rd. to Abrams Dr.

Project No: RW-0306
Cost Center: Recycled Water

Project Description

This project entails the construction of approximately 2,800 LF of 12-inch PVC recycled water pipeline in Imjin Parkway.

Project Justification

This project is sequenced to coincide with the City of Marina Project to widen Imjin Parkway.

| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | 40,000 | | | | | | 40,000 |
| Internal Services | | 5,000 | | | | | | 5,000 |
| Construction | | | | | | | | |
| External Services | | 810,000 | | | | | | 810,000 |
| Internal Services | | 30,000 | | | | | | 30,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | · | | • | | | · | | · |
| Estimated Cost By Fiscal Year | 0 | 885,000 | 0 | 0 | 0 | 0 | 0 | 885,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|----------|----------|----------|----------|----------|-----------|---------|
| 05 - Recycled Water | | 100% | 0 | 885,000 | 0 | 0 | 0 | 0 | 0 | 885,000 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Funding I | By Fiscal Year | 0 | 885,000 | 0 | 0 | 0 | 0 | 0 | 885,000 |

| Estimated Project Expenditures for FY 19/20: | | | | Budget | Special Notes | | | | | |
|---|---------------|--------------|------|------------|--------------------|-------------------------|--|--------------------|-------------|--|
| "Class "2" Cost Opinion: Estimated Range varies (-10% | | | | | | | | | | |
| Project: Recycled Trunk Main and Booster, MRWPCA to | Normandy | | | | | | | | | |
| | | | | | | | | | | |
| 1- Design & Planning Costs: | | | | | | | | | | |
| Internal Services : MCWD Staff tir | me (Eng, O& | M,Finances) | \$ | 5,000 | Design Review/o | coordination | | | | |
| | | | | | | | | | | |
| External Services: (Attorneys, Co | nsultants) | | \$ | 40,000 | Design updates- | possible rerouting | lination & Oversight d Labor), Const. Management & Environmental | | | |
| | | | | | | | | | | |
| Total Design & Planning Cost: | | | \$ | 45,000 | | | | | | |
| | | | | | | | | | | |
| O Construction & Installation Contra | | | | | | | | | | |
| 2- Construction & Installation Costs: | ma /Fma O 0 N | M Finances | ¢. | 20.000 | Ditti Ct- | ti A I. C | -lii 0. Oil | | | |
| Internal Services : MCWD Staff tir | ne (Eng, Oar | vi,Finances) | Ф | 30,000 | Permitting, Constr | uction Award, Coor | dination & Oversigi | 10 | | |
| External Services: (Contractors) | | | \$ | 810,000 | Construction (Faui | nment Materials a | nd Labor) Const M | lanagement & Envir | ronmental | |
| External Services. (Contractors) | | | Ψ | 010,000 | Construction (Equi | pilielit, iviateriais a | ilu Laboi j, Colist. Ivi | anagement & Liivii | Offinerital | |
| Total Construction & Installation Costs: | | | \$ | 840,000 | | | | | | |
| | | <u> </u> | | 2.5,000 | | | | | | |
| | | | | | | | | | | |
| Property / Easement Acquisition: | | | Pend | ling CSUMB | | | | | | |
| | | | | | | | | | | |

Project: Recycled Urban Water Augmentation Project - Distribution System

Project No: RW-0174
Cost Center: Recycled Water

Project Description

This project is for completing the Recycled Water distribution laterals off of the transmission main at Coe Ave., Ninth Ave, Abrams Dr., Imjin Rd., Reservation Rd. Carmel Ave., and Beach Rd. To tie in existing irrigation systems ready for recycled water.

Project Justification

The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source for FORA.

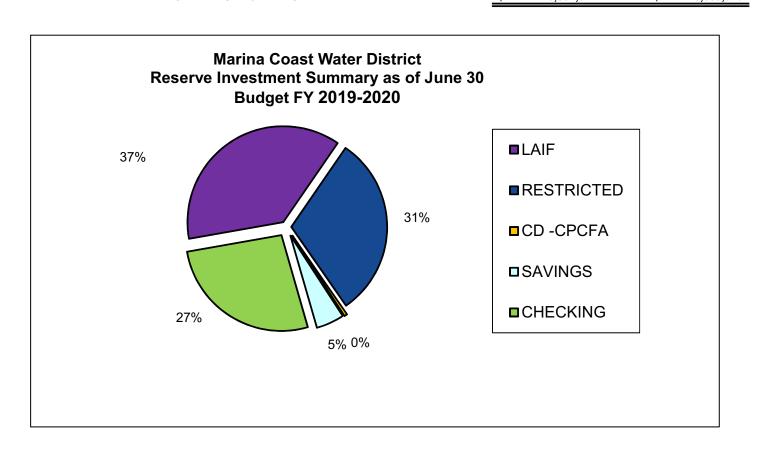
| PROJECT COSTS: | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|----------------------------------|----------|------------|----------|----------|----------|----------|-----------|------------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | 190,000 | 210,000 | | | | | | 400,000 |
| Internal Services | 10,000 | 10,000 | | | | | | 20,000 |
| Construction | | | | | | | | |
| External Services | | 11,000,000 | | | | | | 11,000,000 |
| Internal Services | | 19,582 | | | | | | 19,582 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | • | | | | | 0 |
| | | | • | | | | | · |
| Estimated Cost By Fiscal Year | 200,000 | 11,239,582 | 0 | 0 | 0 | 0 | 0 | 11,439,582 |

| Project Funding / Cost Centers | G L CODE | % Cost | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 21/22 | FY 22/23 | OUT YEARS | Total |
|--------------------------------|-----------|----------------|----------|------------|----------|----------|----------|----------|-----------|------------|
| 05 - Recycled Water | | 100% | 200,000 | 11,239,582 | 0 | 0 | 0 | 0 | 0 | 11,439,582 |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Funding I | By Fiscal Year | 200,000 | 11,239,582 | 0 | 0 | 0 | 0 | 0 | 11,439,582 |

| Estimated Project Expen | ditures for F | Y 19/20: | | | | Budget | | Special Notes | | | | |
|-------------------------------------|---------------|-----------------------|----------------|--------------|----------|----------------|-----------------|--------------------|--------------------|---------------------|--------------------|----------|
| "Class "3" Cost Opinion | : Estimated | Range varies (-20% | →+35%)" | | | | | | | | | |
| Project: Recycled Urban | Water Augn | nentation Project - I | Distribution | System | | | | | | | | |
| | | | | | | | | | | | | |
| 1- Design & Planning Cost | | | | | | | | | | | | |
| | Internal Serv | ices : MCWD Staff ti | ne (Eng, O& | M,Finances) | \$ | 10,000 | | Design Review/o | coordination | | | |
| | | | | | | | | | | | | |
| | External Serv | vices: (Attorneys, Co | nsultants) | | \$ | 210,000 | | Complete Desig | n | | | |
| T (D : 0 D : | . . | | | | _ | 000 000 | | | | | | |
| Total Design & Planning | Cost: | | | | \$ | 220,000 | | | | | | |
| | | | | | | | | | | | | |
| 2- Construction & Installati | on Coete: | | | | | | | | | | | |
| | | ices : MCWD Staff ti | me (Eng. O& | M Finances) | \$ | 19,582 | | Construction Awar | d, Management & | Oversight | | |
| | internal conv | Todo : MOVE Grain in | no (Eng, oa | Wi,1 manoco) | <u> </u> | 10,002 | | Construction / twa | d, Wanagement & | o versigne | | |
| | External Serv | vices: (Contractors) | | | \$ | 11,000,000 | | Construction (Equi | pment, Materials a | nd Labor), Const. M | lanagement & Envir | onmental |
| | | , , | | | | | | ` · | | • • | | |
| Total Construction & Ins | tallation Co | sts: | | | \$ | 11,019,582 | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | · | | | | | | |
| Property / Easement Acqu | isition: | | | | ` | Yet to be dete | rmined, pending | negotations. | | | | |
| | | | | | | | | | | | | |

MARINA COAST WATER DISTRICT DISTRICT INVESTMENTS BUDGET FY 2019-2020

| BANK | | BALANCE AS OF 12/31/2018 AMOUNT | | | PROJECTED BALANCE AS OF 6/30/2019 AMOUNT | | |
|--|---|--|------------|----|--|--|--|
| LOCAL AGENCY INVESTMENT FUND (LAIF) MARINA CAPITAL REPL RESERVE FUND MARINA CAPACITY FEE MARINA GENERAL RESERVE ORD COMMUNITY CAPITAL REPL RESERVE FUND ORD COMMUNITY CAPACITY FEE ORD COMMUNITY GENERAL RESERVE | 1,290,009 684,401 1,863,429 71,781 3,679,258 100,312 | \$ | 7,689,190 | \$ | 7,699,185 | | |
| RABOBANK N.A. RESTRICTED FUNDS MARINA CAPACITY FEES ORD CAPACITY FEES | 558,356 5,771,695 | | 6,330,051 | | 6,338,280 | | |
| CERTIFICATE OF DEPOSIT - CPCFA | | | 100,356 | | 100,370 | | |
| SAVINGS ACCOUNT | | | 973,357 | | 974,622 | | |
| CHECKING ACCOUNT | | | 5,468,058 | | 5,497,069 | | |
| TOTAL - DISTRICT INVESTMENT | | \$ | 20,561,012 | \$ | 20,609,526 | | |



MARINA COAST WATER DISTRICT RESERVE DETAIL PROJECTED FOR JUNE 30, 2020

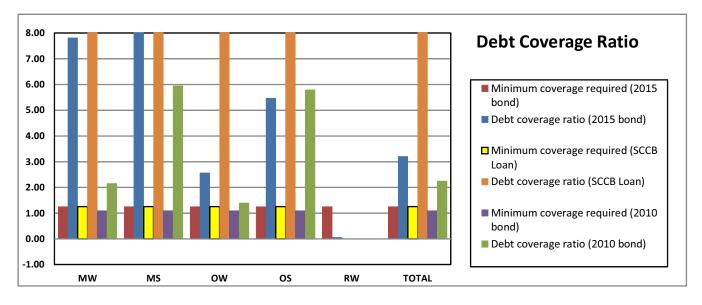
| | MW | MS | ow | os | RUWAP | RDP | TOTAL |
|--|---|--|---|--|---|--|--|
| <u>Description</u> | | | | | | | |
| 1 Debt Reserve Fund* | | | | | | | |
| 2 Debt Reserve Fund (2010 Bond)* | 237,866 | 67,961 | 424,740 | 118,933 | - | - | 849,500 |
| 3 Final 2010 Bond Payment 4 CPCFA* | (237,866) | (67,961) | (424,740) | (118,933) | - | 100,370 | (849,500) 100,370 |
| 5 Total Debt Reserve Fund* | | - | - | - | - | 100,370 | 100,370 |
| 6 Capital Reserve Fund | - | - | - | - | - | - | - |
| 6 Capacity Charge/Capital Surcharge Fund** | 1,146,806 | 113,363 | 10,136,272 | 2,667,154 | - | - | 14,063,595 |
| 7 Capital Replacement & Improvement Fund** | 1,289,718 | 1,968 | 70,183 | 1,691 | - | - | 1,363,560 |
| 8 Administrative Reserve Fund | 50,000 | 50,000 | 50,000 | 50,000 | - | - | 200,000 |
| 9 Operating Reserve Fund | 1,370,737 | 324,769 | 2,065,418 | 1,121,078 | - | - | 4,882,001 |
| 10 Total Projected Reserve at 06-30-2019 | 3,857,261 | 490,100 | 12,321,873 | 3,839,922 | - | 100,370 | 20,609,526 |
| | | | | | | | |
| 11 FY 2019-2020 Capital Reserve Fund | | | | | | | |
| 12 Beginning Balance 13 Proposed transfers from operations - [A] | - | - | - | - | - | - | - |
| 14 Proposed transfers to operations - [B] | - | - | - | - | - | - | - |
| 15 Proposed Capital Costs | - | - | - | - | - | - | - |
| 16 Due to/(Due From) Interfund Transfers 17 Proposed Ending Balance as of 06-30-2020 | | - | - | - | - | - | - |
| 17 Proposed Ending Balance as 01 00-50-2020 | | | | | | | |
| 18 FY 2019-2020 Capacity Charge/Capital Surcharge Fund | | | | | | | |
| 19 Beginning Balance | 1,146,806 | 113,363 | 10,136,272 | 2,667,154 | - | - | 14,063,595 |
| 20 Proposed Capacity Fees/Capital Surcharges [C] 21 Proposed Capital Costs [D] | 329,233 (297,262) | 225,075 | 1,579,439 (5,298,728) | 566,895 (675,000) | | - | 2,700,642 (6,270,990) |
| 22 Annual Debt Service Share [E] | (237,202) | - | (442,633) | (277,095) | (586,949) | - | (1,306,677) |
| 23 Intrafund Transfers | | | (, , , , , , | , , , , , | 315,418 | | 315,418 |
| 24 Due to/(Due From) Interfund Transfers | | - | (271,531) | - | 271,531 | - | - |
| 25 Proposed Ending Balance as of 06-30-2020 | 1,178,777 | 338,438 | 5,702,820 | 2,281,953 | - | - | 9,501,988 |
| | | | | | | | |
| FY 2019-2020 Capital Replacement & Improvement Fund | | | | | | | |
| FY 2019-2020 Capital Replacement & Improvement Fund 26 Beginning Balance | 1,289,718 | 1,968 | 70,183 | 1,691 | - | - | 1,363,560 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy | 1,289,718 200,000 | 1,968 100,000 | 200,000 | 100,000 | - | - | 600,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] | | 100,000 | 200,000 | | - - - | - - - | |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] | 200,000 | 100,000 - - | 200,000 | 100,000 | - - - - | - - - - | 600,000 - - |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] | 200,000 | 100,000 | 200,000 | 100,000 | - - - - | - | 600,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] | 200,000 - - 87,518 | 100,000 - - 59,830 | 200,000 - - 419,851 | 100,000 - - 150,693 | - - - - | - | 600,000 - - 717,892 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers | 200,000 - - 87,518 (1,970,303) | 100,000 - - 59,830 (954,620) | 200,000 - - 419,851 (2,265,642) | 100,000 - - 150,693 (3,411,980) | - - - - | - | 600,000 - - 717,892 (8,602,545) |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers | 200,000 - - - 87,518 (1,970,303) 2,000,000 - - | 100,000 - - 59,830 (954,620) 955,000 - - | 200,000 - - 419,851 (2,265,642) 2,150,000 - - | 100,000 - - 150,693 (3,411,980) 3,500,000 - - | | - | 600,000 - - 717,892 (8,602,545) 8,605,000 - - |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers | 200,000 - - 87,518 (1,970,303) | 100,000 - - 59,830 (954,620) | 200,000 - - 419,851 (2,265,642) | 100,000 - - 150,693 (3,411,980) | - - - - - | - - - - | 600,000 - - 717,892 (8,602,545) |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers | 200,000 - - - 87,518 (1,970,303) 2,000,000 - - | 100,000 - - 59,830 (954,620) 955,000 - - | 200,000 - - 419,851 (2,265,642) 2,150,000 - - | 100,000 - - 150,693 (3,411,980) 3,500,000 - - | | - - - - | 600,000 - - 717,892 (8,602,545) 8,605,000 - - |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 | 100,000 - 59,830 (954,620) 955,000 - 162,178 50,000 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 | 100,000 - - 150,693 (3,411,980) 3,500,000 - - 340,404 50,000 | - - - - - - | - - - - | 600,000 - - 717,892 (8,602,545) 8,605,000 - - 2,683,907 200,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve | 200,000 - 87,518 (1,970,303) 2,000,000 - - 1,606,933 50,000 | 100,000 - 59,830 (954,620) 955,000 - - 162,178 50,000 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 | - | - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 | 100,000 - 59,830 (954,620) 955,000 - 162,178 50,000 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 | 100,000 - - 150,693 (3,411,980) 3,500,000 - - 340,404 50,000 | - 315,418 | - - - - | 600,000 - - 717,892 (8,602,545) 8,605,000 - - 2,683,907 200,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve | 200,000 - 87,518 (1,970,303) 2,000,000 - - 1,606,933 50,000 | 100,000 - 59,830 (954,620) 955,000 - - 162,178 50,000 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 | - - - - - - 315,418 | - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] | 200,000 87,518 (1,970,303) 2,000,000 1,606,933 50,000 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 - | 200,000 419,851 (2,265,642) 2,150,000 574,392 50,000 2,065,418 147,752 - | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 1,121,078 1,050,720 - | - | - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 | 200,000 87,518 (1,970,303) 2,000,000 1,606,933 50,000 1,370,737 368,977 1,739,714 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 | 200,000 419,851 (2,265,642) 2,150,000 574,392 50,000 2,065,418 147,752 2,213,170 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 1,121,078 1,050,720 2,171,798 | (315,418) | - - - - - - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - 6,913,468 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 43 6 mths avg operating expenses required by Board*** | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 1,370,737 368,977 - 1,739,714 1,849,111 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 414,681 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 2,065,418 147,752 2,213,170 4,447,599 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 1,121,078 1,050,720 2,171,798 1,017,600 | (315,418) - | - - - - - - - - - | 600,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 | 200,000 87,518 (1,970,303) 2,000,000 1,606,933 50,000 1,370,737 368,977 1,739,714 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 | 200,000 419,851 (2,265,642) 2,150,000 574,392 50,000 2,065,418 147,752 2,213,170 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 1,121,078 1,050,720 2,171,798 | (315,418) | - - - - - - - - - - - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - 6,913,468 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 43 6 mths avg operating expenses required by Board*** | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 1,370,737 368,977 - 1,739,714 1,849,111 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 414,681 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 2,065,418 147,752 2,213,170 4,447,599 | 100,000 150,693 (3,411,980) 3,500,000 340,404 50,000 1,121,078 1,050,720 2,171,798 1,017,600 | (315,418) | - - - - - - - - - - - - - - | 600,000 |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 43 6 mths avg operating expenses required by Board*** 44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2020 | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 1,370,737 368,977 1,739,714 1,849,111 (109,397) 4,575,423 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 414,681 374,106 1,339,403 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 2,065,418 147,752 2,213,170 4,447,599 (2,234,430) 8,540,382 | 100,000 | (315,418) - - - - - - | - - - - - - - - - - - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - 6,913,468 7,728,991 (815,523) |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 43 6 mths avg operating expenses required by Board*** 44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2020 45 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2020 | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 1,370,737 368,977 1,739,714 1,849,111 (109,397) | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 414,681 374,106 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 2,065,418 147,752 2,213,170 4,447,599 (2,234,430) | 100,000 | (315,418) | - - - - - - - - - - - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - 6,913,468 7,728,991 (815,523) |
| 26 Beginning Balance 27 Proposed transfers from operations per Board Policy 28 Proposed transfers from operations - [A] 29 Proposed transfers to operations - [B] 30 Proposed Capacity Fees/Capital Surcharges [C] 31 Proposed Capital Costs [D] 31 New Debt Proceeds [F] 32 Intrafund Transfers 33 Due to/(Due From) Interfund Transfers 34 Proposed Ending Balance as of 06-30-2020 35 FY 2019-2020 Administrative Reserve Fund 36 FY 2019-2020 Operating Reserve 37 Beginning operating reserve 38 Proposed transfers from operations - [A] 39 Proposed transfers to operations - [B] 40 Intrafund Transfers 41 Due to/(Due From) Interfund Transfers 42 Proposed Ending Balance as of 06-30-2020 43 6 mths avg operating expenses required by Board*** 44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2020 | 200,000 - 87,518 (1,970,303) 2,000,000 - 1,606,933 50,000 1,370,737 368,977 1,739,714 1,849,111 (109,397) 4,575,423 | 100,000 59,830 (954,620) 955,000 162,178 50,000 324,769 464,018 788,787 414,681 374,106 1,339,403 | 200,000 - 419,851 (2,265,642) 2,150,000 - 574,392 50,000 2,065,418 147,752 2,213,170 4,447,599 (2,234,430) 8,540,382 | 100,000 | (315,418) - - - - - - | - - - - - - - - - - - - - - | 600,000 717,892 (8,602,545) 8,605,000 2,683,907 200,000 4,882,001 2,346,885 - (315,418) - 6,913,468 7,728,991 (815,523) |

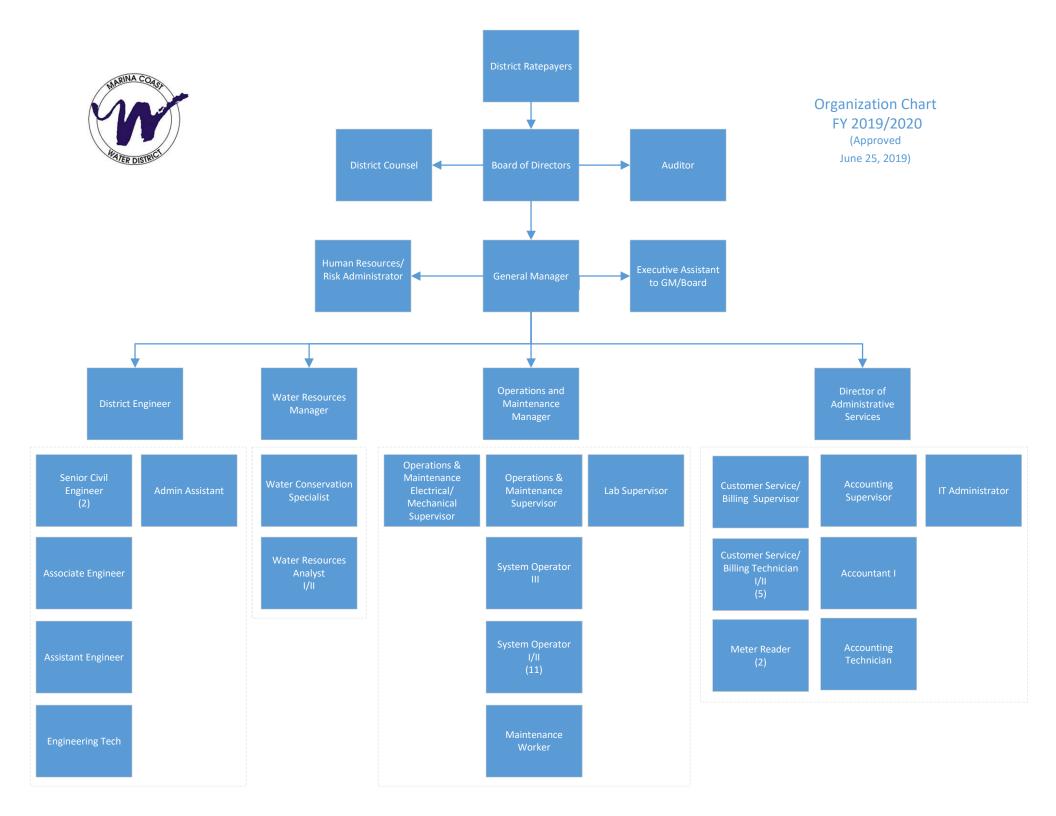
MARINA COAST WATER DISTRICT DEBT SERVICE BUDGET FY 2019-2020

| DESCRIPTION | PRINCIPAL AMOUNT | LOAN DATE | FINAL PAYMENT | REMAINING PRINCIPAL | PRINCIPAL AMOUNT | TOTAL |
|-----------------------------|---------------------|--------------|------------------|------------------------|---------------------|------------|
| | | | | | | |
| 2010 SERIES BOND | 8,495,000 | 12/23/2010 | 6/1/2020 | 1,735,000 | 1,735,000 | - |
| 2015 SERIES A BOND | 29,840,000 | 7/15/2015 | 6/1/2037 | 27,045,000 | 995,000 | 26,050,000 |
| SANTA CRUZ COUNTY BANK LOAN | 2,799,880 | 1/20/2017 | 1/20/2037 | 2,640,374 | 86,797 | 2,553,577 |
| CURRENT LOAN | | | | 31,420,374 | 2,816,797 | 28,603,577 |

MARINA COAST WATER DISTRICT DEBT SERVICE COVERAGE BUDGET FY 2019-2020

| | N | 1W | | MS | ow | | OS | | RW | RP | TOTAL |
|---------------------------------------|----------|---------|-------|-----------|------------------|------|----------|----|---------|---------|-----------------|
| GROSS REVENUES | | | | | | | | | | | |
| Water sales | \$ 4,0 | 095,244 | \$ | - | \$ 7,649,670 | \$ | - | \$ | - | \$ - | \$ 11,744,91 |
| Sewer sales | | - | | 1,441,786 | - | 2 | ,963,074 | | - | - | 4,404,86 |
| Other water sales | | - | | - | 9,756 | | | | - | - | 9,75 |
| Capacity/capital fee | 4 | 416,750 | | 284,905 | 1,999,290 | | 717,588 | | - | - | 3,418,53 |
| Interest revenue | | 60,566 | | 26,540 | 84,500 | | 25,085 | | 200 | - | 196,89 |
| Other revenue | : | 212,518 | | 25,135 | 894,767 | | 62,946 | | 31,355 | - | 1,226,72 |
| Grant revenue | : | 153,132 | | - | 303,758 | | - | | - | - | 456,89 |
| Revenue adjustment | | - | | | _ | | - | | | | - |
| Total gross revenues | \$ 4,9 | 938,210 | \$ | 1,778,366 | \$ 10,941,741 | \$ 3 | ,768,694 | \$ | 31,555 | \$ - | \$ 21,458,56 |
| OPEARTING EXPENSES | | | | | | | | | | | |
| Salaries | , | 564,244 | | 544,930 | 3,671,883 | | 992,910 | | - | - | 6,873,96 |
| Dept. expenses | 1,8 | 367,727 | | 202,891 | 4,017,715 | | 632,961 | | 1,200 | - | 6,722,49 |
| Franchise & admin fees | | - | | - | 485,864 | | 175,700 | | - | - | 661,564 |
| Expense adjustment | | | | - | | | | | | | - |
| Total operating expenses | 3,! | 531,971 | | 747,821 | 8,175,462 | 1 | ,801,571 | | 1,200 | - | 14,258,025 |
| Net available revenues | 1,4 | 406,239 | | 1,030,546 | 2,766,280 | 1 | ,967,122 | | 30,355 | - | 7,200,542 |
| 2015 BOND COVERAGE REQUIREMENT - SE | NIOR DEE | | | | | | | | | | |
| Debt service (principal) | | 79,600 | | 49,750 | 477,600 | | 159,200 | | 28,850 | - | 995,000 |
| Debt service (interest) | : | 100,332 | | 62,708 | 601,992 | | 200,664 | 2 | 88,454 | - | 1,254,150 |
| Debt coverage ratio (2015 bond) | | 7.82 | | 9.16 | 2.56 | | 5.47 | | 0.06 | 0.00 | 3.2 |
| Minimum coverage required (2015 bond) | | 1.25 | | 1.25 | 1.25 | | 1.25 | | 1.25 | 0.00 | 1.2 |
| SANTA CRUZ COUNTY BANK LOAN COVERA | GE REQU | | - SEN | | | | | | | | |
| Debt service (principal) | | 24,303 | | 6,944 | 43,399 | | 12,152 | | - | - | 86,79 |
| Debt service (interest) | | 41,583 | | 11,881 | 74,256 | | 20,792 | | | | 148,51 |
| 2015 Debt service + 1.25 covenant | | 224,915 | | 140,573 | 1,349,490 | | 449,830 | | 46,630 | - | 2,811,43 |
| Net revenues available for SCCB Loan | 1,: | 181,324 | | 889,973 | 1,416,790 | 1 | ,517,292 | (6 | 16,275) | - | 4,389,10 |
| Debt coverage ratio (SCCB Loan) | | 17.93 | | 47.28 | 12.04 | | 46.06 | | 0.00 | 0.00 | 18.6 |
| Minimum coverage required (SCCB Loan) | | 1.25 | | 1.25 | 1.25 | | 1.25 | | - | - | 1.25 |
| 2010 BOND COVERAGE REQUIREMENT - SU | | | | | | | | | | | |
| Debt service (principal) | 4 | 485,800 | | 138,800 | 867,500 | | 242,900 | | - | - | 1,735,000 |
| Debt service (interest) | | 24,290 | | 6,940 | 43,375 | | 12,145 | | - | - | 86,75 |
| Senior Debt service + 1.25 covenant | | 307,273 | | 164,103 | 1,496,558 | | 491,009 | | 46,630 | - | 3,105,57 |
| Net revenues available for 2010 bond | 1,0 | 098,966 | | 866,442 | 1,269,722 | 1 | ,476,113 | (6 | 16,275) | | 4,094,96 |
| Debt coverage ratio (2010 bond) | | 2.15 | | 5.95 | 1.39 | | 5.79 | | 0.00 | 0.00 | 2.2 |
| Minimum coverage required (2010 bond) | | 1.10 | | 1.10 | 1.10 | | 1.10 | | 0.00 | 0.00 | 1.1 |





Marina Coast Water District Authorized and Proposed Staff Positions and Salary Range Schedule For FY 2019-2020

| | | Authorized | Funded | Approved |
|--|---------------------------------|-------------|---------------|--------------|
| Job Title | <u>Department</u> | Position(s) | Position(s) | Salary Range |
| Authorized & Funded | A desimilaturation | 4 | 4 | Combrant |
| General Manager | Administration | 1 1 | 1 | Contract |
| Director of Administrative Services | Administration | 1 1 | 1 | Range T41 |
| Human Reources/Risk Administrator | Administration | 1 | 1 | Range U32 |
| Executive Assistant to GM/Board | Administration | 1 | 1 | Range T21 |
| IT Administrator | Administration | 1 | 1 | RangeT29 |
| Accounting Supervisor | Administration | 1 | 1 | Range 31 |
| Accountant I | Administration | 1 | 1 | Range 17 |
| Accounting Technician | Administration | 1 | 1 | Range 13 |
| Customer Service/Billing Supervisor | Administration | 1 | 1 | Range 28 |
| Customer Service/Billing Technician II | Administration | 4 | 4 | Range 10 |
| Customer Service/Billing Technician I | Administration | 0 | 1 | Range 6 |
| Meter Reader | Administration | 2 | 2 | Range 8 |
| Water Conservation Specialist III | Conservation | 1 | 1 | Range 23 |
| District Engineer | Engineering | 1 | 1 | Range T44 |
| Senior Civil Engineer | Engineering | 1 | 1 | Range T33 |
| Associate Engineer | Engineering | 1 | 2 | Range T29 |
| Assistant Engineer | Engineering | 1 | 1 | Range 21 |
| Administrative Assistant | Engineering | 1 | 1 | Range 14 |
| Lab Supervisor | Laboratory | 1 | 1 | Range 29 |
| O&M Manager | Oper & Maint | 1 | 1 | Range T37 |
| O&M Supervisor | Oper & Maint | 1 | 1 | Range 30 |
| Electrical/Mechanical Field Supervisor | Oper & Maint | 1 | 1 | Range 30 |
| | Oper & Maint | 1 | 1 | Range 23 |
| System Operator II | Oper & Maint | 8 | 8 | Range 19 |
| System Operator I | Oper & Maint | 3 | 3 | Range 15 |
| Maintenance Worker | Oper & Maint | 1 | 1 | Range 8 |
| Water Resources Manager | Water Resources | 1 | 1 | Range T34 |
| Water Resources Analyst I/II | Water Resources | 1 | 1 | Range 10 |
| | Total Authorized & Funded | 40 | 42 | |
| | | | | |
| Authorized but not Funded | | | | |
| Accountant II | Administration | 1 | 0 | Range 27 |
| District Counsel | Administration | 1 | 0 | Range U49 |
| Director of Finance | Administration | 1 | 0 | Range T27 |
| Management Services Administrator | Administration | 1 | 0 | Range U34 |
| HR/Customer Relations Manager | Administration | 1 | 0 | Range U37 |
| Water Conservation Coordinator | Conservation | 1 | 0 | Range T20 |
| Deputy General Manager/District Engineer | Engineering | 1 | 0 | Range U49 |
| Project Manager | Engineering | 1 | 0 | Range T31 |
| Engineering Technician | Engineering | 1 | 0 | Range 14 |
| Water Quality Manager | Laboratory | 1 | 0 | Range T27 |
| , , | Total Authorized but not Funded | 9 | 0 | ŭ |
| | | | | |
| Total Positions | | <u>49</u> | 42 | |
| iotal i ositions | | 72 | 76 | |

Marina Coast Water District - Unrepresented (Exempt) Management Classification and Salary Schedule for FY2019/2020

| CLASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
|-----------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| HR/Risk Administrator | U32 | 99,677.69782 | 104,661.58271 | 109,894.66185 | 115,389.39494 | 121,158.86468 | 127,216.80792 |
| | | 8,306.47482 | 8,721.79856 | 9,157.88849 | 9,615.78291 | 10,096.57206 | 10,601.40066 |
| | | 3,833.75761 | 4,025.44549 | 4,226.71776 | 4,438.05365 | 4,659.95633 | 4,892.95415 |
| | | 47.92197 | 50.31807 | 52.83397 | 55.47567 | 58.24945 | 61.16193 |
| | U33 | 102,169.64026 | 107,278.12228 | 112,642.02839 | 118,274.12981 | 124,187.83630 | 130,397.22812 |
| | | 8,514.13669 | 8,939.84352 | 9,386.83570 | 9,856.17748 | 10,348.98636 | 10,866.43568 |
| | | 3,929.60155 | 4,126.08163 | 4,332.38571 | 4,549.00499 | 4,776.45524 | 5,015.27800 |
| | | 49.12002 | 51.57602 | 54.15482 | 56.86256 | 59.70569 | 62.69098 |
| | U34 | 104,723.88127 | 109,960.07533 | 115,458.07910 | 121,230.98306 | 127,292.53221 | 133,657.15882 |
| | | 8,726.99011 | 9,163.33961 | 9,621.50659 | 10,102.58192 | 10,607.71102 | 11,138.09657 |
| | | 4,027.84159 | 4,229.23367 | 4,440.69535 | 4,662.73012 | 4,895.86662 | 5,140.65995 |
| | | 50.34802 | 52.86542 | 55.50869 | 58.28413 | 61.19833 | 64.25825 |
| | U35 | 107,341.97830 | 112,709.07722 | 118,344.53108 | 124,261.75763 | 130,474.84551 | 136,998.58779 |
| | | 8,945.16486 | 9,392.42310 | 9,862.04426 | 10,355.14647 | 10,872.90379 | 11,416.54898 |
| | | 4,128.53763 | 4,334.96451 | 4,551.71273 | 4,779.29837 | 5,018.26329 | 5,269.17645 |
| | | 51.60672 | 54.18706 | 56.89641 | 59.74123 | 62.72829 | 65.86471 |
| | U36 | 110,025.52776 | 115,526.80415 | 121,303.14436 | 127,368.30157 | 133,736.71665 | 140,423.55248 |
| | | 9,168.79398 | 9,627.23368 | 10,108.59536 | 10,614.02513 | 11,144.72639 | 11,701.96271 |
| | | 4,231.75107 | 4,443.33862 | 4,665.50555 | 4,898.78083 | 5,143.71987 | 5,400.90586 |
| | | 52.89689 | 55.54173 | 58.31882 | 61.23476 | 64.29650 | 67.51132 |
| | U37 | 112,776.16595 | 118,414.97425 | 124,335.72296 | 130,552.50911 | 137,080.13457 | 143,934.14130 |
| | | 9,398.01383 | 9,867.91452 | 10,361.31025 | 10,879.37576 | 11,423.34455 | 11,994.51177 |
| | | 4,337.54484 | 4,554.42209 | 4,782.14319 | 5,021.25035 | 5,272.31287 | 5,535.92851 |
| | | 54.21931 | 56.93028 | 59.77679 | 62.76563 | 65.90391 | 69.19911 |
| | U38 | 115,595.57010 | 121,375.34861 | 127,444.11604 | 133,816.32184 | 140,507.13793 | 147,532.49483 |
| | | 9,632.96418 | 10,114.61238 | 10,620.34300 | 11,151.36015 | 11,708.92816 | 12,294.37457 |
| | | 4,445.98347 | 4,668.28264 | 4,901.69677 | 5,146.78161 | 5,404.12069 | 5,674.32672 |
| | | 55.57479 | 58.35353 | 61.27121 | 64.33477 | 67.55151 | 70.92908 |
| | U39 | 118,485.45936 | 124,409.73232 | 130,630.21894 | 137,161.72989 | 144,019.81638 | 151,220.80720 |
| | | 9,873.78828 | 10,367.47769 | 10,885.85158 | 11,430.14416 | 12,001.65137 | 12,601.73393 |
| | | 4,557.13305 | 4,784.98970 | 5,024.23919 | 5,275.45115 | 5,539.22371 | 5,816.18489 |
| | | 56.96416 | 59.81237 | 62.80299 | 65.94314 | 69.24030 | 72.70231 |
| | U40 | 121,447.59584 | 127,519.97563 | 133,895.97441 | 140,590.77313 | 147,620.31179 | 155,001.32738 |
| | | 10,120.63299 | 10,626.66464 | 11,157.99787 | 11,715.89776 | 12,301.69265 | 12,916.77728 |
| | | 4,671.06138 | 4,904.61445 | 5,149.84517 | 5,407.33743 | 5,677.70430 | 5,961.58951 |
| | | 58.38827 | 61.30768 | 64.37306 | 67.59172 | 70.97130 | 74.51987 |

Marina Coast Water District - Unrepresented (Exempt) Management Classification and Salary Schedule for FY2019/2020

| ASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | 7/1/19 STEP 6 |
|--------------|-------|---------------|---------------|---------------|---------------|---------------|------------------|
| | U41 | 124,483.78574 | 130,707.97502 | 137,243.37377 | 144,105.54246 | 151,310.81959 | 158,876.36056 |
| | | 10,373.64881 | 10,892.33125 | 11,436.94781 | 12,008.79521 | 12,609.23497 | 13,239.69671 |
| | | 4,787.83791 | 5,027.22981 | 5,278.59130 | 5,542.52086 | 5,819.64691 | 6,110.62925 |
| | | 59.84797 | 62.84037 | 65.98239 | 69.28151 | 72.74559 | 76.38287 |
| | U42 | 127,595.88038 | 133,975.67440 | 140,674.45812 | 147,708.18102 | 155,093.59007 | 162,848.26958 |
| | | 10,632.99003 | 11,164.63953 | 11,722.87151 | 12,309.01509 | 12,924.46584 | 13,570.68913 |
| | | 4,907.53386 | 5,152.91055 | 5,410.55608 | 5,681.08389 | 5,965.13808 | 6,263.39498 |
| | | 61.34417 | 64.41138 | 67.63195 | 71.01355 | 74.56423 | 78.29244 |
| | U43 | 130,785.77739 | 137,325.06626 | 144,191.31957 | 151,400.88555 | 158,970.92983 | 166,919.47632 |
| | | 10,898.81478 | 11,443.75552 | 12,015.94330 | 12,616.74046 | 13,247.57749 | 13,909.95636 |
| | | 5,030.22221 | 5,281.73332 | 5,545.81998 | 5,823.11098 | 6,114.26653 | 6,419.97986 |
| | | 62.87778 | 66.02167 | 69.32275 | 72.78889 | 76.42833 | 80.24975 |
| | U44 | 134,055.42182 | 140,758.19291 | 147,796.10256 | 155,185.90769 | 162,945.20307 | 171,092.46323 |
| | | 11,171.28515 | 11,729.84941 | 12,316.34188 | 12,932.15897 | 13,578.76692 | 14,257.70527 |
| | | 5,155.97776 | 5,413.77665 | 5,684.46548 | 5,968.68876 | 6,267.12320 | 6,580.47935 |
| | | 64.44972 | 67.67221 | 71.05582 | 74.60861 | 78.33904 | 82.25599 |
| | U45 | 137,406.80737 | 144,277.14774 | 151,491.00512 | 159,065.55538 | 167,018.83315 | 175,369.77481 |
| | | 11,450.56728 | 12,023.09564 | 12,624.25043 | 13,255.46295 | 13,918.23610 | 14,614.14790 |
| | | 5,284.87721 | 5,549.12107 | 5,826.57712 | 6,117.90598 | 6,423.80127 | 6,744.99134 |
| | | 66.06097 | 69.36401 | 72.83221 | 76.47382 | 80.29752 | 84.31239 |
| | U46 | 140,841.97755 | 147,884.07643 | 155,278.28025 | 163,042.19426 | 171,194.30398 | 179,754.01918 |
| | | 11,736.83146 | 12,323.67304 | 12,939.85669 | 13,586.84952 | 14,266.19200 | 14,979.50160 |
| | | 5,416.99914 | 5,687.84909 | 5,972.24155 | 6,270.85363 | 6,584.39631 | 6,913.61612 |
| | | 67.71249 | 71.09811 | 74.65302 | 78.38567 | 82.30495 | 86.42020 |
| | U47 | 144,363.02699 | 151,581.17834 | 159,160.23726 | 167,118.24912 | 175,474.16158 | 184,247.86966 |
| | | 12,030.25225 | 12,631.76486 | 13,263.35310 | 13,926.52076 | 14,622.84680 | 15,353.98914 |
| | | 5,552.42412 | 5,830.04532 | 6,121.54759 | 6,427.62497 | 6,749.00621 | 7,086.45653 |
| | | 69.40530 | 72.87557 | 76.51934 | 80.34531 | 84.36258 | 88.58071 |
| | | | | | | | |
| | U48 | 147,972.10267 | 155,370.70780 | 163,139.24319 | 171,296.20535 | 179,861.01562 | 188,854.06640 |
| | | 12,331.00856 | 12,947.55898 | 13,594.93693 | 14,274.68378 | 14,988.41797 | 15,737.83887 |
| | | 5,691.23472 | 5,975.79645 | 6,274.58628 | 6,588.31559 | 6,917.73137 | 7,263.61794 |
| | | 71.14043 | 74.69746 | 78.43233 | 82.35394 | 86.47164 | 90.79522 |
| puty GM/DE | U49 | 151,671.40523 | 159,254.97549 | 167,217.72427 | 175,578.61048 | 184,357.54101 | 193,575.41806 |
| nfilled) | | 12,639.28377 | 13,271.24796 | 13,934.81036 | 14,631.55087 | 15,363.12842 | 16,131.28484 |

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2019/2020

| CLACCIFICATION | DANCE | BANA/ 0444 | CTED 3 | CTED 3 | CTED 4 | CTED = | 7/1/2019 |
|----------------------------|-------|--------------|--------------|---------------|---------------|---------------|---------------|
| CLASSIFICATION | RANGE | MW-0111 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
| Conservation Coordinator | T20 | 76,710.19271 | 80,545.70235 | 84,572.98747 | 88,801.63684 | 93,241.71868 | 97,903.80462 |
| (Vacant) | | 6,392.51606 | 6,712.14186 | 7,047.74896 | 7,400.13640 | 7,770.14322 | 8,158.65038 |
| | | 2,950.39203 | 3,097.91163 | 3,252.80721 | 3,415.44757 | 3,586.21995 | 3,765.53095 |
| | | 36.87990 | 38.72390 | 40.66009 | 42.69309 | 44.82775 | 47.06914 |
| Executive Assistant to GM/ | T21 | 78,627.94753 | 82,559.34491 | 86,687.31215 | 91,021.67776 | 95,572.76165 | 100,351.39973 |
| Board | | 6,552.32896 | 6,879.94541 | 7,223.94268 | 7,585.13981 | 7,964.39680 | 8,362.61664 |
| | | 3,024.15183 | 3,175.35942 | 3,334.12739 | 3,500.83376 | 3,675.87545 | 3,859.66922 |
| | | 37.80190 | 39.69199 | 41.67659 | 43.76042 | 45.94844 | 48.24587 |
| | T22 | 80,593.64622 | 84,623.32853 | 88,854.49496 | 93,297.21971 | 97,962.08069 | 102,860.18473 |
| | | 6,716.13718 | 7,051.94404 | 7,404.54125 | 7,774.76831 | 8,163.50672 | 8,571.68206 |
| | | 3,099.75562 | 3,254.74341 | 3,417.48058 | 3,588.35460 | 3,767.77233 | 3,956.16095 |
| | | 38.74695 | 40.68429 | 42.71851 | 44.85443 | 47.09715 | 49.45201 |
| | T23 | 82,608.48738 | 86,738.91174 | 91,075.85733 | 95,629.65020 | 100,411.13271 | 105,431.68934 |
| | | 6,884.04061 | 7,228.24265 | 7,589.65478 | 7,969.13752 | 8,367.59439 | 8,785.97411 |
| | | 3,177.24951 | 3,336.11199 | 3,502.91759 | 3,678.06347 | 3,861.96664 | 4,055.06497 |
| | | 39.71562 | 41.70140 | 43.78647 | 45.97579 | 48.27458 | 50.68831 |
| | T24 | 84,673.69956 | 88,907.38454 | 93,352.75376 | 98,020.39145 | 102,921.41103 | 108,067.48158 |
| | | 7,056.14163 | 7,408.94871 | 7,779.39615 | 8,168.36595 | 8,576.78425 | 9,005.62346 |
| | | 3,256.68075 | 3,419.51479 | 3,590.49053 | 3,770.01506 | 3,958.51581 | 4,156.44160 |
| | | 40.70851 | 42.74393 | 44.88113 | 47.12519 | 49.48145 | 51.95552 |
| | T25 | 86,790.54205 | 91,130.06915 | 95,686.57261 | 100,470.90124 | 105,494.44630 | 110,769.16862 |
| | | 7,232.54517 | 7,594.17243 | 7,973.88105 | 8,372.57510 | 8,791.20386 | 9,230.76405 |
| | | 3,338.09777 | 3,505.00266 | 3,680.25279 | 3,864.26543 | 4,057.47870 | 4,260.35264 |
| | | 41.72622 | 43.81253 | 46.00316 | 48.30332 | 50.71848 | 53.25441 |
| | T26 | 88,960.30560 | 93,408.32088 | 98,078.73692 | 102,982.67377 | 108,131.80746 | 113,538.39783 |
| | | 7,413.35880 | 7,784.02674 | 8,173.22808 | 8,581.88948 | 9,010.98395 | 9,461.53315 |
| | | 3,421.55022 | 3,592.62773 | 3,772.25911 | 3,960.87207 | 4,158.91567 | 4,366.86146 |
| | | 42.76938 | 44.90785 | 47.15324 | 49.51090 | 51.98645 | 54.58577 |
| Director of Finance | T27 | 91,184.31324 | 95,743.52890 | 100,530.70535 | 105,557.24061 | 110,835.10265 | 116,376.85778 |
| (Vacant) | , | 7,598.69277 | 7,978.62741 | 8,377.55878 | 8,796.43672 | 9,236.25855 | 9,698.07148 |
| Water Quality Manager | | 3,507.08897 | 3,682.44342 | 3,866.56559 | 4,059.89387 | 4,262.88856 | 4,476.03299 |
| (Vacant) | | 43.83861 | 46.03054 | 48.33207 | 50.74867 | 53.28611 | 55.95041 |
| | T28 | 93,463.92107 | 98,137.11712 | 103,043.97298 | 108,196.17163 | 113,605.98021 | 119,286.27922 |
| | .20 | 7,788.66009 | 8,178.09309 | 8,586.99775 | 9,016.34764 | 9,467.16502 | 9,940.52327 |
| | | 3,594.76620 | 3,774.50450 | 3,963.22973 | 4,161.39122 | 4,369.46078 | 4,587.93382 |
| | | • | • | | | • | |
| | | 44.93458 | 47.18131 | 49.54037 | 52.01739 | 54.61826 | 57.34917 |

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2019/2020

| CLASSIEICATION | DANCE | NAVA/ 0111 | CTED 2 | CTED 2 | CTED 4 | CTED F | CTED C |
|-------------------------|-------|---------------|----------------------------|---------------|-----------------------------|-----------------------------|-----------------------------|
| CLASSIFICATION | RANGE | MW-0111 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
| Associate Engineer | T29 | 95,800.51910 | 100,590.54505 | 105,620.07231 | 110,901.07592 | 116,446.12972 | 122,268.43620 |
| IT Adminitrator | | 7,983.37659 | 8,382.54542 | 8,801.67269 | 9,241.75633 | 9,703.84414 | 10,189.03635 |
| | | 3,684.63535 | 3,868.86712 | 4,062.31047 | 4,265.42600 | 4,478.69730 | 4,702.63216 |
| | | 46.05794 | 48.36084 | 50.77888 | 53.31782 | 55.98372 | 58.78290 |
| | T30 | 98,195.53208 | 103,105.30868 | 108,260.57411 | 113,673.60282 | 119,357.28296 | 125,325.14711 |
| | | 8,182.96101 | 8,592.10906 | 9,021.71451 | 9,472.80023 | 9,946.44025 | 10,443.76226 |
| | | 3,776.75123 | 3,965.58880 | 4,163.86824 | 4,372.06165 | 4,590.66473 | 4,820.19797 |
| | | 47.20939 | 49.56986 | 52.04835 | 54.65077 | 57.38331 | 60.25247 |
| | T31 | 100,650.42038 | 105,682.94140 | 110,967.08847 | 116,515.44289 | 122,341.21503 | 128,458.27579 |
| | | 8,387.53503 | 8,806.91178 | 9,247.25737 | 9,709.62024 | 10,195.10125 | 10,704.85632 |
| | | 3,871.17001 | 4,064.72852 | 4,267.96494 | 4,481.36319 | 4,705.43135 | 4,940.70291 |
| | | 48.38963 | 50.80911 | 53.34956 | 56.01704 | 58.81789 | 61.75879 |
| | T32 | 103,166.68089 | 108,325.01493 | 113,741.26568 | 119,428.32896 | 125,399.74541 | 131,669.73268 |
| | | 8,597.22341 | 9,027.08458 | 9,478.43881 | 9,952.36075 | 10,449.97878 | 10,972.47772 |
| | | 3,967.94926 | 4,166.34673 | 4,374.66406 | 4,593.39727 | 4,823.06713 | 5,064.22049 |
| | | 49.59937 | 52.07933 | 54.68330 | 57.41747 | 60.28834 | 63.30276 |
| Senior Civil Engineer | T33 | 105,745.84791 | 111,033.14030 | 116,584.79732 | 122,414.03719 | 128,534.73904 | 134,961.47600 |
| | | 8,812.15399 | 9,252.76169 | 9,715.39978 | 10,201.16977 | 10,711.22825 | 11,246.78967 |
| | | 4,067.14800 | 4,270.50540 | 4,484.03067 | 4,708.23220 | 4,943.64381 | 5,190.82600 |
| | | 50.83935 | 53.38132 | 56.05038 | 58.85290 | 61.79555 | 64.88532 |
| Water Resources Manager | T34 | 108,389.49411 | 113,808.96881 | 119,499.41725 | 125,474.38811 | 131,748.10752 | 138,335.51290 |
| Water Resources Manager | 154 | 9,032.45784 | 9,484.08073 | 9,958.28477 | 10,456.19901 | 10,979.00896 | 11,527.95941 |
| | | 4,168.82670 | 4,377.26803 | 4,596.13143 | 4,825.93800 | 5,067.23490 | 5,320.59665 |
| | | 52.11033 | 54.71585 | 57.45164 | 60.32423 | 63.34044 | 66.50746 |
| | T35 | 111,099.23146 | 116,654.19303 | 122,486.90268 | 128,611.24782 | 135,041.81021 | 141,793.90072 |
| | 133 | 9,258.26929 | | | | | |
| | | | 9,721.18275 4,486.69973 | 10,207.24189 | 10,717.60398 4,946.58645 | 11,253.48418 5,193.91578 | 11,816.15839 5,453.61157 |
| | | 4,273.04736 | 56.08375 | 4,711.03472 | • | • | - |
| | | 53.41309 | 30.06373 | 58.88793 | 61.83233 | 64.92395 | 68.17014 |
| | T36 | 113,876.71225 | 119,570.54786 | 125,549.07525 | 131,826.52901 | 138,417.85546 | 145,338.74824 |
| | | 9,489.72602 | 9,964.21232 | 10,462.42294 | 10,985.54408 | 11,534.82129 | 12,111.56235 |
| | | 4,379.87355 | 4,598.86723 | 4,828.81059 | 5,070.25112 | 5,323.76367 | 5,589.95186 |
| | | 54.74842 | 57.48584 | 60.36013 | 63.37814 | 66.54705 | 69.87440 |
| O&M Manager | Т37 | 116,723.63005 | 122,559.81155 | 128,687.80213 | 135,122.19224 | 141,878.30185 | 148,972.21694 |
| | | 9,726.96917 | 10,213.31763 | 10,723.98351 | 11,260.18269 | 11,823.19182 | 12,414.35141 |
| | | 4,489.37039 | 4,713.83891 | 4,949.53085 | 5,197.00739 | 5,456.85776 | 5,729.70065 |
| | | 56.11713 | 58.92299 | 61.86914 | 64.96259 | 68.21072 | 71.62126 |

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2019/2020

| CI ASSIEICATION | RANGE | NAVA/ 0111 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
|------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| CLASSIFICATION | | MW-0111 | | | | | |
| | T38 | 119,641.72080 | 125,623.80684 | 131,904.99719 | 138,500.24704 | 145,425.25940 | 152,696.52237 |
| | | 9,970.14340 | 10,468.65057 | 10,992.08310 | 11,541.68725 | 12,118.77162 | 12,724.71020 |
| | | 4,601.60465 | 4,831.68488 | 5,073.26912 | 5,326.93258 | 5,593.27921 | 5,872.94317 |
| | | 57.52006 | 60.39606 | 63.41586 | 66.58666 | 69.91599 | 73.41179 |
| | T39 | 122,632.76382 | 128,764.40201 | 135,202.62211 | 141,962.75322 | 149,060.89088 | 156,513.93543 |
| | | 10,219.39699 | 10,730.36683 | 11,266.88518 | 11,830.22944 | 12,421.74091 | 13,042.82795 |
| | | 4,716.64476 | 4,952.47700 | 5,200.10085 | 5,460.10589 | 5,733.11119 | 6,019.76675 |
| | | 58.95806 | 61.90596 | 65.00126 | 68.25132 | 71.66389 | 75.24708 |
| | T40 | 125,698.58292 | 131,983.51206 | 138,582.68767 | 145,511.82205 | 152,787.41315 | 160,426.78381 |
| | | 10,474.88191 | 10,998.62601 | 11,548.55731 | 12,125.98517 | 12,732.28443 | 13,368.89865 |
| | | 4,834.56088 | 5,076.28893 | 5,330.10337 | 5,596.60854 | 5,876.43897 | 6,170.26092 |
| | | 60.43201 | 63.45361 | 66.62629 | 69.95761 | 73.45549 | 77.12826 |
| Director of Admin Svcs | T41 | 128,841.04749 | 135,283.09987 | 142,047.25486 | 149,149.61760 | 156,607.09848 | 164,437.45341 |
| | | 10,736.75396 | 11,273.59166 | 11,837.27124 | 12,429.13480 | 13,050.59154 | 13,703.12112 |
| | | 4,955.42490 | 5,203.19615 | 5,463.35596 | 5,736.52375 | 6,023.34994 | 6,324.51744 |
| | | 61.94281 | 65.03995 | 68.29195 | 71.70655 | 75.29187 | 79.05647 |
| | T42 | 132,062.07368 | 138,665.17736 | 145,598.43623 | 152,878.35804 | 160,522.27594 | 168,548.38974 |
| | | 11,005.17281 | 11,555.43145 | 12,133.20302 | 12,739.86317 | 13,376.85633 | 14,045.69915 |
| | | 5,079.31053 | 5,333.27605 | 5,599.93986 | 5,879.93685 | 6,173.93369 | 6,482.63037 |
| | | 63.49138 | 66.66595 | 69.99925 | 73.49921 | 77.17417 | 81.03288 |
| | T43 | 135,363.62552 | 142,131.80680 | 149,238.39714 | 156,700.31699 | 164,535.33284 | 172,762.09949 |
| | | 11,280.30213 | 11,844.31723 | 12,436.53309 | 13,058.35975 | 13,711.27774 | 14,396.84162 |
| | | 5,206.29329 | 5,466.60795 | 5,739.93835 | 6,026.93527 | 6,328.28203 | 6,644.69613 |
| | | 65.07867 | 68.33260 | 71.74923 | 75.33669 | 79.10353 | 83.05870 |
| District Engineer | T44 | 138,747.71616 | 145,685.10197 | 152,969.35707 | 160,617.82492 | 168,648.71616 | 177,081.15197 |
| | | 11,562.30968 | 12,140.42516 | 12,747.44642 | 13,384.81874 | 14,054.05968 | 14,756.76266 |
| | | 5,336.45062 | 5,603.27315 | 5,883.43681 | 6,177.60865 | 6,486.48908 | 6,810.81354 |
| | | 66.70563 | 70.04091 | 73.54296 | 77.22011 | 81.08111 | 85.13517 |

| CLASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP (|
|------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| <u></u> | 1 | 43,250.59689 | 45,413.12673 | 47,683.78307 | 50,067.97222 | 52,571.37083 | 55,199.93937 |
| | | 3,604.21641 | 3,784.42723 | 3,973.64859 | 4,172.33102 | 4,380.94757 | 4,599.99495 |
| | | 1,663.48450 | 1,746.65872 | 1,833.99166 | 1,925.69124 | 2,021.97580 | 2,123.07459 |
| | | 20.79356 | 21.83323 | 22.92490 | 24.07114 | 25.27470 | 26.53843 |
| | | | | | | | |
| | 2 | 44,331.86181 | 46,548.45490 | 48,875.87764 | 51,319.67152 | 53,885.65510 | 56,579.93786 |
| | | 3,694.32182 | 3,879.03791 | 4,072.98980 | 4,276.63929 | 4,490.47126 | 4,714.99482 |
| | | 1,705.07161 | 1,790.32519 | 1,879.84145 | 1,973.83352 | 2,072.52520 | 2,176.15146 |
| | | 21.31340 | 22.37906 | 23.49802 | 24.67292 | 25.90656 | 27.20189 |
| | 3 | 45,440.15835 | 47,712.16627 | 50,097.77458 | 52,602.66331 | 55,232.79648 | 57,994.43630 |
| | | 3,786.67986 | 3,976.01386 | 4,174.81455 | 4,383.55528 | 4,602.73304 | 4,832.86969 |
| | | 1,747.69840 | 1,835.08332 | 1,926.83748 | 2,023.17936 | 2,124.33833 | 2,230.55524 |
| | | 21.84623 | 22.93854 | 24.08547 | 25.28974 | 26.55423 | 27.88194 |
| | 4 | 46,576.16231 | 48,904.97043 | 51,350.21895 | 53,917.72990 | 56,613.61639 | 59,444.29721 |
| | | 3,881.34686 | 4,075.41420 | 4,279.18491 | 4,493.14416 | 4,717.80137 | 4,953.69143 |
| | | 1,791.39086 | 1,880.96040 | 1,975.00842 | 2,073.75884 | 2,177.44678 | 2,286.31912 |
| | | 22.39239 | 23.51201 | 24.68761 | 25.92199 | 27.21808 | 28.57899 |
| | 5 | 47,740.56637 | 50,127.59469 | 52,633.97442 | 55,265.67314 | 58,028.95680 | 60,930.40464 |
| | | 3,978.38053 | 4,177.29956 | 4,386.16454 | 4,605.47276 | 4,835.74640 | 5,077.53372 |
| | | 1,836.17563 | 1,927.98441 | 2,024.38363 | 2,125.60281 | 2,231.88295 | 2,343.47710 |
| | | 22.95220 | 24.09981 | 25.30480 | 26.57004 | 27.89854 | 29.29346 |
| Customer Service Rep I | 6 | 48,934.08053 | 51,380.78455 | 53,949.82378 | 56,647.31497 | 59,479.68072 | 62,453.66476 |
| | | 4,077.84004 | 4,281.73205 | 4,495.81865 | 4,720.60958 | 4,956.64006 | 5,204.47206 |
| | | 1,882.08002 | 1,976.18402 | 2,074.99322 | 2,178.74288 | 2,287.68003 | 2,402.06403 |
| | | 23.52600 | 24.70230 | 25.93742 | 27.23429 | 28.59600 | 30.02580 |
| | 7 | 50,157.43254 | 52,665.30417 | 55,298.56938 | 58,063.49785 | 60,966.67274 | 64,015.00637 |
| | | 4,179.78605 | 4,388.77535 | 4,608.21411 | 4,838.62482 | 5,080.55606 | 5,334.58386 |
| | | 1,929.13202 | 2,025.58862 | 2,126.86805 | 2,233.21146 | 2,344.87203 | 2,462.11563 |
| | | 24.11415 | 25.31986 | 26.58585 | 27.91514 | 29.31090 | 30.77645 |
| Maintenance Worker | 8 | 51,411.36835 | 53,981.93677 | 56,681.03361 | 59,515.08529 | 62,490.83956 | 65,615.38153 |
| Meter Reader | | 4,284.28070 | 4,498.49473 | 4,723.41947 | 4,959.59044 | 5,207.56996 | 5,467.94846 |
| | | 1,977.36032 | 2,076.22834 | 2,180.03975 | 2,289.04174 | 2,403.49383 | 2,523.66852 |
| | | 24.71700 | 25.95285 | 27.25050 | 28.61302 | 30.04367 | 31.54586 |
| | 9 | 52,696.65256 | 55,331.48519 | 58,098.05945 | 61,002.96242 | 64,053.11055 | 67,255.76607 |
| | | 4,391.38771 | 4,610.95710 | 4,841.50495 | 5,083.58020 | 5,337.75921 | 5,604.64717 |
| | | 2,026.79433 | 2,128.13405 | 2,234.54075 | 2,346.26779 | 2,463.58117 | 2,586.76023 |
| | | 25.33493 | 26.60168 | 27.93176 | 29.32835 | 30.79476 | 32.33450 |
| | | | | | | | |

| CLASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP (|
|----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Water Resources Analyst I | | 4,501.17241 | 4,726.23103 | 4,962.54258 | 5,210.66971 | 5,471.20319 | 5,744.76335 |
| | | 2,077.46419 | 2,181.33740 | 2,290.40427 | 2,404.92448 | 2,525.17070 | 2,651.42924 |
| | | 25.96830 | 27.26672 | 28.63005 | 30.06156 | 31.56463 | 33.14287 |
| | 11 | 55,364.42060 | 58,132.64163 | 61,039.27371 | 64,091.23740 | 67,295.79927 | 70,660.58923 |
| | | 4,613.70172 | 4,844.38680 | 5,086.60614 | 5,340.93645 | 5,607.98327 | 5,888.38244 |
| | | 2,129.40079 | 2,235.87083 | 2,347.66437 | 2,465.04759 | 2,588.29997 | 2,717.71497 |
| | | 26.61751 | 27.94839 | 29.34580 | 30.81309 | 32.35375 | 33.97144 |
| | 12 | 56,748.53111 | 59,585.95767 | 62,565.25555 | 65,693.51833 | 68,978.19425 | 72,427.10396 |
| | | 4,729.04426 | 4,965.49647 | 5,213.77130 | 5,474.45986 | 5,748.18285 | 6,035.59200 |
| | | 2,182.63581 | 2,291.76760 | 2,406.35598 | 2,526.67378 | 2,653.00747 | 2,785.65784 |
| | | 27.28295 | 28.64710 | 30.07945 | 31.58342 | 33.16259 | 34.82072 |
| Accounting Technician | 13 | 58,167.24439 | 61,075.60661 | 64,129.38694 | 67,335.85629 | 70,702.64910 | 74,237.78156 |
| | | 4,847.27037 | 5,089.63388 | 5,344.11558 | 5,611.32136 | 5,891.88743 | 6,186.48180 |
| | | 2,237.20171 | 2,349.06179 | 2,466.51488 | 2,589.84063 | 2,719.33266 | 2,855.29929 |
| | | 27.96502 | 29.36327 | 30.83144 | 32.37301 | 33.99166 | 35.69124 |
| Administrative Assistant | 14 | 59,621.42550 | 62,602.49678 | 65,732.62162 | 69,019.25270 | 72,470.21533 | 76,093.72610 |
| Water Resources Analyst II | | 4,968.45213 | 5,216.87473 | 5,477.71847 | 5,751.60439 | 6,039.18461 | 6,341.14384 |
| | | 2,293.13175 | 2,407.78834 | 2,528.17775 | 2,654.58664 | 2,787.31597 | 2,926.68177 |
| | | 28.66415 | 30.09735 | 31.60222 | 33.18233 | 34.84145 | 36.58352 |
| Engineering Technician | 15 | 61,111.96114 | 64,167.55920 | 67,375.93716 | 70,744.73401 | 74,281.97072 | 77,996.06925 |
| System Operator I | | 5,092.66343 | 5,347.29660 | 5,614.66143 | 5,895.39450 | 6,190.16423 | 6,499.67244 |
| | | 2,350.46004 | 2,467.98305 | 2,591.38220 | 2,720.95131 | 2,856.99887 | 2,999.84882 |
| | | 29.38075 | 30.84979 | 32.39228 | 34.01189 | 35.71249 | 37.49811 |
| | 16 | 62,639.76017 | 65,771.74818 | 69,060.33559 | 72,513.35237 | 76,139.01998 | 79,945.97098 |
| | | 5,219.98001 | 5,480.97901 | 5,755.02797 | 6,042.77936 | 6,344.91833 | 6,662.16425 |
| | | 2,409.22154 | 2,529.68262 | 2,656.16675 | 2,788.97509 | 2,928.42385 | 3,074.84504 |
| | | 30.11527 | 31.62103 | 33.20208 | 34.86219 | 36.60530 | 38.43556 |
| Accountant I | 17 | 64,205.75417 | 67,416.04188 | 70,786.84398 | 74,326.18617 | 78,042.49548 | 81,944.62026 |
| | | 5,350.47951 | 5,618.00349 | 5,898.90366 | 6,193.84885 | 6,503.54129 | 6,828.71835 |
| | | 2,469.45208 | 2,592.92469 | 2,722.57092 | 2,858.69947 | 3,001.63444 | 3,151.71616 |
| | | 30.86815 | 32.41156 | 34.03214 | 35.73374 | 37.52043 | 39.39645 |
| | 18 | 65,810.89803 | 69,101.44293 | 72,556.51507 | 76,184.34083 | 79,993.55787 | 83,993.23576 |
| | | 5,484.24150 | 5,758.45358 | 6,046.37626 | 6,348.69507 | 6,666.12982 | 6,999.43631 |
| | | 2,531.18839 | 2,657.74780 | 2,790.63520 | 2,930.16695 | 3,076.67530 | 3,230.50907 |
| | | 31.63985 | 33.22185 | 34.88294 | 36.62709 | 38.45844 | 40.38136 |
| System Operator II | 19 | 67,456.17048 | 70,828.97900 | 74,370.42795 | 78,088.94935 | 81,993.39682 | 86,093.06666 |
| | | 5,621.34754 | 5,902.41492 | 6,197.53566 | 6,507.41245 | 6,832.78307 | 7,174.42222 |

| | | | | | | | 7/1/19 |
|----------------------------------|-------|--------------|--------------|--------------|--------------|---------------|---------------|
| CLASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
| | | 2,594.46810 | 2,724.19150 | 2,860.40108 | 3,003.42113 | 3,153.59219 | 3,311.27179 |
| | | 32.43085 | 34.05239 | 35.75501 | 37.54276 | 39.41990 | 41.39090 |
| | 20 | 69,142.57474 | 72,599.70348 | 76,229.68865 | 80,041.17308 | 84,043.23174 | 88,245.39332 |
| | | 5,761.88123 | 6,049.97529 | 6,352.47405 | 6,670.09776 | 7,003.60264 | 7,353.78278 |
| | | 2,659.32980 | 2,792.29629 | 2,931.91110 | 3,078.50666 | 3,232.43199 | 3,394.05359 |
| | | 33.24162 | 34.90370 | 36.64889 | 38.48133 | 40.40540 | 42.42567 |
| Assistant Engineer | 21 | 70,871.13911 | 74,414.69606 | 78,135.43087 | 82,042.20241 | 86,144.31253 | 90,451.52816 |
| System Operator II-Cross | | 5,905.92826 | 6,201.22467 | 6,511.28591 | 6,836.85020 | 7,178.69271 | 7,537.62735 |
| Connection Control Specialist | | 2,725.81304 | 2,862.10369 | 3,005.20888 | 3,155.46932 | 3,313.24279 | 3,478.90493 |
| | | 34.07266 | 35.77630 | 37.56511 | 39.44337 | 41.41553 | 43.48631 |
| | 22 | 72,642.91759 | 76,275.06347 | 80,088.81664 | 84,093.25747 | 88,297.92034 | 92,712.81636 |
| | | 6,053.57647 | 6,356.25529 | 6,674.06805 | 7,007.77146 | 7,358.16003 | 7,726.06803 |
| | | 2,793.95837 | 2,933.65629 | 3,080.33910 | 3,234.35606 | 3,396.07386 | 3,565.87755 |
| | | 34.92448 | 36.67070 | 38.50424 | 40.42945 | 42.45092 | 44.57347 |
| System Operator III | 23 | 74,458.99053 | 78,181.94005 | 82,091.03705 | 86,195.58891 | 90,505.36835 | 95,030.63677 |
| Water Conservation Specialist II | I | 6,204.91588 | 6,515.16167 | 6,840.91975 | 7,182.96574 | 7,542.11403 | 7,919.21973 |
| | | 2,863.80733 | 3,006.99769 | 3,157.34758 | 3,315.21496 | 3,480.97571 | 3,655.02449 |
| | | 35.79759 | 37.58747 | 39.46684 | 41.44019 | 43.51220 | 45.68781 |
| | 24 | 76,320.46529 | 80,136.48855 | 84,143.31298 | 88,350.47863 | 92,768.00256 | 97,406.40269 |
| | | 6,360.03877 | 6,678.04071 | 7,011.94275 | 7,362.53989 | 7,730.66688 | 8,117.20022 |
| | | 2,935.40251 | 3,082.17264 | 3,236.28127 | 3,398.09533 | 3,568.00010 | 3,746.40010 |
| | | 36.69253 | 38.52716 | 40.45352 | 42.47619 | 44.60000 | 46.83000 |
| | 25 | 78,228.47692 | 82,139.90077 | 86,246.89581 | 90,559.24060 | 95,087.20263 | 99,841.56276 |
| | | 6,519.03974 | 6,844.99173 | 7,187.24132 | 7,546.60338 | 7,923.93355 | 8,320.13023 |
| | | 3,008.78757 | 3,159.22695 | 3,317.18830 | 3,483.04772 | 3,657.20010 | 3,840.06011 |
| | | 37.60984 | 39.49034 | 41.46485 | 43.53810 | 45.71500 | 48.00075 |
| | 26 | 80,184.18884 | 84,193.39829 | 88,403.06820 | 92,823.22161 | 97,464.38269 | 102,337.60183 |
| | | 6,682.01574 | 7,016.11652 | 7,366.92235 | 7,735.26847 | 8,122.03189 | 8,528.13349 |
| | | 3,084.00726 | 3,238.20763 | 3,400.11801 | 3,570.12391 | 3,748.63010 | 3,936.06161 |
| | | 38.55009 | 40.47760 | 42.50148 | 44.62655 | 46.85788 | 49.20077 |
| | 27 | 82,188.79357 | 86,298.23324 | 90,613.14491 | 95,143.80215 | 99,900.99226 | 104,896.04187 |
| | | 6,849.06613 | 7,191.51944 | 7,551.09541 | 7,928.65018 | 8,325.08269 | 8,741.33682 |
| | | 3,161.10744 | 3,319.16282 | 3,485.12096 | 3,659.37701 | 3,842.34586 | 4,034.46315 |
| | | 39.51384 | 41.48954 | 43.56401 | 45.74221 | 48.02932 | 50.43079 |
| CS/Billing Supervisor | 28 | 84,243.51340 | 88,455.68907 | 92,878.47353 | 97,522.39720 | 102,398.51706 | 107,518.44292 |
| | | 7,020.29278 | 7,371.30742 | 7,739.87279 | 8,126.86643 | 8,533.20976 | 8,959.87024 |
| | | 3,240.13513 | 3,402.14189 | 3,572.24898 | 3,750.86143 | 3,938.40450 | 4,135.32473 |

| | | | | | | | 7/1/19 |
|-----------------------|-------|--------------|---------------|---------------|---------------|---------------|---------------|
| CLASSIFICATION | RANGE | STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 | STEP 6 |
| | | 40.50169 | 42.52677 | 44.65311 | 46.88577 | 49.23006 | 51.69156 |
| Laboratory Supervisor | 29 | 86,349.60124 | 90,667.08130 | 95,200.43537 | 99,960.45713 | 104,958.47999 | 110,206.40399 |
| | | 7,195.80010 | 7,555.59011 | 7,933.36961 | 8,330.03809 | 8,746.54000 | 9,183.86700 |
| | | 3,321.13851 | 3,487.19543 | 3,661.55521 | 3,844.63297 | 4,036.86462 | 4,238.70785 |
| | | 41.51423 | 43.58994 | 45.76944 | 48.05791 | 50.46081 | 52.98385 |
| O&M Supervisor | 30 | 88,508.34127 | 92,933.75833 | 97,580.44625 | 102,459.46856 | 107,582.44199 | 112,961.56409 |
| | | 7,375.69511 | 7,744.47986 | 8,131.70385 | 8,538.28905 | 8,965.20350 | 9,413.46367 |
| | | 3,404.16697 | 3,574.37532 | 3,753.09409 | 3,940.74879 | 4,137.78623 | 4,344.67554 |
| | | 42.55209 | 44.67969 | 46.91368 | 49.25936 | 51.72233 | 54.30844 |
| Accounting Supervisor | 31 | 90,721.04980 | 95,257.10229 | 100,019.95741 | 105,020.95528 | 110,272.00304 | 115,785.60319 |
| | | 7,560.08748 | 7,938.09186 | 8,334.99645 | 8,751.74627 | 9,189.33359 | 9,648.80027 |
| | | 3,489.27115 | 3,663.73470 | 3,846.92144 | 4,039.26751 | 4,241.23089 | 4,453.29243 |
| | | 43.61589 | 45.79668 | 48.08652 | 50.49084 | 53.01539 | 55.66616 |
| | 32 | 92,989.07605 | 97,638.52985 | 102,520.45634 | 107,646.47916 | 113,028.80312 | 118,680.24327 |
| | | 7,749.08967 | 8,136.54415 | 8,543.37136 | 8,970.53993 | 9,419.06693 | 9,890.02027 |
| | | 3,576.50292 | 3,755.32807 | 3,943.09447 | 4,140.24920 | 4,347.26166 | 4,564.62474 |
| | | 44.70629 | 46.94160 | 49.28868 | 51.75311 | 54.34077 | 57.05781 |
| | 33 | 95,313.80295 | 100,079.49310 | 105,083.46775 | 110,337.64114 | 115,854.52320 | 121,647.24935 |
| | | 7,942.81691 | 8,339.95776 | 8,756.95565 | 9,194.80343 | 9,654.54360 | 10,137.27078 |
| | | 3,665.91550 | 3,849.21127 | 4,041.67184 | 4,243.75543 | 4,455.94320 | 4,678.74036 |
| | | 45.82394 | 48.11514 | 50.52090 | 53.04694 | 55.69929 | 58.48425 |
| | 34 | 97,696.64802 | 102,581.48042 | 107,710.55444 | 113,096.08217 | 118,750.88627 | 124,688.43059 |
| | | 8,141.38734 | 8,548.45670 | 8,975.87954 | 9,424.67351 | 9,895.90719 | 10,390.70255 |
| | | 3,757.56339 | 3,945.44155 | 4,142.71363 | 4,349.84931 | 4,567.34178 | 4,795.70887 |
| | | 46.96954 | 49.31802 | 51.78392 | 54.37312 | 57.09177 | 59.94636 |